

2015 Adopted Budget

A graphic showing a splash of water on a blue background. The splash is in the center, with several droplets and ripples. The text is overlaid on this graphic.

**Southeastern Colorado
Water Conservancy District**
www.secwcd.com



Southeastern Colorado Water Conservancy District

For the purpose of developing and administering the **Fryingpan-Arkansas Project**



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2 Executive Summary



2.1 Executive Director's Letter

To Our Board of Directors, Stakeholders, and Constituents:

I am pleased to present the adopted Southeastern Colorado Water Conservancy District's Budget for Fiscal Year 2015. The budget reflects the priorities of the Southeastern Colorado Water Conservancy District's Strategic Plan as well as the programs and goals of the District.

The budget document is structured to provide ready access to budget information at varying levels of detail. This budget overview provides a discussion of major themes, budget highlights, and a high-level overview of the adopted budget. Externally, the District faces an environment characterized by unprecedented challenge - the most difficult economic conditions of the past 15 years. In confronting this challenge, we have charted a course of prudent and progressive action to ensure that our long-term vision and financial security remain our top priorities. Internally, our organization is undergoing a transition. At this time three years ago, we began the execution of the Environmental Impact Statement (EIS) phase of the Arkansas Valley Conduit (AVC); Long-term Excess Capacity Master Contract; and Pueblo Dam North-South Outlet Works Interconnect Conveyance Contract projects and now the feasibility phase of these three major projects are underway. As we successfully complete the pre-construction phases of these major projects and that of the Hydroelectric Power project; our focus will start to turn to the construction phase of these projects.

Today and looking ahead, the issues we face are far more complex. Managing through this demanding era will not come without difficulty and sacrifice. Fortunately, the District has the right tools and people in place to overcome these challenges. The Strategic Plan has clearly identified the essential components necessary to succeed in this new era. In 2015 District staff will begin the next Strategic Plan, this plan will attempt to mitigate the effect that economic volatility has on District budgeting. One important step in the future will be to review all financial policies and investigate additional revenue streams.

One of the last strategic plan's goals in the key result areas of financial is the upcoming District's Long-Range Financing Plan (LRFP), which will provide a solid financial foundation. It will identify the financial policies that guide the District's prudent management of financial risk. It will also provide details regarding key underlying assumptions and provides long-term financial forecasts.

Since 2002, when drought conditions threatened the region with mandatory supply cutbacks, the District has made tremendous progress in improving water storage through supply diversification and long-term excess capacity contracts. Long-term storage, facilities, and financial planning will be central to this success.

Anchored in the principles of prudent financial management, the LRFP will promote transparency, providing all stakeholders with a clear picture of District's finances now and in the future. The LRFP will contain goals, objectives, and policies to promote the prudent management of financial risk and assure a sustainable financial infrastructure for the District. In charting this course the District will develop several key policies, which will be contained in its LRFP. In November 2015, a workgroup comprised of staff and financial advisors will be convened to examine the District's financial risks. The group will characterize, quantify, and evaluate these risks as well as a range of policy options for mitigating them.

At the same time, the economic impact of the past few years will have a deep and enduring effect on our region and its people. As public stewards, it is our responsibility to exercise creative leadership with a focus on continuous improvement and cost efficiency. We must maintain the constancy and determination that have characterized the District over the last decade. And, we must resist the temptation to add new items to our work program that could divert our attention and dilute the focus we must maintain to carry out our mission successfully.

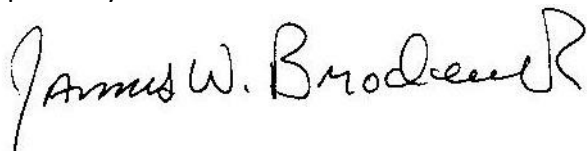
One of the advantages of the Strategic Plan and the Master Water Management and Conservation Plan (WMCP) is the opportunity to focus energy on new projects or programs and refinements and process improvements every six years. This coming fiscal year will give us that opportunity to set the stage for the next six years and developing better tools and methods for financial planning, water conservation, and communications. In developing this adopted budget, the District staff have identified a number of opportunities for rethinking how we deploy resources to accomplish our goals. We will make good use of these opportunities, with the goal of continuous improvement in what we do.

I want to thank the Board of Directors for providing the vision and the resources necessary to respond to the challenges and improve the water reliability and storage for our region in the years ahead.

I want to recognize the District staff for their dedication and hard work in reassessing their budgetary needs, identifying opportunities for efficiencies, and for supporting the redeployment of resources to where they are most needed.

And finally, I want to recognize the excellent work of the Finance's Budget team of Leann Noga, Toni Gonzales, and Jean Van Pelt for their fiscal responsibility, teamwork, and cooperation, all of which made this year's Budget process a success.

Respectfully Submitted

A handwritten signature in black ink that reads "James W. Broderick". The signature is written in a cursive style with a large, stylized "R" at the end.

James W. Broderick
Executive Director

2.2 SECWCD Board of Directors



Bill Long, President
Bent County 2018

2015



Harold Miskel, Vice President
El Paso County 2016



Ann Nichols, Treasurer
El Paso County 2018



Vera Ortegon, Secretary
Pueblo County 2016



J.F. "Jay" Moore
Chaffee County 2017



Carl McClure
Crowley County 2017



Gary Bostrom
El Paso County 2017



Gibson Hazard
El Paso County 2016



Curtis Mitchell
El Paso County 2018



Tom Goodwin
Fremont County 2018



Howard "Bub" Miller
Otero County 2017



Leonard Pruett
Prowers & Kiowa County 2016



David Simpson
Pueblo County 2017



Pat Edelmann
Pueblo County 2018

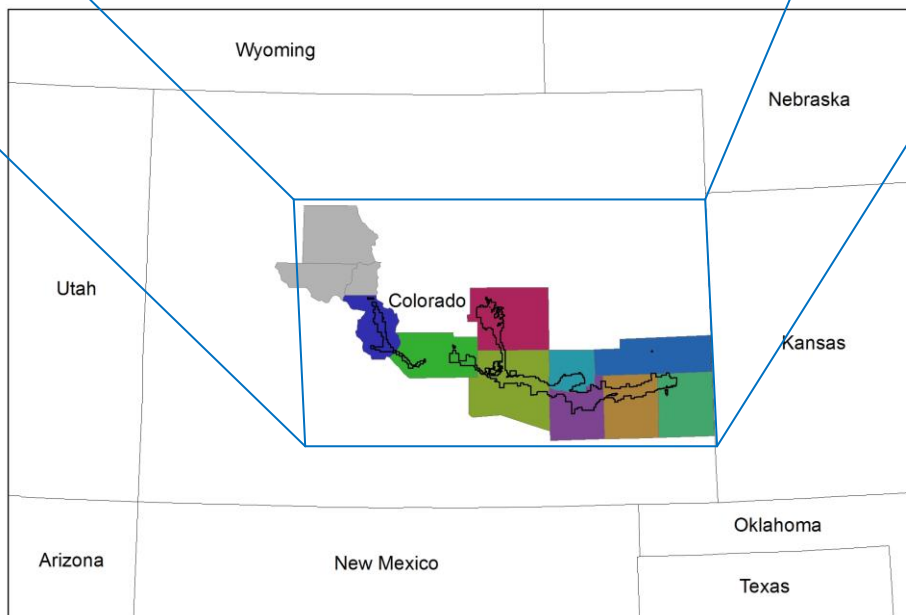
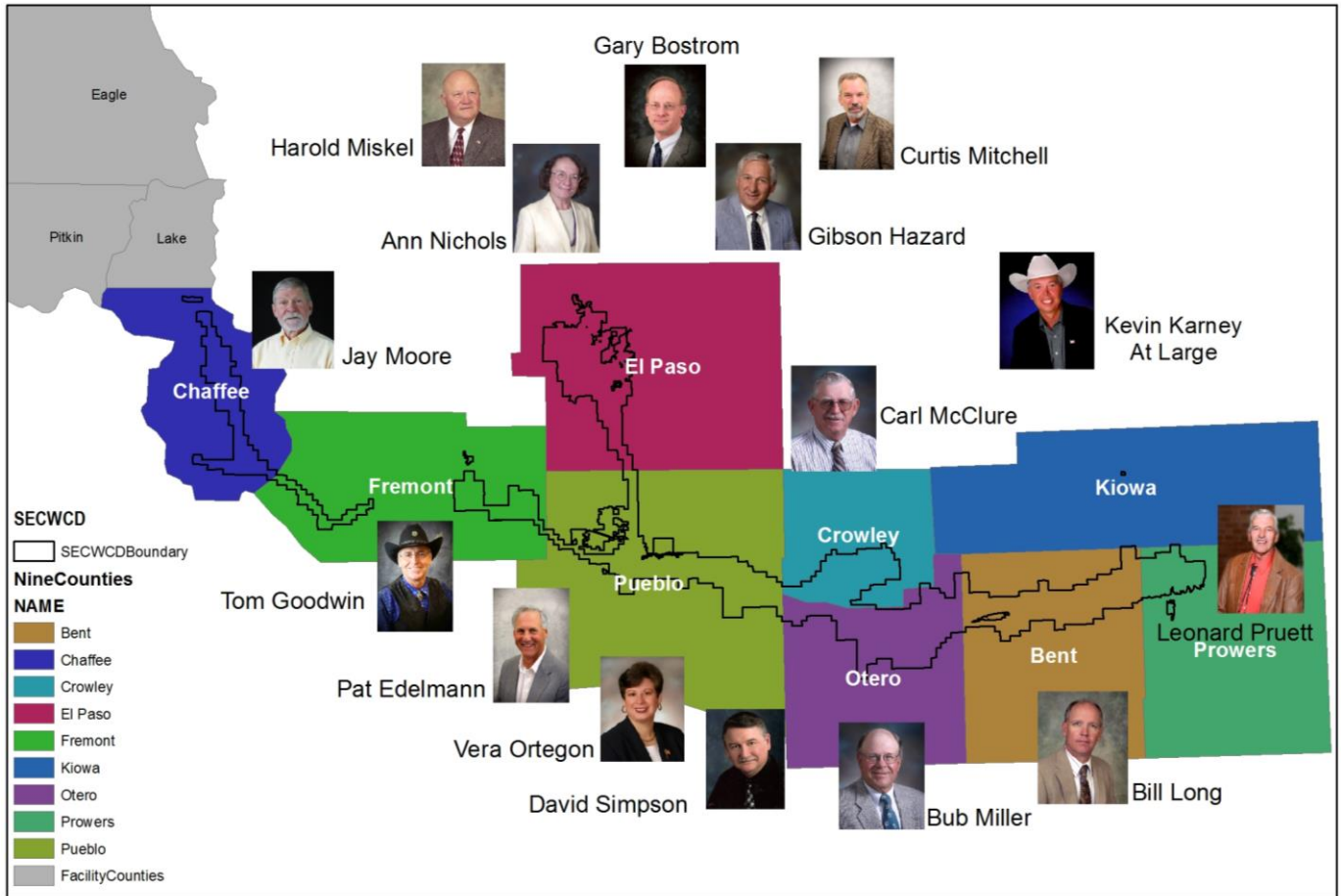


Kevin Karney
At Large 2016



Alan Hamel
Advisory Board Member

2.3 SECWCD Boundaries Map



2.4 Government Finance Officers Association (GFOA) Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Southeastern Colorado Water Conservancy District
Colorado**

For the Fiscal Year Beginning

January 1, 2014

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director

2.5 Who We Are

The Southeastern Colorado Water Conservancy District (District) was created under Colorado State Statutes on April 29, 1958, by the District Court of Pueblo, Colorado, for the purpose of developing and administering the Fryingpan-Arkansas Project.

On January 21, 1965 the U.S. Federal Government and the Southeastern Colorado Water Conservancy District entered into a contract providing for the construction of the Fryingpan-Arkansas Project works for the purpose of supplying water for irrigation, municipal, domestic, and industrial uses; generating and transmitting hydroelectric power and energy; controlling floods; and for other useful and beneficial purposes.

The District is responsible to repay the portion of the construction cost of the Fryingpan-Arkansas Project plus the cost for annual operation and maintenance. Funding to fulfill this obligation to the Federal Government is derived from a property tax on all property within the District boundaries. In addition to administering this repayment responsibility, the District allocates supplemental water from the Fryingpan-Arkansas Project for use by various ditch companies, and for use by the many municipal and domestic water suppliers who directly serve the District's approximately 720,000 constituents.



Ruedi Reservoir and Dam

The development and management of the Fryingpan-Arkansas Project, the features and capabilities, is the key component for a long-term strategic future. The work on Fryingpan-Arkansas Project features for 2015 are budgeted and will be discussed in detail throughout this document.

As a government, the District provides leadership, community, and strategic alliance to other governments and organizations on a wide-scale basis. These cooperative relationships are formed to provide many services in a cost effective manner to the taxpayers and participants within the District boundaries as well as stakeholders in other communities. This allows the District to investigate and implement more projects through the District and the Enterprise and helps to do more with less financial resources.

2.5.1 Fryingpan-Arkansas Project

Agriculture and the development of cities and industries along the Arkansas River, created a need for water resources management. Drought and flooding continues to burden the growth of counties subjected to our volatile climate. Community leaders envision a stable and more prosperous future for

southeastern Colorado. The Arkansas River Basin needs a plentiful and reliable supply of water which the Fryingpan-Arkansas Project could provide. The vision became a reality when on August 16, 1962, President John F. Kennedy signed the Fryingpan-Arkansas Project Act. In his poignant words to the community who listened in a crowded high school stadium, he laid out a strategic plan that the District still strives to complete.

"I don't think there is any more valuable lesson for a President or Member of the House and Senate than to fly as we have flown today over some of the bleakest land in the United States and then to come to a river and see what grows next to it, and come to this city and come to this town and come to this platform and know how vitally important water is...I hope that those of us who hold positions of public



President John F. Kennedy

responsibility in 1962 are as far-seeing about the needs of this country in 1982 and 1992 as those men and women were 30 years ago who began to make this project possible. The world may have been built in seven days, but this project was built in 30 years, and it took labor day in and day out, week in and week out, month in and month out, year in and year out, by Congressmen and Senators, and citizens, and the press of this State, to make this project possible, and it will be some years before its full benefits are made available to all of you."

Presidential support of the Fryingpan-Arkansas Project, has been the most influential support of these communities. The call to action for legislation and congressional support continues to move the Fryingpan-Arkansas Project into fruition. On August 9, 2013, President Barack Obama visited Pueblo, Colorado. In a roundtable discussion with rural communities, he made supportive

remarks towards the work that the District has conducted toward the construction of the Arkansas Valley Conduit. *"The history of these kinds of projects is that once you get a project started and get some shovels in the ground and get it moving that it gets its own momentum and we've secured some dollars for it for the first time in 50 years,"* President Obama said. *"That allows us to get the project moving. It's going to affect 40 communities and it's kind of hard to argue against clean drinking water and frankly, it's something that should have gotten done a long time ago... I'm a big believer that one of the things we need to do is rebuild America...I also want to make sure that we're focusing on infrastructure more broadly in rural communities."*

2.5.2 Continuing and Developing the Project

President Obama in support of alternative energy said, *“The other thing that I think is really important is the potential for home-grown energy...”*

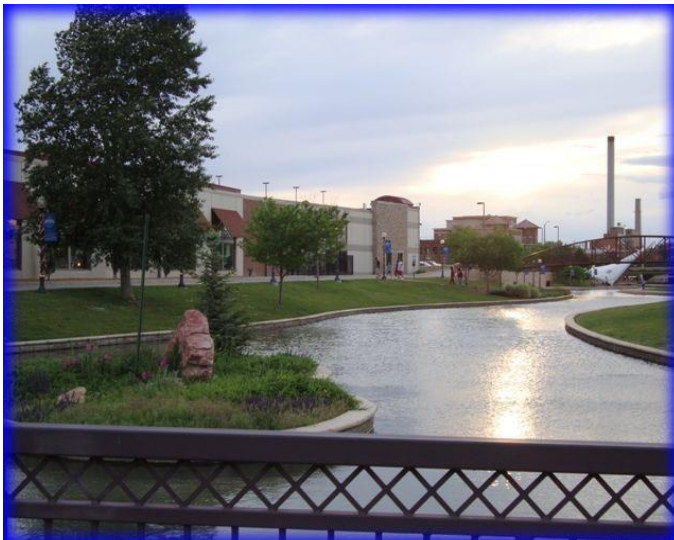
His speech encourages the District to continue the strategic development of the Fryingpan-Arkansas Project through delivery, storage, conservation, power generation, and protection of the water rights. The District actively promotes the management of the Fryingpan-Arkansas Project to accomplish the following tasks:

- Flood control.
- Analysis of the current spill policies and development of a working model of spill priority.
- Development of storage planning and contracts to mitigate extreme drought.
- The Arkansas Valley Conduit to achieve completion of the Fryingpan-Arkansas Project.
- Enlargement of reservoirs to provide additional storage and to protect our water resources.
- Participation in the preservation and conservation of southeastern Colorado’s water resources.
- Development of Fryingpan-Arkansas Project features to ensure the economic viability and sustainability of the District including power generation developed at Pueblo Dam.
- Allocation of water strategies for wet, dry, and average years.
- Development and reliability of the system including analysis of the operations, maintenance and replacement of outdated or non-operational features.
- Protecting District water rights.
- Providing water leadership to the District stakeholders of the Fryingpan-Arkansas Project and to the State of Colorado.
- The projects featured in the 2015 Budget promoting the strategic tasks of Project Development and Reliability to complete the Fryingpan-Arkansas Project are:
 - Hydroelectric Power
 - Excess Capacity Master Contract
 - Arkansas Valley Conduit



Outlet of Boustead Tunnel

2.5.3 Mission Statement



Mission Statement

Water is essential for life

**We exist to make life better by effectively
developing, protecting, and managing water resources.**

2.5.4 Our Vision and Community

Our Vision

As we strive to realize our vision of the future, all our actions and efforts will be guided by communication, consultation, and cooperation, focused in a direction of better accountability through modernization and integration across the District.

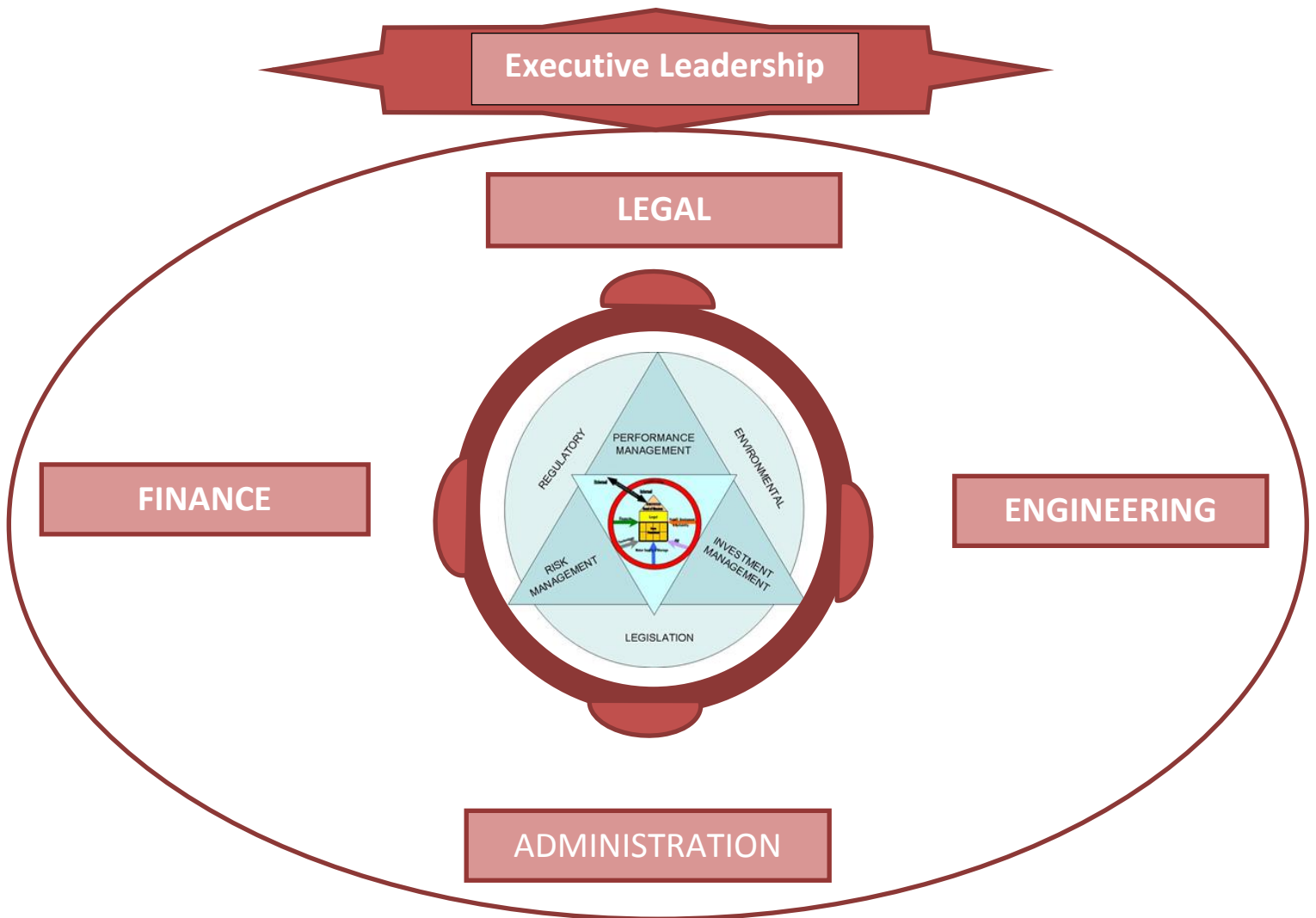


Our Committees

Allocation, Arkansas Valley Conduit, Colorado River,
Finance, Human Resources, Enlargement,
Excess Capacity, Executive,
Resource & Engineering Planning

2.5.5 Core Values

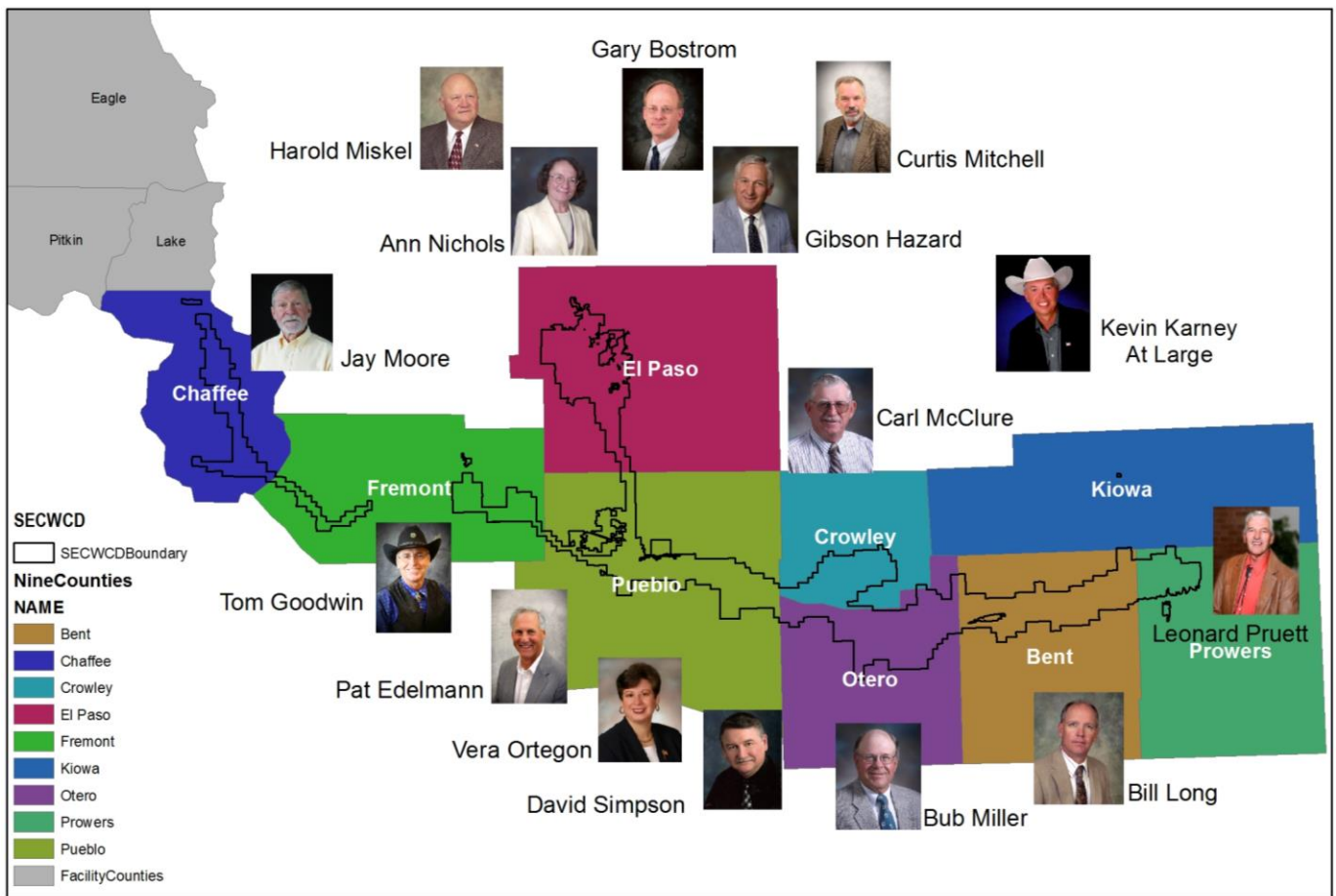
A commitment to honesty and integrity
A promise of responsible and professional service and
action a focus on fairness and equity



2.5.6 County Profiles of SECWCD

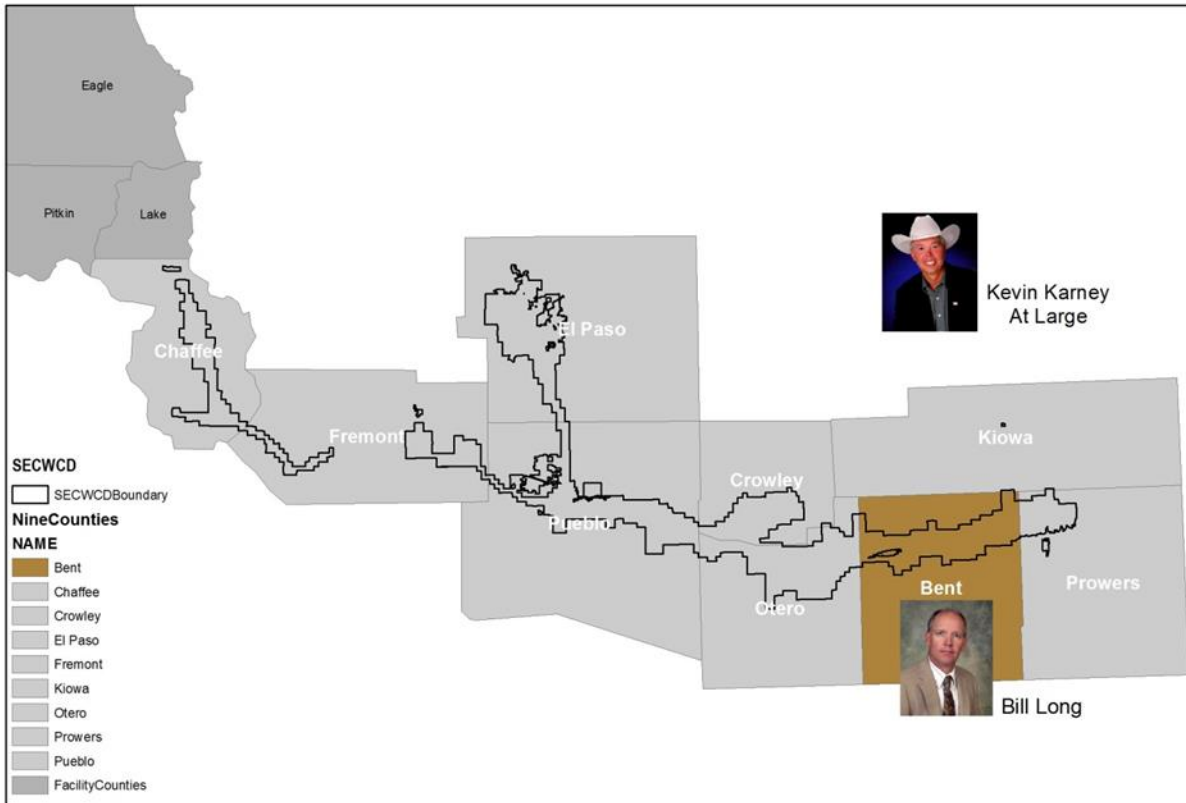
The following is a summary of the nine counties located in the Southeastern Colorado Water Conservancy District. For more information please visit www.SECWCD.com. If viewing this document in electronic form please click on the below county titles to display information.

1. [Bent County](#)
2. [Chaffee County](#)
3. [Crowley County](#)
4. [El Paso County](#)
5. [Fremont County](#)
6. [Otero County](#)
7. [Kiowa County](#)
8. [Prowers County](#)
9. [Pueblo County](#)



2.5.6.1 Bent County

Bent County Colorado Demographics



POPULATION	
Total Population	5,901
Population in Households	4,222
Population in Families	3,420
Population Density	4

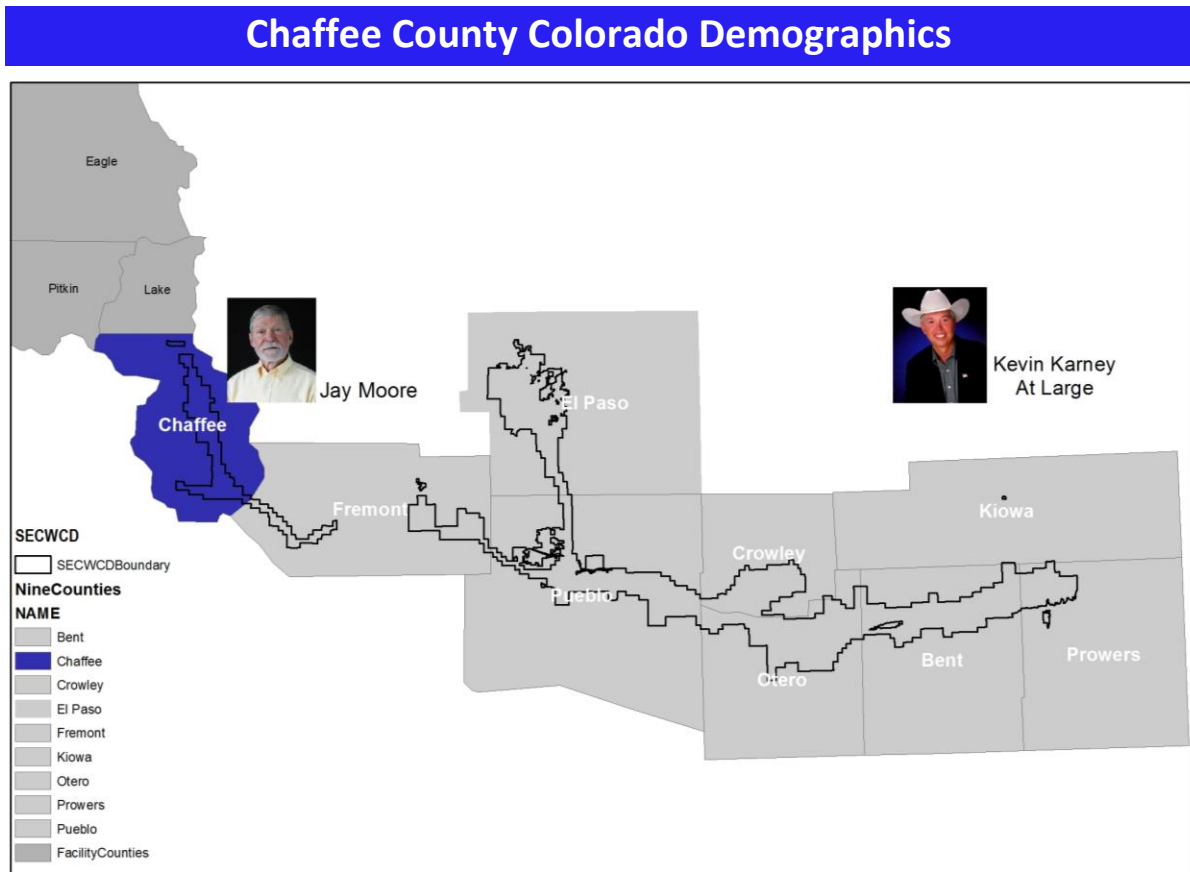
HOUSING	
Total Housing Units	2,242 (100%)
Owner Occupied	1,148 (51.2%)
Renter Occupied	672 (30.0%)
Vacant Housing Units	422 (18.8%)
Median Home Value	\$83,568
Average Home Value	\$111,999

HOUSEHOLDS	
Total Household Size	1,820
Average Household Size	2.32
Family Households	1,170
Average Family Size	3

INCOME	
Median Household Income	\$35,626
Average Household Income	\$42,298
Per Capita Income	\$15,315

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-2.25%	-0.74
Households	-0.15%	-0.95%
Families	-0.3%	-1.03%
Median Household Income		1.35%
Per Capita Income		2.63%

2.5.6.2 Chaffee County



POPULATION	
Total Population	18,267
Population in Households	16,764
Population in Families	13,074
Population Density	18

HOUSING	
Total Housing Units	10,400 (100%)
Owner Occupied	5,530 (53.2%)
Renter Occupied	2,365 (22.7%)
Vacant Housing Units	2,505 (24.1%)
Median Home Value	\$270,042
Average Home Value	\$313,734

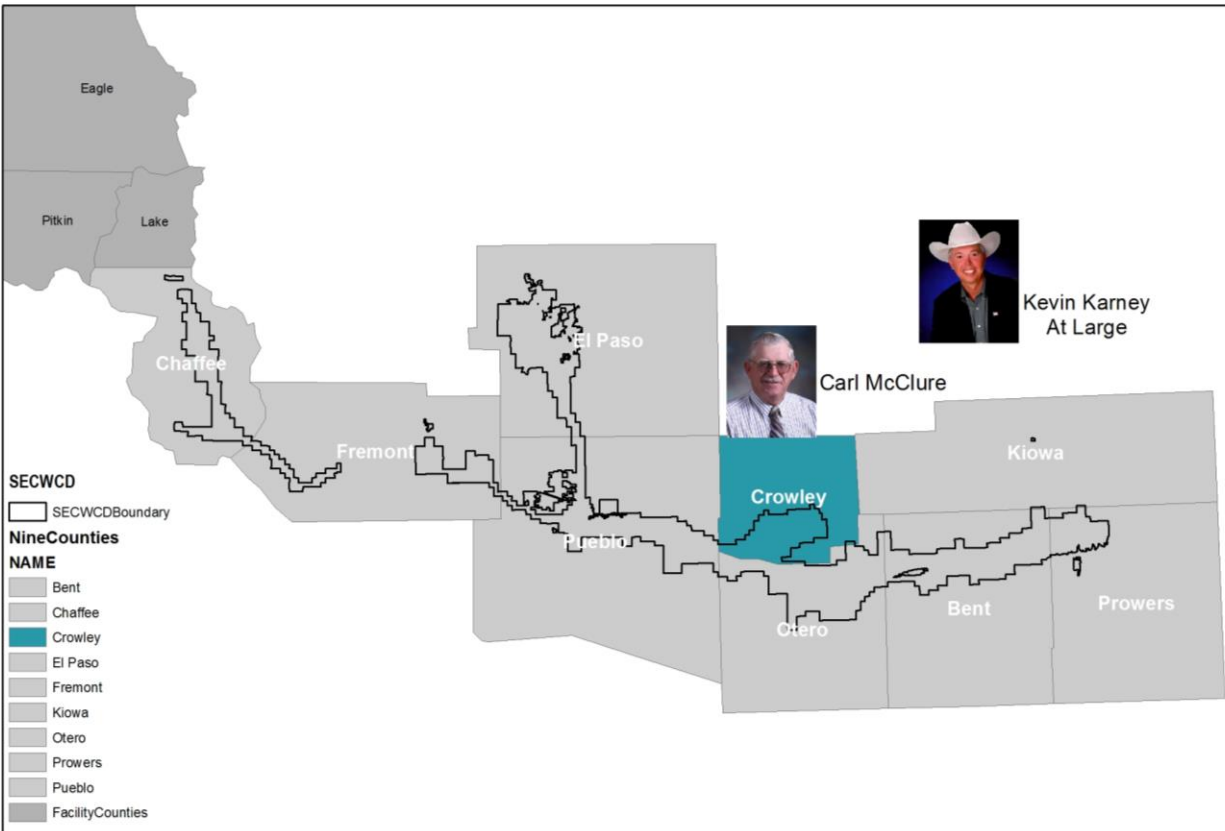
HOUSEHOLDS	
Total Household Size	7,895
Average Household Size	2.12
Family Households	5,002
Average Family Size	3

INCOME	
Median Household Income	\$44,503
Average Household Income	\$56,997
Per Capita Income	\$25,290

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	0.6%	0.91%
Households	0.9%	1.12%
Families	0.76%	1.04%
Median Household Income		2.96%
Per Capita Income		2.4%

2.5.6.3 Crowley County

Crowley County Colorado Demographics



POPULATION	
Total Population	5,447
Population in Households	3,162
Population in Families	2,569
Population Density	7

HOUSING	
Total Housing Units	1,580(100%)
Owner Occupied	917(58.02%)
Renter Occupied	415 (26.3%)
Vacant Housing Units	248 (15.7%)
Median Home Value	\$107,813
Average Home Value	\$123,391

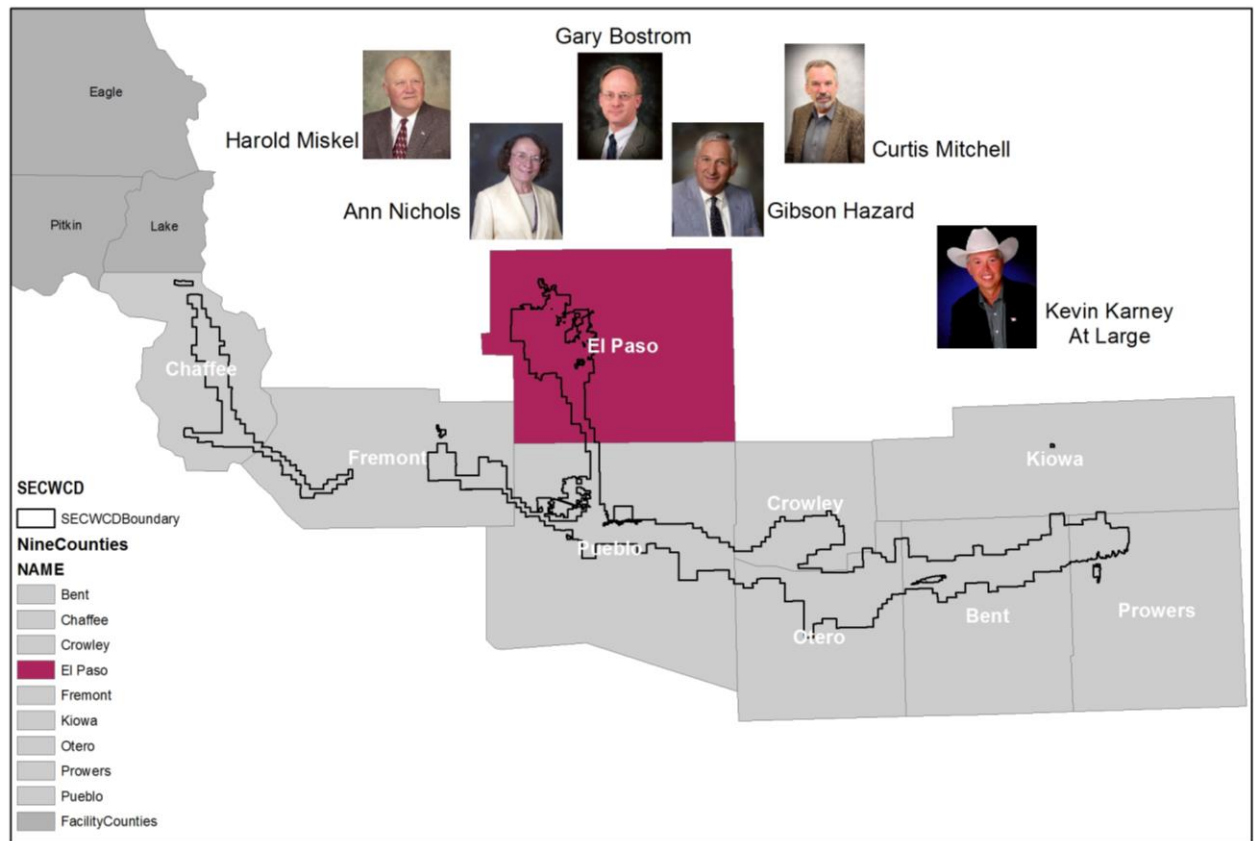
HOUSEHOLDS	
Total Household Size	1,332
Average Household Size	2.37
Family Households	868
Average Family Size	3

INCOME	
Median Household Income	\$37,028
Average Household Income	\$45,555
Per Capita Income	\$14,485

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-1.56%	-0.28%
Households	0.46%	-0.14%
Families	0.33%	-0.21%
Median Household Income		1.77%
Per Capita Income		2.7%

2.5.6.4 El Paso County

El Paso County Colorado Demographics



POPULATION	
Total Population	651,841
Population in Households	633,391
Population in Families	520,582
Population Density	307

HOUSING	
Total Housing Units	263,674(100%)
Owner Occupied	151,911(57.6%)
Renter Occupied	96,136 (36.5%)
Vacant Housing Units	15,627 (5.9%)
Median Home Value	\$244,149
Average Home Value	\$292,335

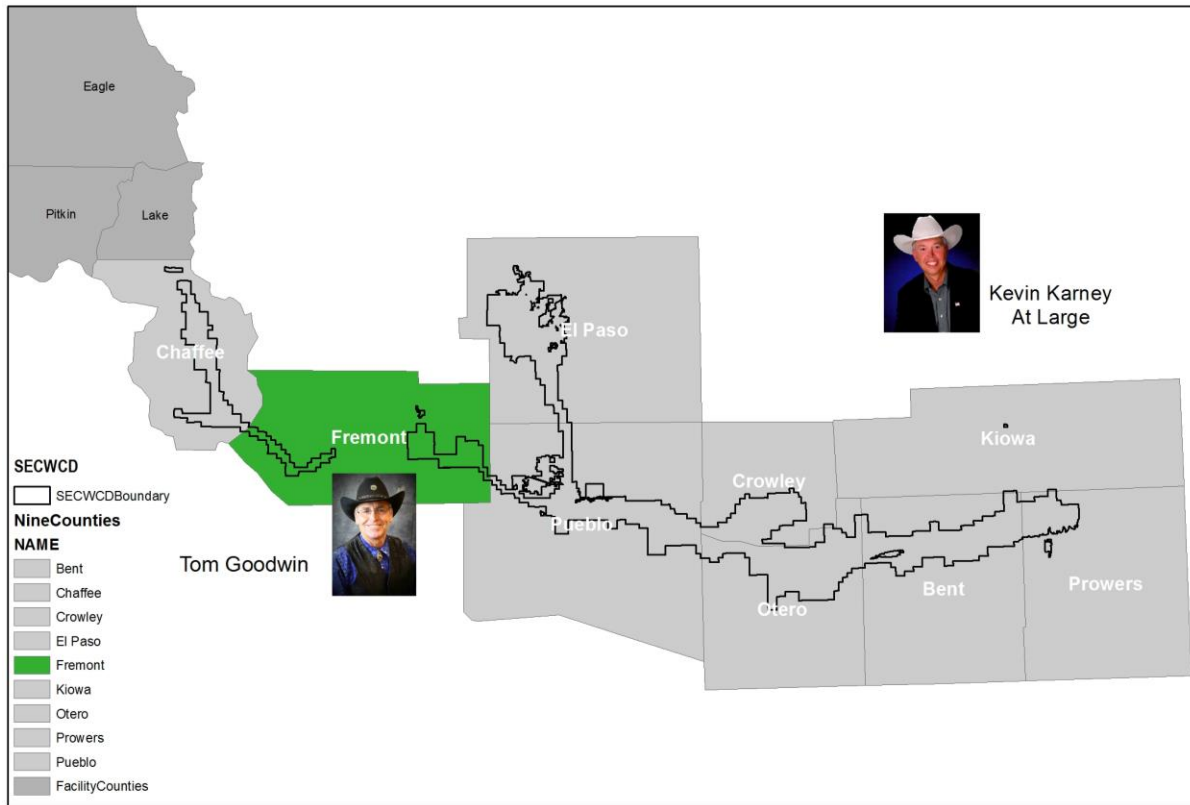
HOUSEHOLDS	
Total Household Size	248,047
Average Household Size	2.55
Family Households	167,812
Average Family Size	3

INCOME	
Median Household Income	\$54,998
Average Household Income	\$74,034
Per Capita Income	\$28,666

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	1.1%	1.39%
Households	1.18%	1.5%
Families	1.06%	1.43%
Median Household Income		2.95%
Per Capita Income		3.1%

2.5.6.5 Fremont County

Fremont County Colorado Demographics



POPULATION	
Total Population	46,136
Population in Households	37,687
Population in Families	30,278
Population Density	30

HOUSING	
Total Housing Units	19,373(100%)
Owner Occupied	11,881(61.3%)
Renter Occupied	4,685 (24.2%)
Vacant Housing Units	2,807 (14.5%)
Median Home Value	\$146,942
Average Home Value	\$163,435

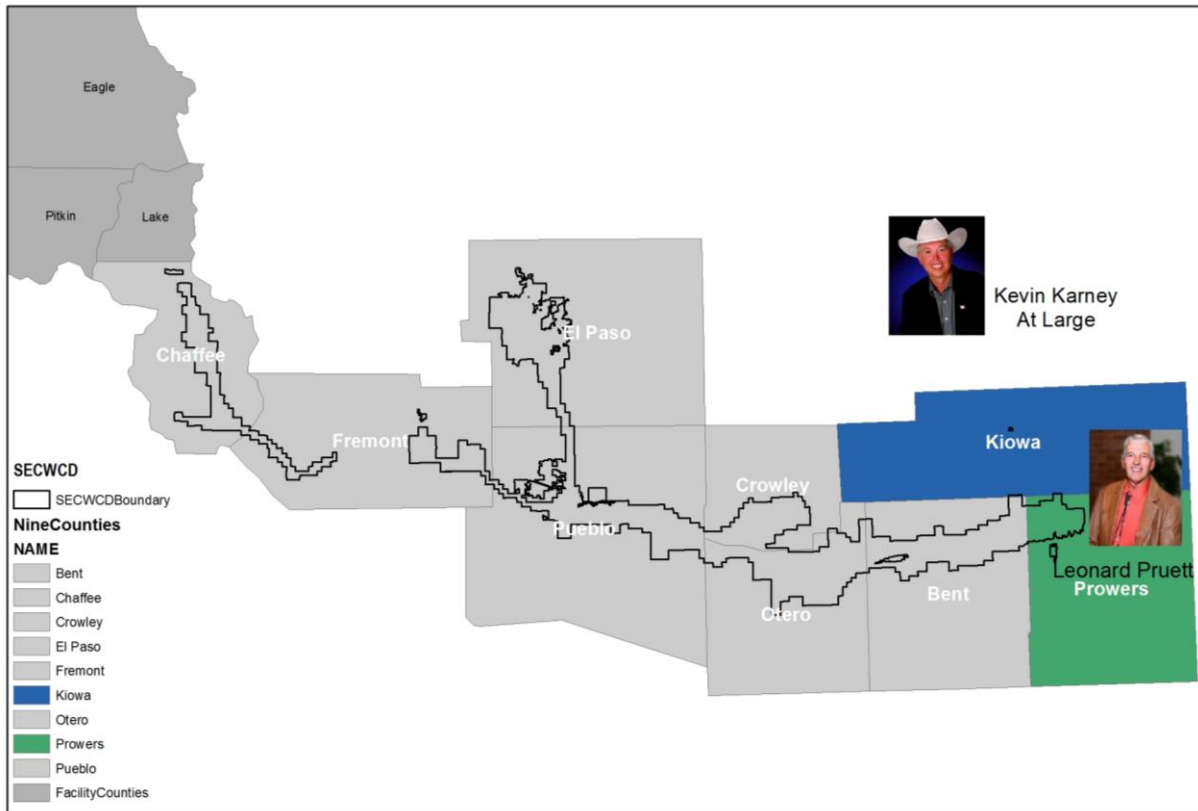
HOUSEHOLDS	
Total Household Size	16,566
Average Household Size	2.27
Family Households	10,873
Average Family Size	3

INCOME	
Median Household Income	\$39,099
Average Household Income	\$52,557
Per Capita Income	\$20,481

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-0.35%	-0.18%
Households	-0.02%	-0.06%
Families	-0.16%	-0.14%
Median Household Income		2.78%
Per Capita Income		3.08%

2.5.6.6 Kiowa and Prowers County

Kiowa County Prowers County Colorado Demographics



POPULATION	Kiowa	Prowers
Total Population	1,407	12,230
Population in Households	1,393	11,885
Population in Families	1,148	9,868
Population Density	1	8

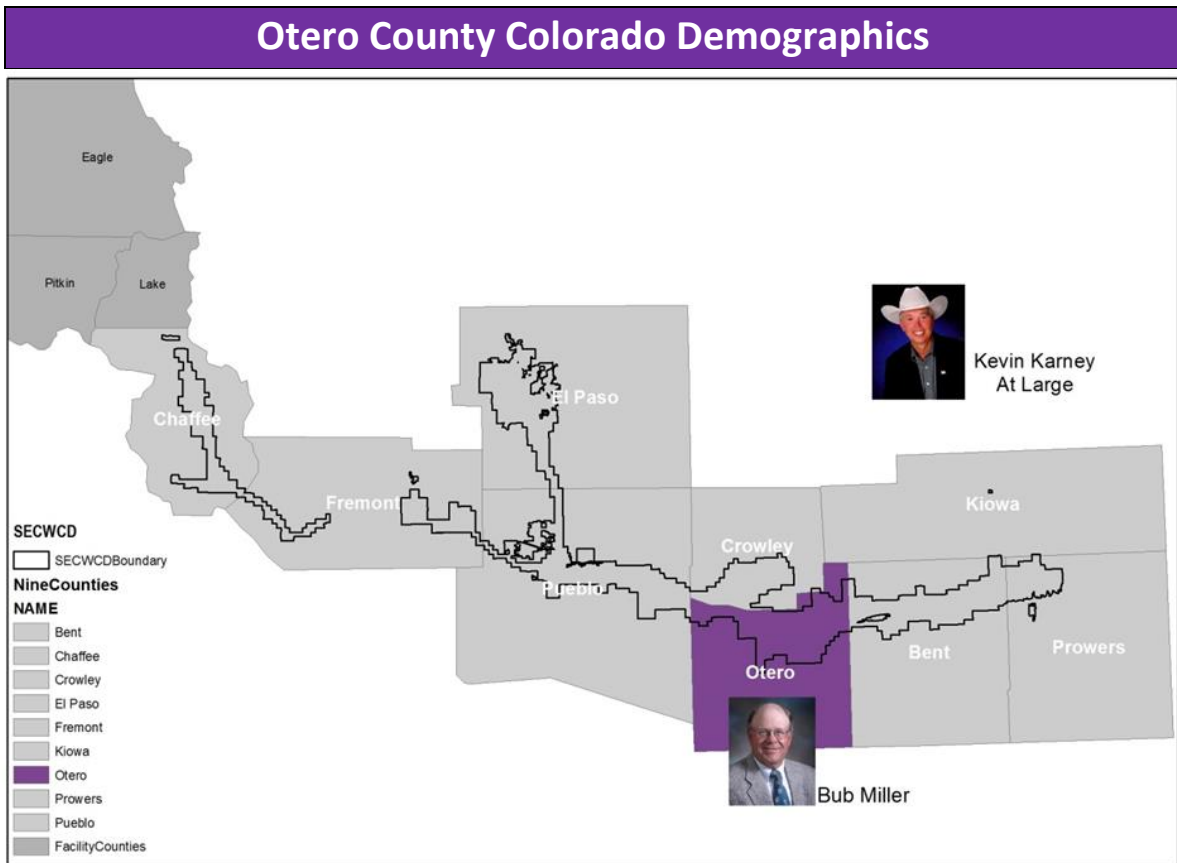
HOUSING	Kiowa	Prowers
Total Housing Units	826(100%)	5,924(100%)
Owner Occupied	418(50.6%)	3,069(51.8%)
Renter Occupied	213 (25.8%)	1,793(33.3%)
Vacant Housing Units	195 (23.6%)	1,062(17.9%)
Median Home Value	\$77,574	\$95,067
Average Home Value	\$111,842	\$121,823

HOUSEHOLDS	Kiowa	Prowers
Total Household Size	631	4,862
Average Household Size	2.21	2.44
Family Households	412	3,285
Average Family Size	3	3

INCOME	Kiowa	Prowers
Median Household Income	\$42,194	\$35,959
Average Household Income	\$51,651	\$43,376
Per Capita Income	\$23,243	\$17,469

GROWTH RATES	Kiowa	Prowers	Kiowa	Prowers
	2010-2014		2014-2019	
	(Compound Annual Growth Rates)			
Population	0.15%	-0.61%	0.32%	-0.64%
Households	0.45%	-0.35%	0.38%	-0.31%
Families	0.35%	-0.47%	0.29%	-0.38%
Median Household Income			3.24%	1.92%
Per Capita Income			1.9%	

2.5.6.7 Otero County



POPULATION	
Total Population	18,727
Population in Households	18,261
Population in Families	14,756
Population Density	15

HOUSING	
Total Housing Units	9,057 (100%)
Owner Occupied	4,780 (52.8%)
Renter Occupied	2,984 (32.9%)
Vacant Housing Units	1,293 (14.3%)
Median Home Value	\$81,041
Average Home Value	\$99,090

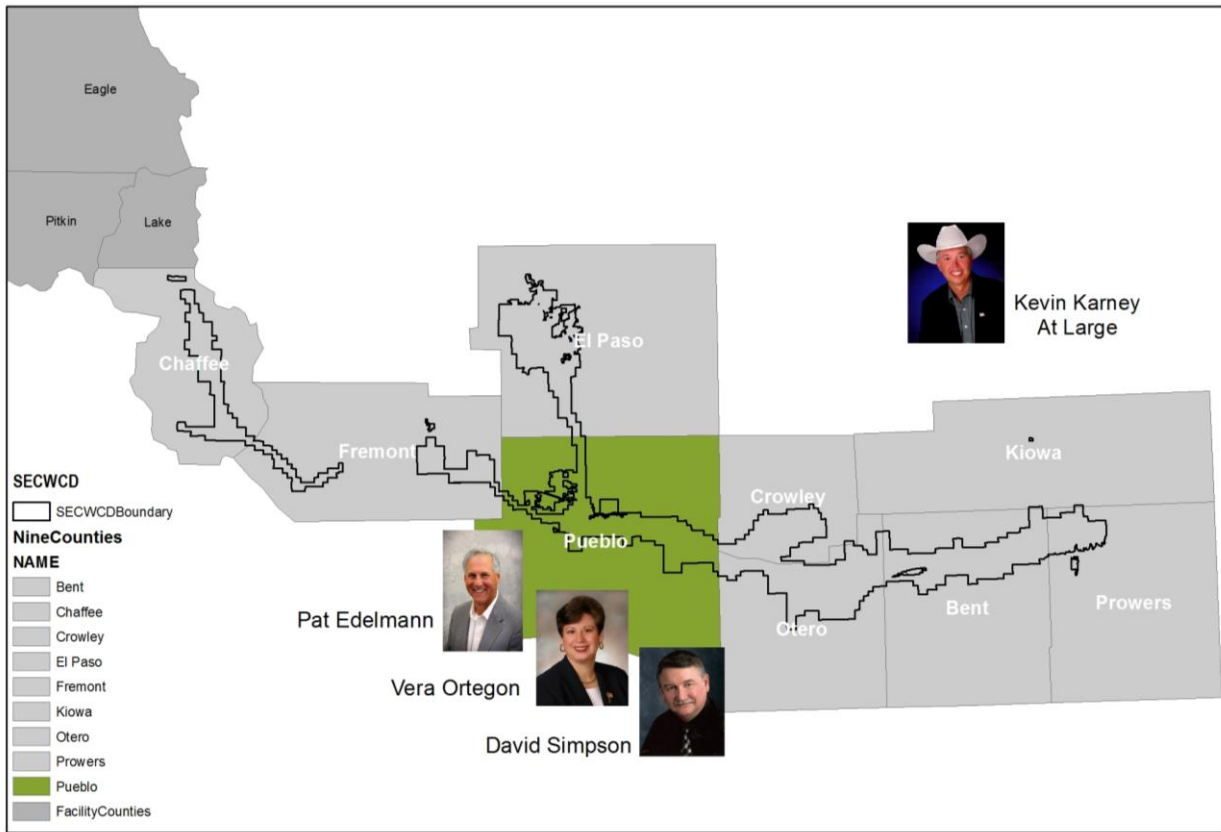
HOUSEHOLDS	
Total Household Size	7,764
Average Household Size	2.35
Family Households	5,028
Average Family Size	3

INCOME	
Median Household Income	\$33,263
Average Household Income	\$42,469
Per Capita Income	\$17,805

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-0.13%	-0.21%
Households	0.11%	-0.09%
Families	-0.03%	-0.16%
Median Household Income		2.28%
Per Capita Income		2.39%

2.5.6.8 Pueblo County

Pueblo County Colorado Demographics



POPULATION	
Total Population	160,022
Population in Households	155,479
Population in Families	125,040
Population Density	67

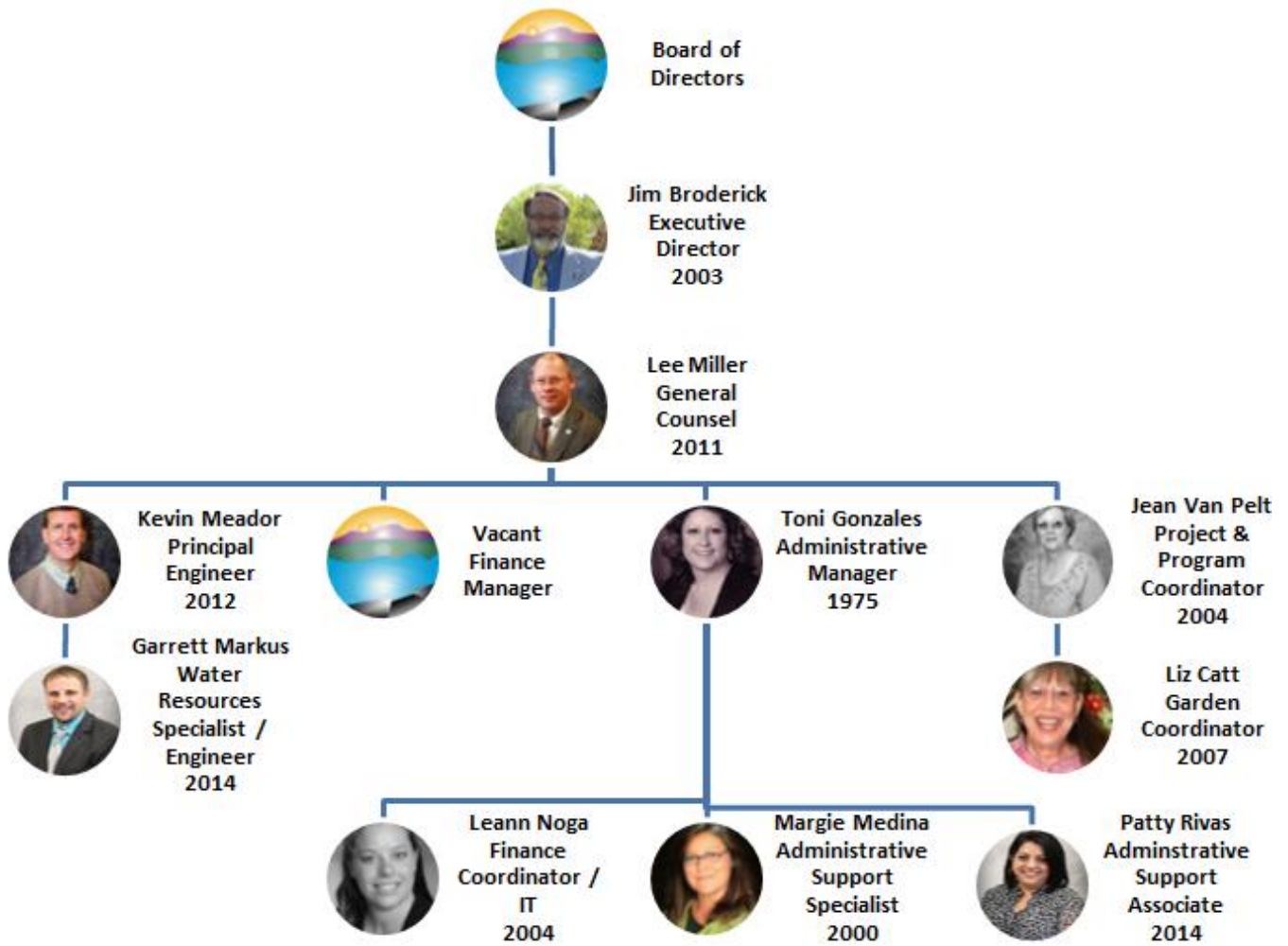
HOUSING	
Total Housing Units	70,675(100%)
Owner Occupied	40,425(57.2%)
Renter Occupied	23,215 (32.8%)
Vacant Housing Units	7,035(10.0%)
Median Home Value	\$153,504
Average Home Value	\$173,316

HOUSEHOLDS	
Total Household Size	63,640
Average Household Size	2.44
Family Households	41,513
Average Family Size	3

INCOME	
Median Household Income	\$41,360
Average Household Income	\$54,653
Per Capita Income	\$22,231

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	0.14%	0.33%
Households	0.25%	0.4%
Families	0.12%	0.33%
Median Household Income		3.06%
Per Capita Income		3.02%

2.5.7 Table of Organization



----- 2015 Staff -----

James Broderick ♦ Lee Miller ♦ Kevin Meador
 Garrett Markus ♦ Toni Gonzales ♦ Jean Van Pelt ♦ Leann Noga
 Margie Medina ♦ Patty Rivas ♦ Elizabeth Catt

2.5.8 Investment in our people

The Southeastern Colorado Water Conservancy District (District) is an organization that provides administration, engineering services, project management and development, and financial services to the stakeholders of the Fryingpan-Arkansas Project. Professional staff, an essential asset within the water community, is developed through coordination between the Executive Director, the Administrative Manager, and the Human Resources Committee. Strategically, the District provides competitive salaries and a benefits package to full-time employees. The Board of Directors has authorized a breadbasket performed on salaries and benefits every three years to assure that the District is in line with other national and state water organizations. In 2012, a breadbasket was conducted on salaries and benefits. The results of the breadbasket are budgeted for 2015.

The District encourages staff to seek continuing education and certification programs that will benefit the District with job related knowledge that is essential to move forward with the Strategic Plan.

Training is made available for staff in teambuilding, time management, first aid, safety, and other topics making the professional staff a united team working toward the mission, vision, and values of the District.

As the District moves forward with the Strategic Plan, succession planning is developed as well as cross training. A strategic goal of the District is to mobilize employees to establish new alignments linked to strategy, objectives, and issues. In the next decade the District commits to increase productivity and enhancements that develop teams and leadership within the organization.

Staff is evaluated on their work-knowledge development, the outcomes of the Strategic Plan within their teams, innovative thinking, goal orientated planning, and problem solving. Productivity and accountability are key components of the evaluation process. The District uses key performance indicators to evaluate the successes or success of a particular activity. Performance against measurable objectives is the prime indicator for judging whether or not the goals are achieved.

The District has a flexible and generous benefits package. Benefits may include health, life, dental, long-term disability insurance, employee assistance program, health savings account, retirement plan, vacation, and sick leave.

Training and development are budgeted for staff in 2015. Educational programs are implemented to improve staff's technological skills such as software training. In addition, training is provided for life skills



Mt. Elbert and Twin Lakes

such as Red Cross training for Cardiopulmonary Resuscitation (CPR) and Automated External Defibrillator (AED).

The key performance indicators that reflect the success of Human Resource strategic development in establishing a workforce to move the District and the Strategic Plan forward are outlined through a comprehensive staff development program:

- Requirements for qualification and training are developed.
- Based on determinations training is provided.
- Certifications and or degrees are conferred.

Each year staff's training needs are evaluated for the upcoming fiscal year. This will remain an ongoing program to enhance employee motivation and retention. The costs associated with Human Resources may include labor, benefits, training and education, awards, professional memberships, and technology. This investment increases the value of an employee and advances our core values.



Turquoise Lake

2.5.9 Summary of Offices

The following is a summary of the offices at the Southeastern Colorado Water Conservnacy District. If viewing this document in electronic form please click on the below office titles to display information.

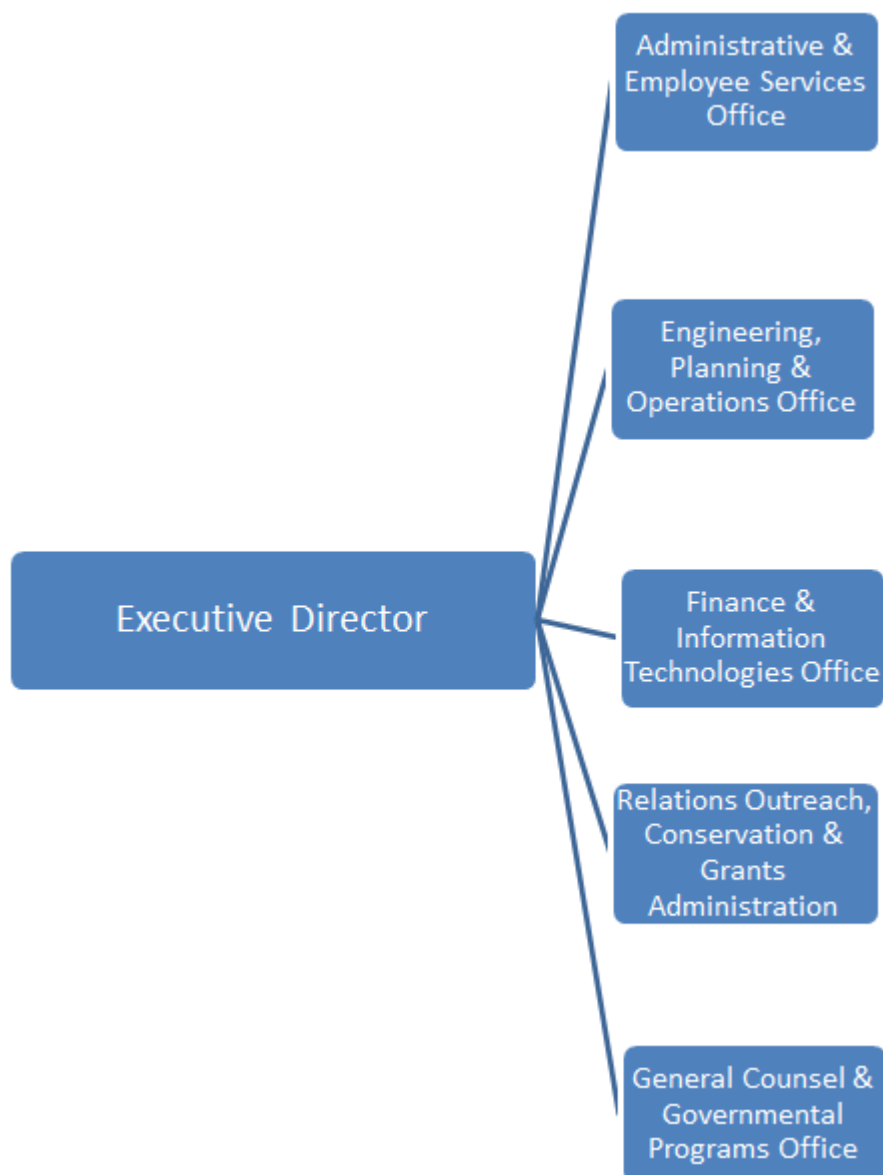
1. [Executive Director Office](#)
2. [General Counsel and Governmental Programs Office](#)
3. [Finance and Information Technologies Office](#)
4. [Engineering, Planning, and Operations Office](#)
5. [Administrative and Employee Services Office](#)
6. [Community Relations Outreach, Conservation and Grants Administration Office](#)



Pueblo Reservoir North Outlet

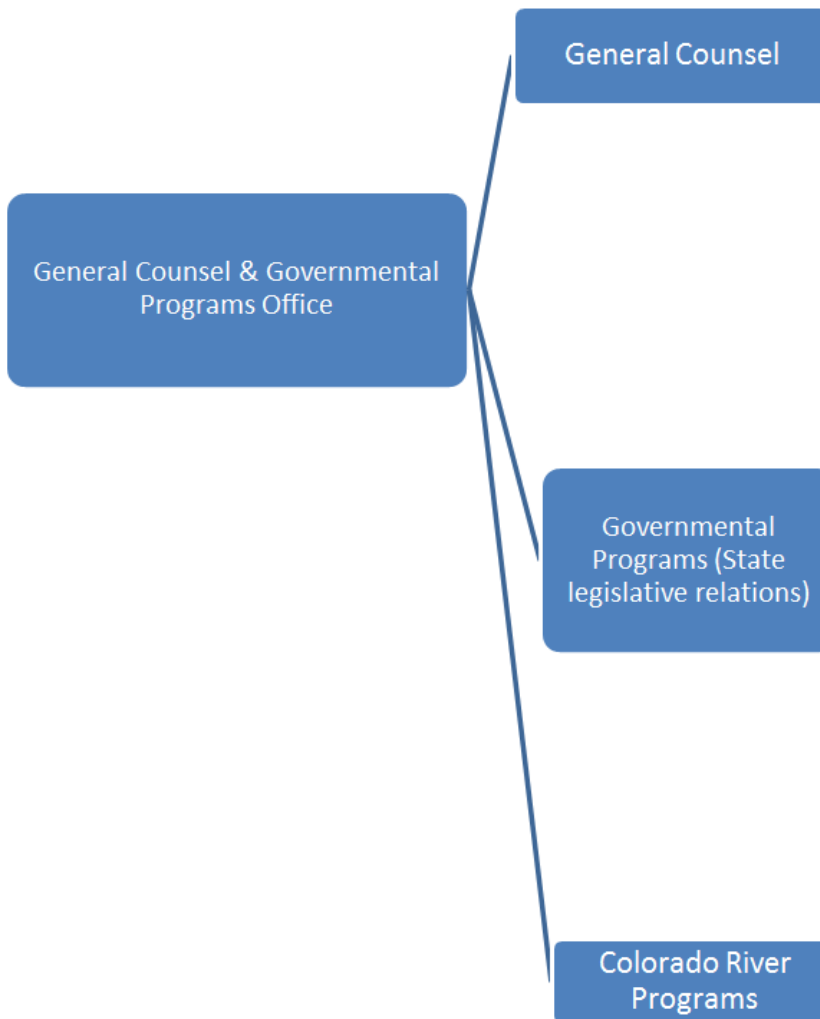
2.5.9.1 Executive Director Office

Executive Director Office is responsible for providing leadership and management of the Southeastern Colorado Water Conservancy District (District). Specifically, implements the Board's strategic vision and policies through the programs and projects of the annual budget. This is accomplished by building and maintaining relationships with stakeholders, advocating adopted policy positions and implanting programs and projects to benefit the District to local, regional, state, and federal officials and agencies, in a responsible and sound manner.



2.5.9.2 General Counsel and Governmental Programs Office

General Counsel & Governmental Programs Office is responsible for managing timely, effective and high-quality legal services. This office leads activities related to state legislative affairs and reports these activities to the Board of Directors, Executive Director and staff. The General Counsel *provides legal support to assist the accomplishment of the District's policy goals and objectives.*



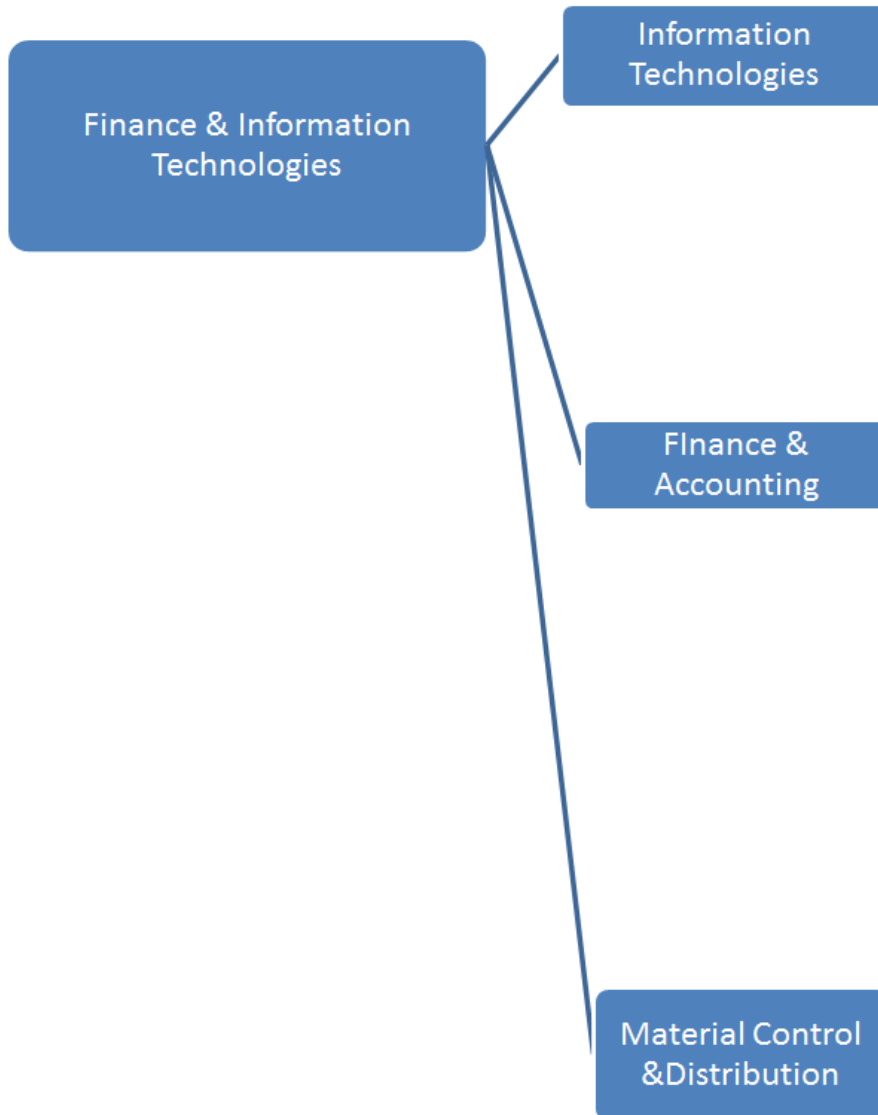
The General Counsel of the District, manages all legal affairs of the District, oversees special counsel, and provides a full range of legal services to the Board and District staff in the performance of their official duties. Specifically, the General Counsel ensures that District business is conducted according to all applicable state, federal, and local laws and regulations.

This office leads activities related to state legislative relations. Monitors and analyzes proposed bills, amendments, laws, and regulations for potential impacts on the District. The Office participates in the legislative and strategic policy decision making related to the District's position on federal and state legislation.

This Office coordinates the Colorado River Programs with state and federal officials and other basin states, on areas of common interest, exploring alternatives to protect and enhance the existing Colorado River supply.

2.5.9.3 Finance and Information Technologies Office

FINANCE & INFORMATION TECHNOLOGIES OFFICE: Mission: The Finance and information Technologies office provides financial planning, analysis, and reporting; supports business objectives by providing necessary technology tools; manages financial resources; provides efficient and cost-effective management services; maintains financial integrity and provides financial information to internal and external stakeholders.



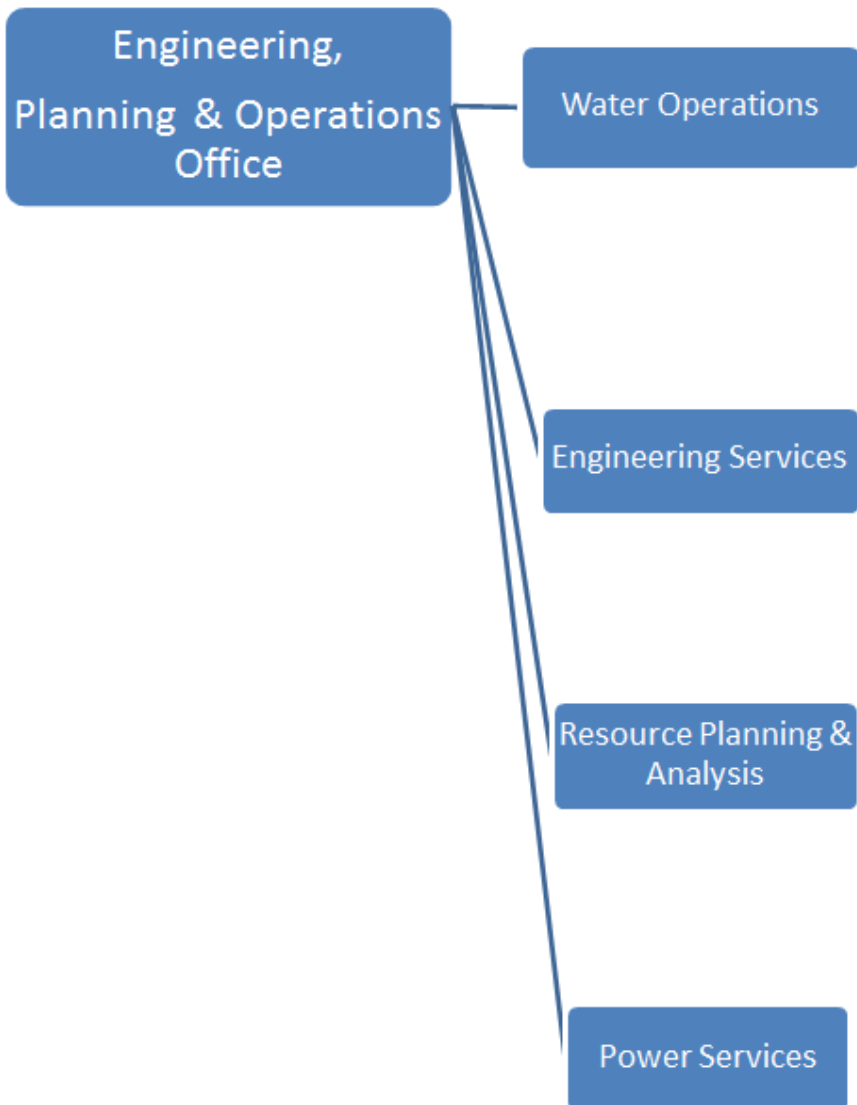
This office is responsible for the operation, maintenance, and business continuity of the information technology infrastructure including applications, networks, servers, and workstations for the District.

This office is responsible for financial analysis and statement reporting according to generally accepted accounting principles. Responsible for budget development and management, long-range financial planning, cash and treasury management, accounts receivable and payable, accountable property, and working with outside and inside auditors during the annual financial audit.

This office is responsible for the procurement of goods and services, inventory control, distribution of materials, supplies and equipment.

2.5.9.4 Engineering, Planning and Operations Office

Engineering, Planning, & Operations Office manages the water deliveries, and develops policies, and conducts strategic and long-term planning. Additionally, manages the Lease of Power Privilege (LOPP) at Pueblo Reservoir.



This office is responsible for the efficient delivery of Fry-Ark water. It provides front-line water customer service, and water accounting and forecasting. This office is also responsible for performing hydraulic and hydrologic engineering.

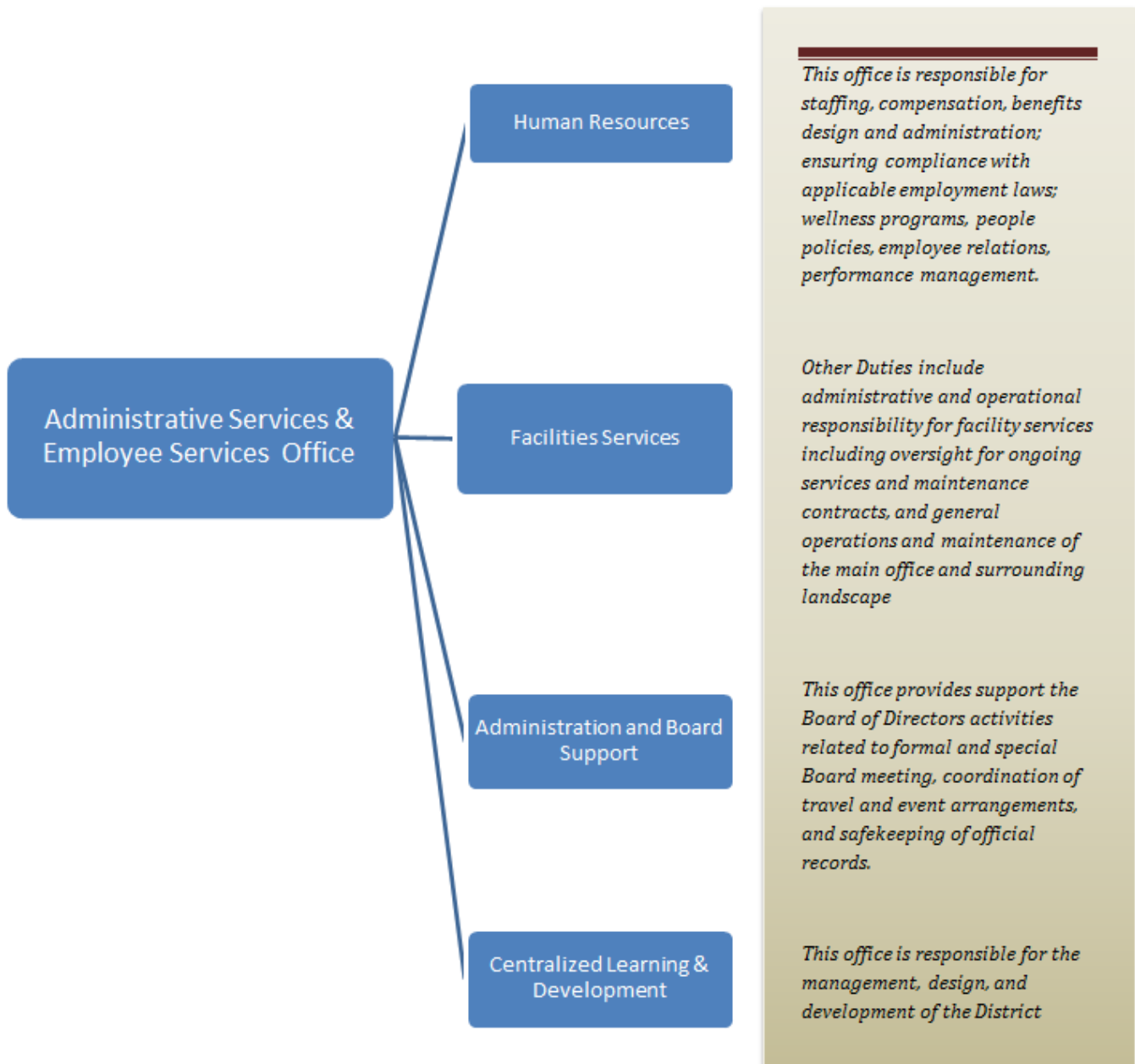
This office provides administration and legal stewardship of Fry-Ark technical records, provides technical engineering expertise, and project management.

This office is responsible for long-range water resource planning and policy analysis within the Fry-Ark service area, including initiatives of the Board.

This office manages the Lease of Power Privilege (LOPP) functions for the Fry-Ark power rights to Pueblo Dam Power generation.

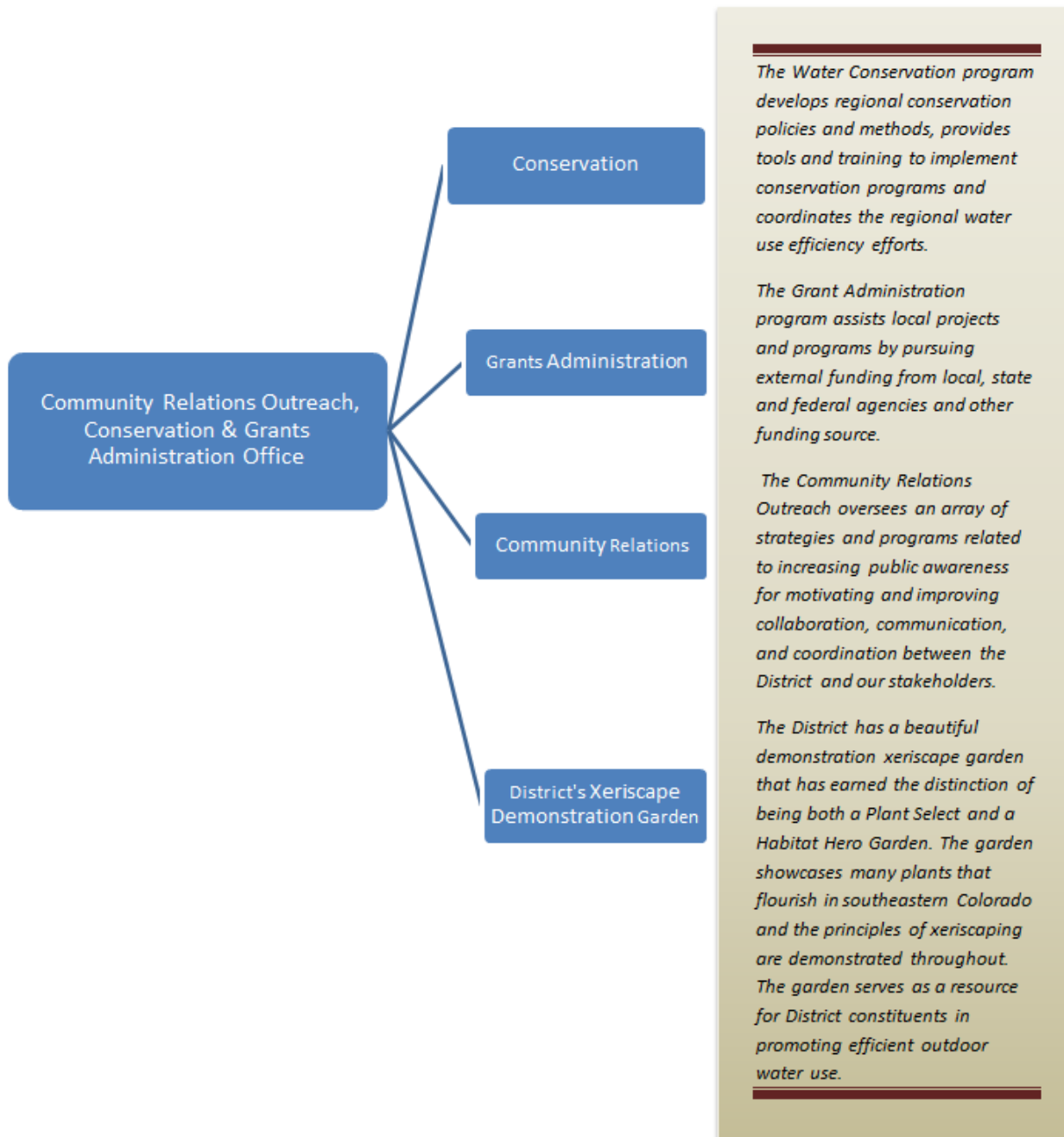
2.5.9.5 Administrative and Employee Services Office

Administrative & Employee Services Office provides services that support the efficient operation of the District. Responsibilities include administrative support to the Board of Directors and District offices, administration of the safety, risk management and human resources programs, and administration of the records management program, and management of facilities related to maintenance and building systems for the main office and surrounding landscape.



2.5.9.6 Community Relations Outreach, Conservation and Grants Administration Office

Community Relations Outreach, Conservation & Grants Administration Office provides outreach services to maximize efficient use of the region's existing water supplies through a variety of targeted conservation programs and initiatives. The Grants Administration and Community Relations Outreach furthers local water supply through local, state, and federal sponsored funding programs to promote public education, outreach, and technical assistance for local leaders.



2.5.10 Staffing Chart

The staffing chart represents nine combined full-time and one part time position in the 2015 Budget. In November 2011, a General Counsel was recruited. The District realized savings in outside professional services by utilizing an internal attorney who is an expert in water issues and state lobbying efforts. An internal Project Engineer was recruited in January 2012. In January 2015 the Project Engineer was reclassified to a Principal Engineer who brings expertise to project development, allowing the project participants and partners to realize a great savings in engineering costs. In 2014 the Water Resource Specialist /Engineer was hired due to a retiree in a similar position. Also, an Administrative Support Associate joined the District team to assist with administrative activities.

The District's professional staff is an asset to those who benefit from the Fryingpan-Arkansas Project and those in our Colorado communities. Most staff members participate in related organization and share their knowledge to make Colorado a better community.

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
<i>Executive Director Office</i>					
Executive Director	1.0	1.0	1.0	1.0	1.0
<i>General Counsel & Governmental Programs Office</i>					
General Council	0.2	1.0	1.0	1.0	1.0
<i>Finance & Information Technologies Office</i>					
Finance Manager	1.0	1.0	0.7		
Finance Coordinator / IT				0.5	1.0
<i>Engineering, Planning, & Operations Office</i>					
Director of Engineering & Resource Management	1.0	1.0	1.0	1.0	
Project & Program Coordinator		0.5	1.0	1.0	
Project Engineer		0.5	1.0	1.0	
Principal Engineer					1.0
Water Resource Specialist / Engineer				0.7	1.0
Project Manager	1.0	0.5			
Engineering Support Specialist	1.0				
<i>Administrative and Employee Services Office</i>					
Administrative Manager	1.0	1.0	1.0	1.0	1.0
Administrative Support Specialist	1.0	2.0	2.0	1.5	1.0
Administrative Support Associate				0.7	1.0
<i>Community Relations Outreach, Conservation & Grants Administration Office</i>					
Project & Program Coordinator					1.0
Conservation Outreach Coordinator	0.5				
Garden Coordinator	0.5	0.5	0.5	0.5	0.5
District Total	8.2	9.0	9.2	9.9	9.5

3 Financial Planning

3.1 Introduction

The Financial Planning Section of this document is designed to create a clear understanding of the financial structure of the Southeastern Colorado Water Conservancy District also known as the General Fund and Southeastern Colorado Water Activity Enterprise, Proprietary Fund also known as the Business Activity. Financial analytical, comparisons data, and 2015 Budget explanations can be found in the Budget Overview section. The detailed financial layout of the 2015 Budget can be found in the Budget Detail Financial Statement section of this document.

The 2015 Budget is made up of the Southeastern Colorado Water Conservancy District (District) referred to as the General Fund or the Governmental Activities and the Water Activity Enterprise (Enterprise) referred to as the Enterprise Fund or Business Activities for the year January 1 through December 31, 2015. The District's long-term planning and implementation of the Strategic Plan includes; construction of a hydroelectric power plant at Pueblo Dam, completion of key projects in storage, the Arkansas Valley Conduit (AVC), paying off the primary debt of the Fryingpan-Arkansas Project, developing better tools and methods for financial planning, water conservation, and communications. The detail of these projects and others are presented in this document. The input and expertise of District staff is critical in the development of the budget. The Strategic Plan is the overriding document governing budget expenditures and the future direction of the District. Together the budget and the Strategic Plan, build a blueprint of our current and future organizational goals. Please, use the budget as a guideline for our financial operations in 2015.

3.2 Budgetary Basis

An annual budget is prepared for the District and Enterprise funds on a basis consistent with generally accepted accounting principles (GAAP) as it applies to fund financial statements prescribed through the Governmental Accounting Standards Board (GASB). The Board of Directors enacts the budget through appropriation. The Executive Director is responsible for ensuring the District operates within the budgetary guidelines and that adequate funds are available. District funds are presented and budgeted on the modified accrual accounting system. This system recognizes revenues when they are recorded and measurable. The Enterprise funds are presented and budgeted using an accrual basis of accounting, recognizing revenue when earned and expenses when incurred.



Thomasville Gaging Station

3.3 Budgetary Control

Budgetary control is maintained at the program classification level. Internal budgetary transfers between related items are permitted subject to certain constraints.

- Purchases over \$5,000 are subjected to an informal or formal bid process and must be reviewed and approved by the Executive Director.
- Purchases over \$25,000 not appropriated in the annual budget must be reviewed and approved by the Board of Directors prior to purchase.
- Use of fund balance must be reviewed by the Finance Committee prior to a recommendation to the Board of Directors for budget appropriation.
- The budget must be restated if the expenditure is higher than the appropriation.
- Additional information regarding financial policies is found in the Financial Management Guide, which is available upon request.

The District strives to present a balanced budget for appropriations, except in years when capital outlay is needed for projects to uphold the purpose of the District and other one-time expenditures that require spending from unrestricted funds. A balanced budget reflects on single fiscal year that the overall difference between government revenues and spending equal. Appropriations are enacted by the Board of Directors authorizing the expenditure of a designated amount of funds for the operations of the District. Appropriations for the District and/or General Fund include: Fryingpan-Arkansas pass-



through activities, grant activities, operations, capital outlay including one-time extraordinary expenditures. In any year, after the budget has been adopted, if expenditures exceed the appropriated amount for any entity, that budget will be restated.

The primary function of the District is to collect Ad Valorem taxes from portions of nine counties to repay the United States Bureau of Reclamation (Reclamation) for the debt on the Fryingpan-Arkansas

Project within the contractual limits. The District is primarily an administrative agency with no capital asset projects, or capital assets as normally found in many governments. To finance the operations of the District, an Operating tax is levied on the constituents within the District boundaries. A portion of Specific Ownership tax also assists the District with operating expenditures. Finally, the Business Activities reimburses the District for personnel and overhead in proportion to the amount of work staff is budgeted to work for Enterprise activities. Other revenues may include grants and investments.

The Enterprise is a service organization that develops and manages projects for the Fryingpan-Arkansas Project stakeholders. It is the business activity for the District. Stakeholders may include municipal or agricultural water entities, government agencies such as the United States Geological Survey (USGS),

Reclamation, Colorado Water Conservation Board (CWCB), and/or other partnership groups. Funding for the Enterprise is received through the sale and administration of Fryingpan-Arkansas Project water and related surcharges and fees, reimbursement from Project participants, grants, partnership contributions, and investments.

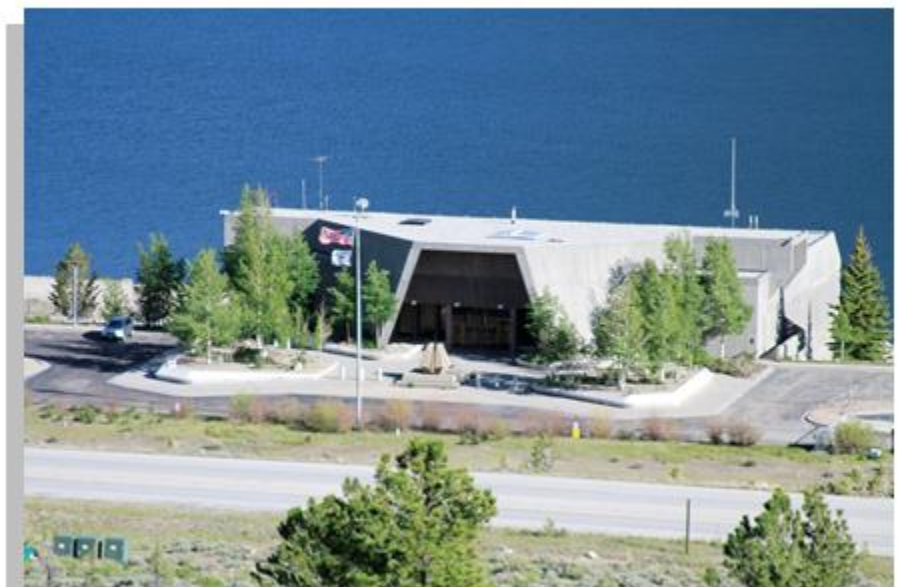
3.4 Fund Structure

The District finances are made up of two entities. These two entities are the Government Activity and the Business Activities. The Government Activities are made up of all District business, which includes the Fryingpan-Arkansas Project activity, grant activity, and operations. The Business Activities are made up of grant activity, operations, and major projects.

The Government Activity primary focus is to ensure that the Fryingpan-Arkansas Project debt is retired within the contractual limits, retain valued knowledgeable employees, and maintain capital improvements. Within the District accounting system and structure, all District or General Funds are accounted for under the single title Government Activities. The Government Activities uses the current financial measurement focus. The funds through which the functions of the District are financed are described as Governmental Funds. The District operates the Governmental Fund and due to the nature and size of operations, does not generally utilize other types of funds.

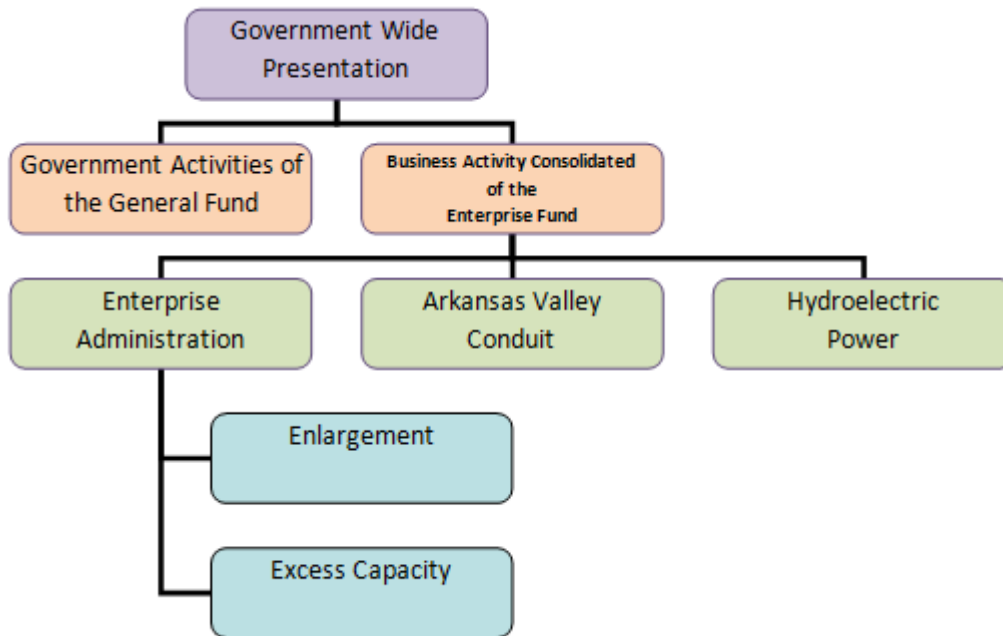
The Business Activity is a Proprietary Fund account for business operations. The Business Activity Funds include the activities of the Enterprise and major projects. The Enterprise was established in 1995 and continues to grow as the Business Activity for the District. The purpose of the Enterprise is to undertake and develop commercial activities on behalf of the District as a government. These activities may include construction, operation, replacement and maintenance of Fryingpan-Arkansas Project water and facilities, and any related contracting, engineering, financing, and administration.

The Business Activity's primary focus is to protect and develop the District's water rights and provide services to the District. The Business Activity provides support for ongoing projects and programs for the many stakeholders and constituents of the District. A few of the major projects that reside within the Business Activity include the Enlargement, Excess Capacity, Arkansas Valley Conduit, Restoration of Yield, and Hydroelectric on Pueblo Dam. Within the Enterprise account system and structure three separate funds are consolidated to constitute the Business Activity and/or the



Mt. Elbert Power Plant

Proprietary Fund. The three funds include the Southeastern Colorado Water Activity Enterprise, Arkansas Valley Conduit, and Pueblo Dam Hydroelectric Power. The Business Activity account uses the flow of economic resources measurement focus. See below for a diagram of the fund structure of the Government Activity and the Activity Enterprise. The Arkansas Valley Conduit fund and the Hydroelectric Power Plant on Pueblo Dam are Capital Projects Funds and were created to account for the costs associated with each project.



3.5 Budgetary Policies, Guidelines and Practices

In accordance with Budget policy, if a budget requires a restatement of appropriations, a restatement notification will be published in one public newspaper. The Board of Directors will conduct a hearing of the budget and will re-appropriate the Budget.

The District follows Colorado Revised Statutes (CRS) and additional policies regarding the annual budget. See the list below for a summary of policies:

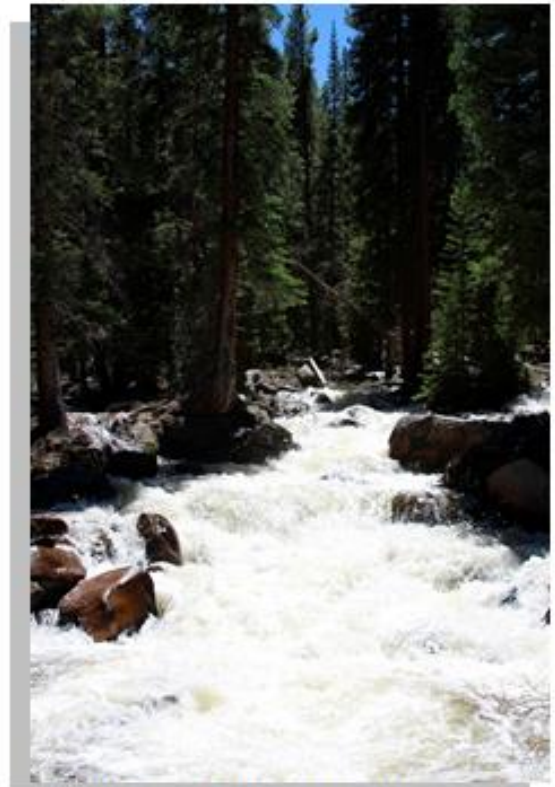
- A Budget officer is appointed before October 15 (CRS 29-1-104)
- A draft of the Proposed Budget is delivered to each member of the Board of Directors by October 15 (CRS 29-1-105)
- A publication of notice of budget is published in a newspaper of general circulation by November (CRS 1 29-1-106(1))
- Budget public hearing is held on the third Thursday in November (CRS 29-1-108)
- Budget adoption and appropriation date set prior to December 31 (CRS 29-1-108)
- Certification of mill levies to the Board of County Commissioners by December 15 (CRS 39-5-128 (1))
- Budget is supplied to Department of Local Governments (CRS 29-1-113(1)) by January 31
- Mill levy calculation and assessment’s in accordance with the State of Colorado Department of Local Governments

Consistent with Colorado Revised Statutes and direction from the Board of Directors, the District and Enterprise Fund policy on investments is a conservative approach. For a full disclosure of investment policy, the Financial Management Guide is available upon request. Below is a summarized list of guidelines:

- U.S. Treasury obligations pursuant to (CRS 24-75-601.1(1)(a))
- Obligations of U.S. Government Agencies pursuant to (CRS 24-75-601.1(1)(b))
- Any corporate or bank security, issued by a corporation or bank that is organized and operated within the U.S. pursuant to (CRS 24-75-601.1(1)(m))
- Revenue obligations of any state of the U.S., the District of Columbia, or any territorial possession of the U.S., or of any political subdivisions of any state, rated in the highest rating category by two or more nationally recognized organizations that regularly rate such obligations pursuant to (CRS 24-75-601.1(1)(e))
- General obligations of any state of the U.S., the District of Columbia, or any territorial possession of the U.S., or of any political subdivisions of any state, rated in the highest two rating categories by two or more nationally recognized organizations that regularly rate such obligations pursuant to (CRS 24-75-601.1(1)(d))
- The purchase of any repurchase agreement pursuant to (CRS 24-75-601.1(1)(j))
- Money market mutual funds pursuant to (CRS 24-75-601.1(1)(k))
- Local government investment pools pursuant to (CRS 24-75-701)

The following additional internal key policies followed, also located in the Financial Management Guide. The Financial Management Guide can be requested at info@secwcd.com.

- Investment policy
- A balanced Governmental fund budget
- A balanced grant budget
- Project participation fees with matching expenditure
- Fryingpan-Arkansas Project Water Allocation Principles



Arkansas River Headwaters

3.6 Planning Process

The District and the Enterprise budgetary process is accomplished in conjunction with the full staff. The budget process begins in June of each fiscal year. The first draft of the budget financial statements with a budget message is supplied to the Board of Directors by October 15 according to CRS 29-1-105. A revision of the budget statements and message is presented to the Board of Directors and members of the public on the third Thursday in November at the monthly Board meeting. In December, the Board of

Directors adopts the annual expenditure limits for the District and the Enterprise through a Board resolution. At the start of the fiscal budget year, the full publication (this document) is made available to the Board of Directors and the general public. By January 31 the full budget publication is supplied to the Department of Local Governments in accordance with CRS 29-1-113(1).

3.7 Debt Authorities and Obligations

The District does not issue general obligation bonds. The District has authority to issue debt, but has not seen the need to exercise this authority. If the Board of Directors would chose to look into this option in the future, research would be done to manage debt to the best of the District's ability.

3.8 Fund Reserves

Moving into the 2015 calendar year, the District's total funds invested are \$7,000,000 and Enterprise funds are \$9,913,000. Please see the Budget Overview section of this document for investment revenue analytical comparisons and data.

The District reports fund balance classifications based primarily on the extent to which the District is bound to honor constraints on the specific purpose for which amounts in the funds can be spent. The fund balance of the District Governmental Fund consists of the following:

- Non-spendable – includes amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash such as inventories, prepaid items and long-term notes receivable.
- Restricted – includes amounts that are restricted for specific purposes stipulated by external resources providers constitutionally or through enabling legislation.
- Committed – includes amounts that can only be used for the specific purposes determined by the passage of a resolution of the District's Board of Directors. Commitments may be modified or changed only by the District's Board of Directors approving a new resolution. Commitments also include contractual obligations to the extent the existing resources have been specifically committed for use in satisfying those contractual requirements.
- Assigned – includes amounts intended to be used by the District for specific purpose that are neither restricted nor committed. Intent is expressed by the District's Board of Directors to which the assigned amounts are to be used for specific purposes. Assigned amounts include appropriations for existing fund balance to eliminate a projected budgetary deficit in the subsequent year's budget.
- Unassigned – this is the residual classification for the general Fund.

In circumstances when an expenditure is incurred for a purpose for which amounts are available in multiple fund balance classifications, fund balance is reduced in the order of restricted, committed, assigned, and unassigned.

The District maintains a restricted fund balance of \$150,000 for the Taxpayers Bill of Rights (TABOR) as defined in the Colorado constitution. This represents three percent or more of its fiscal year spending.

The District also holds committed funds of \$7,000,000 for designated contract contingency and designated enlargement space.

The Enterprise budget maintains only one unrestricted committed account titled Unrestricted Project Water Fund. This is a three year Project water fund for years when budgeted Fryingpan-Arkansas Project water revenue is less than calculated. The fund balance as of December 31, 2014 is estimated at \$812,000.



Ruedi Dam

4 Budget Overview Description and Comparison Data

4.1 Introduction

The Southeastern Colorado Water Conservancy District (District) finances are made up of two entities. These two entities are the Government Activity and the Business Activities. The Government Activities are made up of all District business which includes the Fryingpan-Arkansas Project activity, grants, and operations. The Business Activities are made up of grants, operations, and major projects.

The Government Activity primary focus is to ensure that the Fryingpan-Arkansas Project debt is retired within the contractual limits, retain valued knowledgeable employees, and maintain capital improvements. Within the District's accounting system and structure all Governmental Activities are accounted for under the single fund titled Southeastern Colorado Water Conservancy District.

The Business Activity is a Proprietary Fund account for Enterprise business activities. The Business Activity's primary focus is protecting the District's water rights and provides services to the Government Activity. The Business Activity also known as the Enterprise provides support for ongoing projects and programs for the many stakeholders and constituents of the District. A few of the major projects that reside within the Business Activity include the Enlargement, Excess Capacity, Arkansas Valley Conduit, Restoration of Yield, and Pueblo Dam Hydroelectric Power Plant.

Within this Budget Overview Description and Comparison Data section all graphs providing information regarding expenditures are signified by with a black background.

See the Financial Planning section for a full explanation of Government and Business Activities fund structure.

4.2 Government Activity

4.2.1 Tax Calculations

Each year the District certifies three different mill levies to the nine Boards of County Commissioners for collection based on each of the nine counties' assessed value of property within the boundaries of the District. According to Colorado Revised Statutes (CRS) the District receives a draft certification of assessed value of property for each county by August 25. The final certification of assessed value of property for each county is due to the District by December 10. From these assessed property values the Budget Officer can estimate collections for contract repayment and operating revenues. The 2014 assessments are collected in 2015. The nine counties in the District estimate a total assessed value in 2014 of \$7,417,275,494. Table 3-1 illustrates a 1.21 percent increase in assessed value from 2013 to 2014.

Table 3-1

County		2013 Assessed Value	2014 Assessed Value	Value Change	Percent Change
Bent	11/25/2014	51,786,150	52,195,800	409,650	0.79%
Chaffee	12/4/2014	279,490,631	281,084,003	1,593,372	0.57%
Crowley	12/10/2014	34,661,202	35,071,783	410,581	1.18%
El Paso	11/26/2014	5,032,411,640	5,109,715,580	77,303,940	1.54%
Fremont	12/1/2014	315,611,122	311,558,765	(4,052,357)	-1.28%
Kiowa	12/1/2014	1,567,490	1,597,450	29,960	1.91%
Otero	11/25/2014	116,837,456	118,931,436	2,093,980	1.79%
Prowers	11/25/2014	57,065,025	56,125,878	(939,147)	-1.65%
Pueblo	12/1/2014	1,439,337,986	1,450,994,799	11,656,813	0.81%
Total		7,328,768,702	7,417,275,494	88,506,792	1.21%

All three levies are certified by the District to each respective county by December 15 in accordance with the Colorado State Law (CRS 39-5-128). See Appendix for document titled County Assessed Validation and Certificate of Tax Levy.

For the 2015 Budget the District certified the following levies; Contract Repayment of 0.900, Abatement and Refunds of 0.005, and Operations at 0.035. Table 3-2 provides a layout of each counties estimated contribution regarding the three Tax Levies.

Table 3-2

SOUTHEASTERN COLORADO WATER CONSERVANCY DISTRICT
Collections for all Levies - 2014 for 2015 Budget

Update: 12/15/2014

County	2014 Assessed Value	Percent of Total	Contract Repayment		Operating		Abatements & Refunds		Total Collections
			Mill Levy	Collections	Mill Levy	Collections	Mill Levy	Collections	
Bent	52,195,800	0.70%	0.900	46,976	0.035	1,827	0.005	261	49,064
Chaffee	281,084,003	3.79%	0.900	252,976	0.035	9,838	0.005	1,405	264,219
Crowley	35,071,783	0.47%	0.900	31,565	0.035	1,228	0.005	175	32,967
El Paso	5,109,715,580	68.89%	0.900	4,598,744	0.035	178,840	0.005	25,549	4,803,133
Fremont	311,558,765	4.20%	0.900	280,403	0.035	10,905	0.005	1,558	292,865
Kiowa	1,597,450	0.02%	0.900	1,438	0.035	56	0.005	8	1,502
Otero	118,931,436	1.60%	0.900	107,038	0.035	4,163	0.005	595	111,796
Prowers	56,125,878	0.76%	0.900	50,513	0.035	1,964	0.005	281	52,758
Pueblo	1,450,994,799	19.56%	0.900	1,305,895	0.035	50,785	0.005	7,255	1,363,935
Total	7,417,275,494	1.00		6,675,548		259,605		37,086	6,972,239
			Contract + Operating Ad Valorem = 0.935 \$ 6,935,153						

Total compared 2013 to 2014 Assessed Values & projected taxes

2014	7,417,275,494	0.900	6,675,548	0.035	259,605	0.005	37,086	6,972,239
2013	7,328,768,702	0.900	6,595,892	0.035	256,507	0.005	36,644	6,889,043
Increase(Decrease)			79,656		3,098		443	83,196

4.2.2 Fryingpan-Arkansas Project Revenue and Expenditures

The tax revenue is used for the payment made to the primary debt of the Fryingpan-Arkansas Project, which is generated by two of the three District mill levies. The District collects these two mill levy's titled, contract tax and abatements and refunds tax and then subtracts any prior year tax and any county collection fees to calculate the total annual payment to Reclamation. Two payments are made to Reclamation annually one in June and one in December.

As of December 31, 2013 the Fryingpan-Arkansas Project outstanding debt of \$40,289,778.

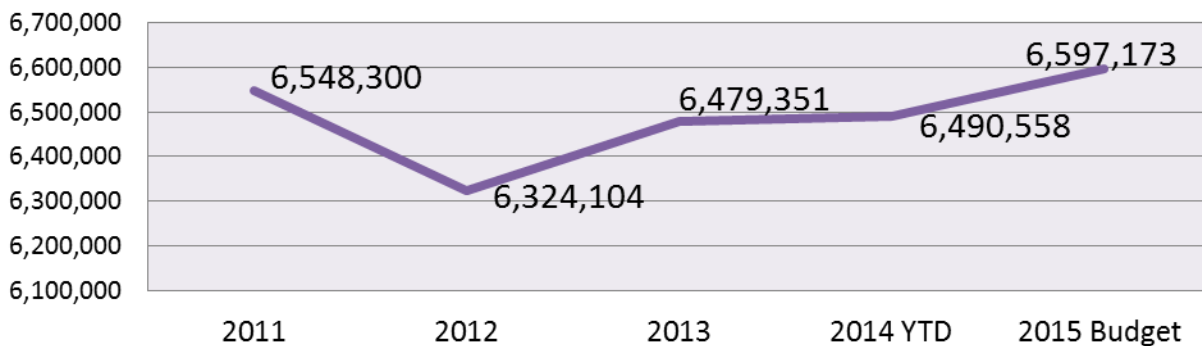
A mill levy tax four year comparison to the 2015 Budget can be located in Table 3-3; including the expenditure of these collections to Reclamation, Table 3-4.

Table 3-3

	2011	2012	2013	2014 YTD	2015 Budget
Contract Mill Levy Tax	6,593,031	6,352,130	6,480,077	6,561,035	6,675,548
Abatement & Refunds	89,830	92,302	81,231	39,994	37,086
Prior Year Tax	(14,430)	(4,387)	(2,575)	2,905	(3,347)
County Collection Fees	(114,476)	(112,005)	(112,810)	(114,221)	(112,114)
	6,553,955	6,328,040	6,445,923	6,489,713	6,597,173

Table 3-4

Fryingpan-Arkansas USBR Contract Payments



The District collects money from Fountain Valley Authority and from participants in the Winter Water Storage Program. These payments are applied toward the Fryingpan-Arkansas Project debt due to Reclamation. The District receives a single payment from the Fountain Valley Authority in December of each year; the matching expense is forwarded to Reclamation by December 31. The Fountain Valley Authority is budgeted in 2015 at \$5,352,760. The 2015 Budget for Winter Water Storage Program is based on an estimated storage of 40,000 acre-feet at \$2.80 per acre-foot for a total of \$112,000.

Reclamation Reform Act is a project enacted by the Federal government that the District must remain in compliance with as a provision of the Fryingpan-Arkansas Project contract. The District has budgeted

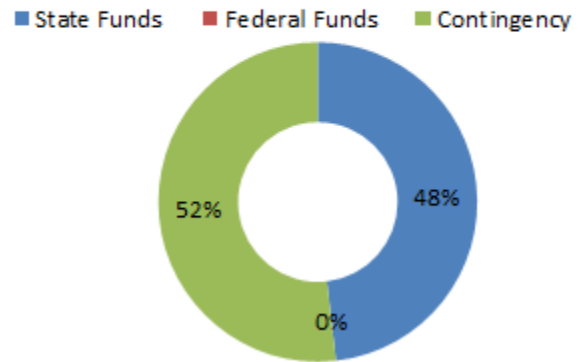
\$4,000 for possible fee bills that would be payable as a pass-through to Reclamation due to a planned 2015 Reclamation Reform Act audit.

4.2.3 Government Activity Grant Revenue and Expenditures

The District continues ongoing conservation efforts with the assistance of the Colorado Water Conservation Board grant funds and Arkansas Valley Conduit participants. The District also includes a budgeted contingency for unplanned grant opportunities. The budget policy requires that all grants planning meet TABOR requirements. In addition, grant revenues equal the total expenses to maintain a balanced grant budget.

The 2015 Budget has a total of \$93,000 in expected state funds. At this point in time, the District estimates no federal funding for grants in 2015.

2015 Budget Government Activity Grant



4.2.4 Government Activity Operating Revenue

Operating revenue for the Government Activity Fund, also known as the District Fund generally consists of revenue from the third mill levy through Ad Valorem Tax collections titled Operating Tax. In addition, other revenues include Specific Ownership Tax, which is not a tax mill levy, Interfund reimbursements for service, investments, and other revenues enable the District operations to maintain a balanced budget.

The largest revenue stream to the District Fund is the Interfund reimbursements for services provided by the Business Activity. The increase and decrease of this item is dependent on the level of work being done in the respected projects within the Business Activity. The major projects that have gained momentum and provided an increase in this revenue over the past four years have been Arkansas Valley Conduit, Excess Capacity, and the Pueblo Dam Hydroelectric Power. The District Board of Directors has authorized up to 67 percent of the total personnel and overhead cost allowable as reimbursable through service. In the 2015 budget the Interfund reimbursements make up 54 percent for the total District operating revenue.

Table 3-5 provides the effect of a stable economic indicator the District's revenue through taxes and investments. Specific Ownership Tax, also known as personal property tax, continues to have a steady increase as consumer spending trends indicate a slight growth rate in related purchases within the nine counties. From the time period of 2011 through 2014, Specific Ownership Tax revenues have increased 7 percent with an average annual revenue income of \$619,000. El Paso and Pueblo Counties have had the

greatest effect on Specific Ownership Tax due to their population size. Operating revenue has proven to be a very uniform stream of revenue.

Table 3-5

Government Activity Operating Revenue

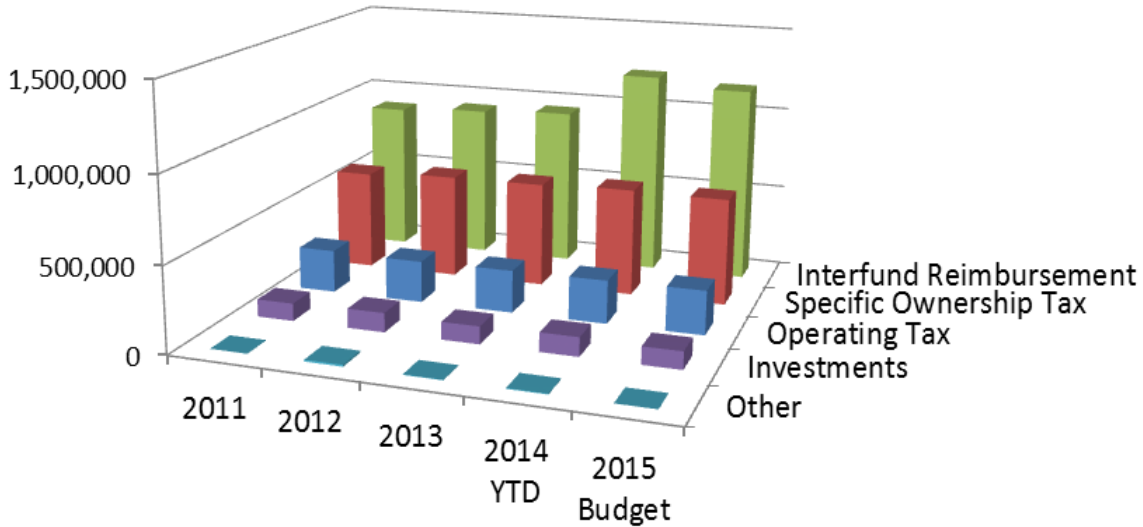
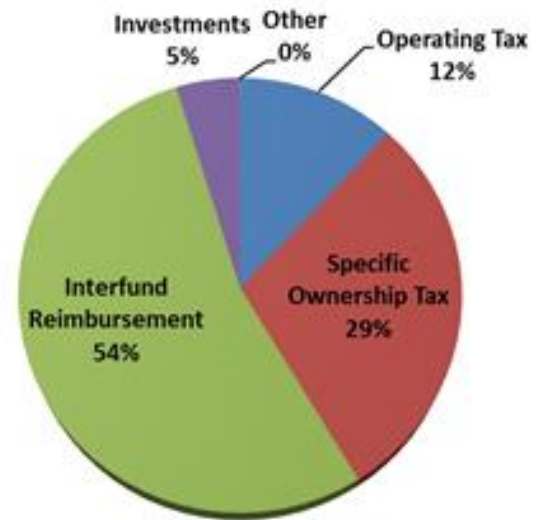


Table 3-6

2015 Budget District Operating Revenue



Investment and interest revenue is more volatile based on economic swings. The District manages \$7,000,000 in bonds held through Wells Fargo Securities, LLC. The 2015 Budget for investment revenue, based on projected fluctuations in the market are \$103,700. Investment and interest revenue has remained low but constant from 2011 to 2014 producing an average of \$114,000 per year.

In 2015 District staff will begin the next Strategic Plan, this plan will attempt to mitigate the effect that economic volatility has on District budgeting. One important step in the future will be to review all financial policies and investigate additional revenue streams.

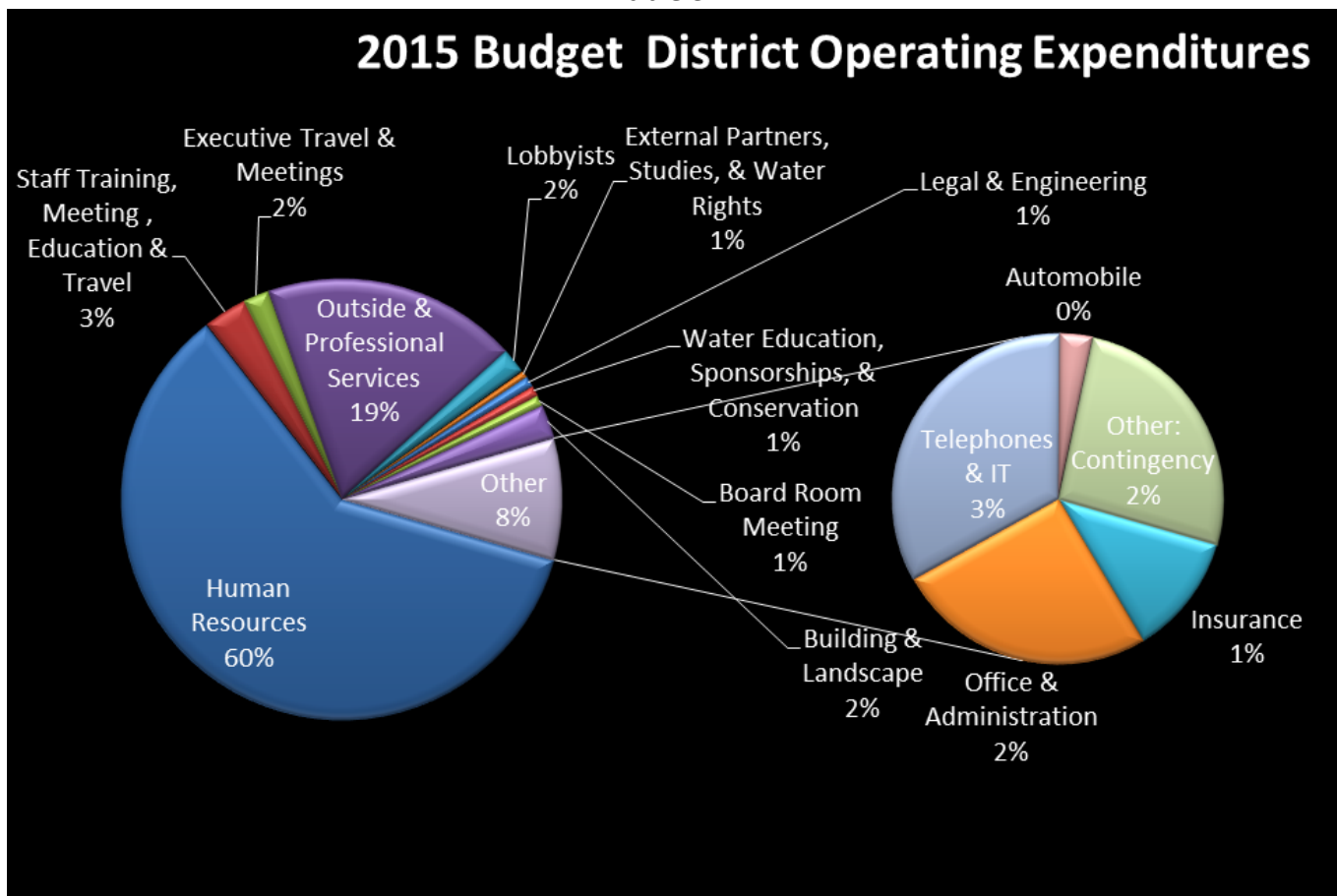
The 2015 Budget forecasts that the District’s operating revenues will consist of Interfund reimbursements of 54 percent, Specific Ownership tax of 29 percent, Operating tax of 12 percent, and investment revenue of 5 percent as shown in Table 3-6.

4.2.5 Governmental Activity Operating Expenditures

The budgeted Government Activity total operating expenditures for the 2015 Budget are \$14,423,697. The expenditures are broken down into three categories; Fryngpan-Arkansas activity \$12,065,933, Grant activity \$193,000, operating expenditures \$2,149,764, and \$15,000 in capital outlay expenditures.

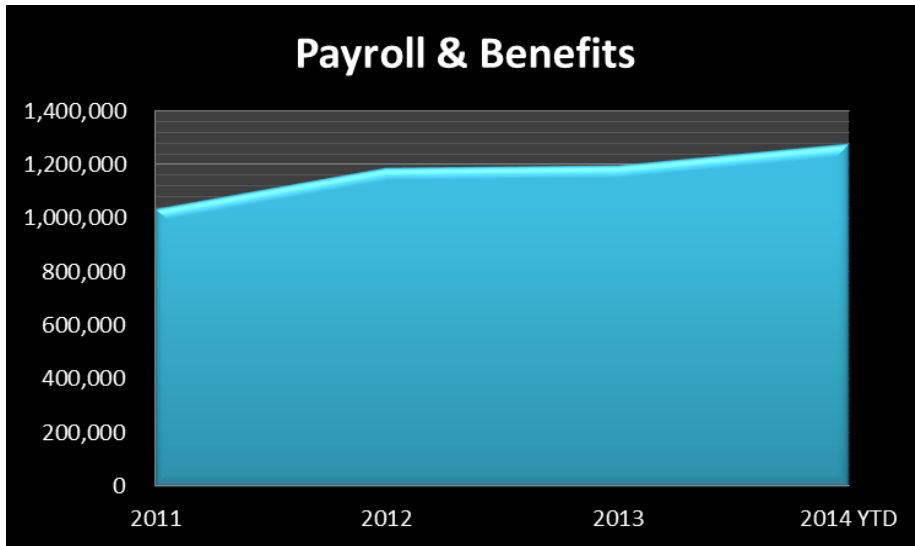
Operating expenditure policy requires that expenditures be offset by operating revenue to present a balanced governmental budget. For purposes of consistency, Capital Outlay is excluded from this analysis of operating expenditures. The overall financial activity of the District remains consistent and conservative. The 2015 Budget Operating expenditures are illustrated by percentage in Table 3-7, making up a total of \$2,149,764.

Table 3-7



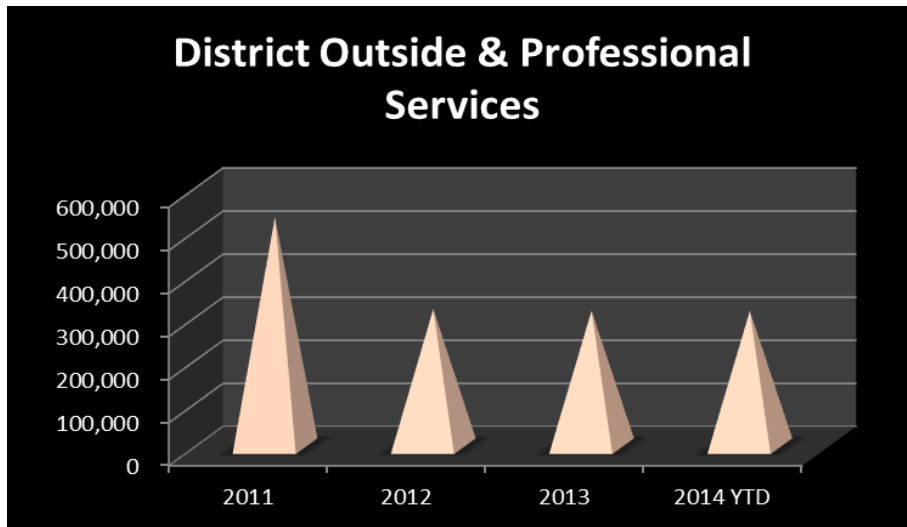
In 2015, the largest planned expenditure of the operating budget is Human Resources this includes payroll, benefits, and human resources related administrative fees as shown in Table 3-8. Strategically the District is making a greater investment into the Enterprise projects, by hiring expert personnel, to assist with the development and implementation of these projects. This averages out to about 60 percent of the annual expenditures.

Table 3-8



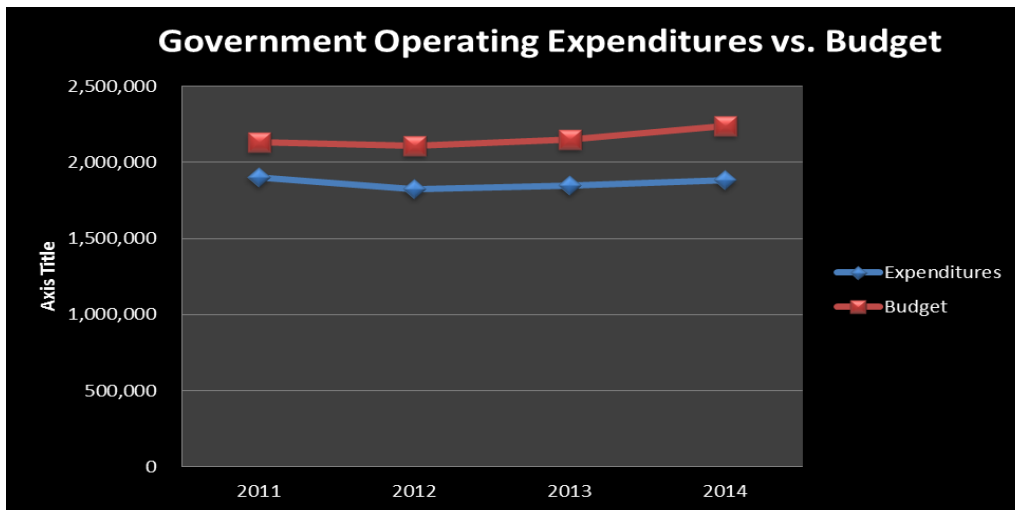
The next largest expense illustrated in Table 3-9 is outside and professional services at 19 percent of the 2015 Budget. This category includes the outside engineering consultants, general attorney fees, and related expenses. Building expense, insurance, office supplies, utilities, administrative expense, telephones and information technology, and automobiles and related insurance makeup a total 14 percent of the operating budget. Staff, executive, and director meetings and travel makeup an additional 5 percent of the budget.

Table 3-9



As required, the Government Activity Fund has remained under the adopted budgeted expenditure limit set forth by the Board of Directors as indicated in table 3-10. In the past four years the District has not restated the annual budget. Total operating expenditures have maintained an average of \$1,820,899 actual expenses over the past four years.

Table 3-10



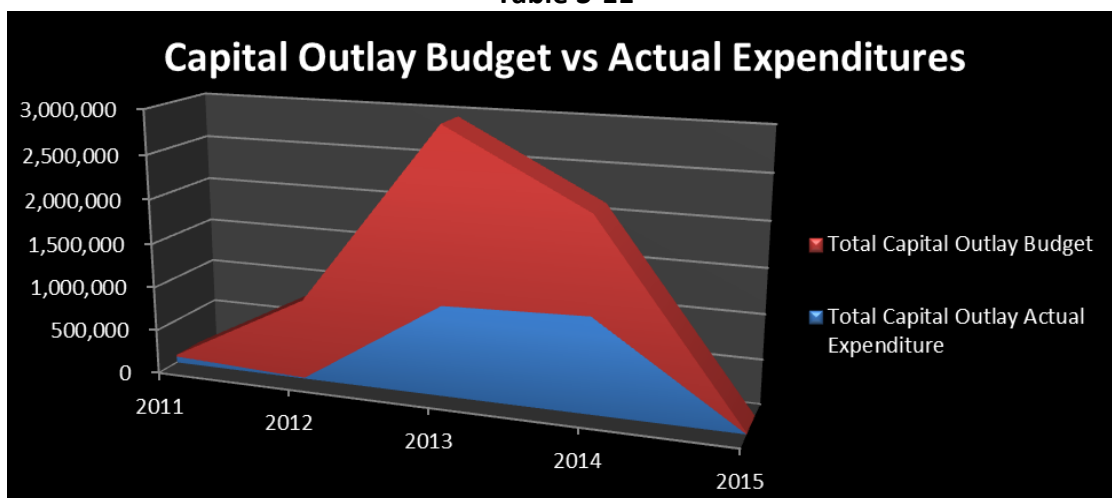
4.2.6 Government Activity Capital Outlay

The 2015 Budget has two capital outlay one-time expenditures budgeted. These items include \$10,000 for the upgrade and replacement to the information technology exchange server and \$5,000 for an electronic filing system for records. The 2015 Budget is planned to cover these one-time expenses with operating revenues with the exception of \$1,043.

Over the years 2013 and 2014 the District expended reserve savings in the amount of \$2,018,219 for the 10,825 Project. The 10,825 relates to the protection of the District Fryingpan-Arkansas Project water rights. In 2014, the Board of Director enacted an Environmental Stewardship Surcharge of \$0.75 per acre-foot placed on all water sales to recover this expenditure. This surcharge will be discussed in the Business Activity Operating Revenue portion of this document.

Due to timing factors what is adopted in the annual budget is not always what is expended as you can see when referring to Table 3-11.

Table 3-11



4.3 Business Activity

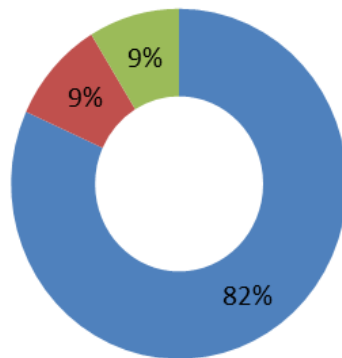
4.3.1 Business Activity Grants Revenues and Expenditures

The Business Activity also known as the Enterprise continues project development efforts with the assistance of Colorado Water Conservation Board grant funds and Federal Reclamation grants funds. The Enterprise includes a budgeted contingency for unplanned grant opportunities of \$12,000. The budgeting policy requires that all grants planning meet TABOR requirements. In addition, grant revenues equal the total expenses to maintain a balanced grant budget.

The 2015 budget has a total of \$112,000 expected state funds and \$13,000 in federal funds.

2015 Budget Business Activity Grants

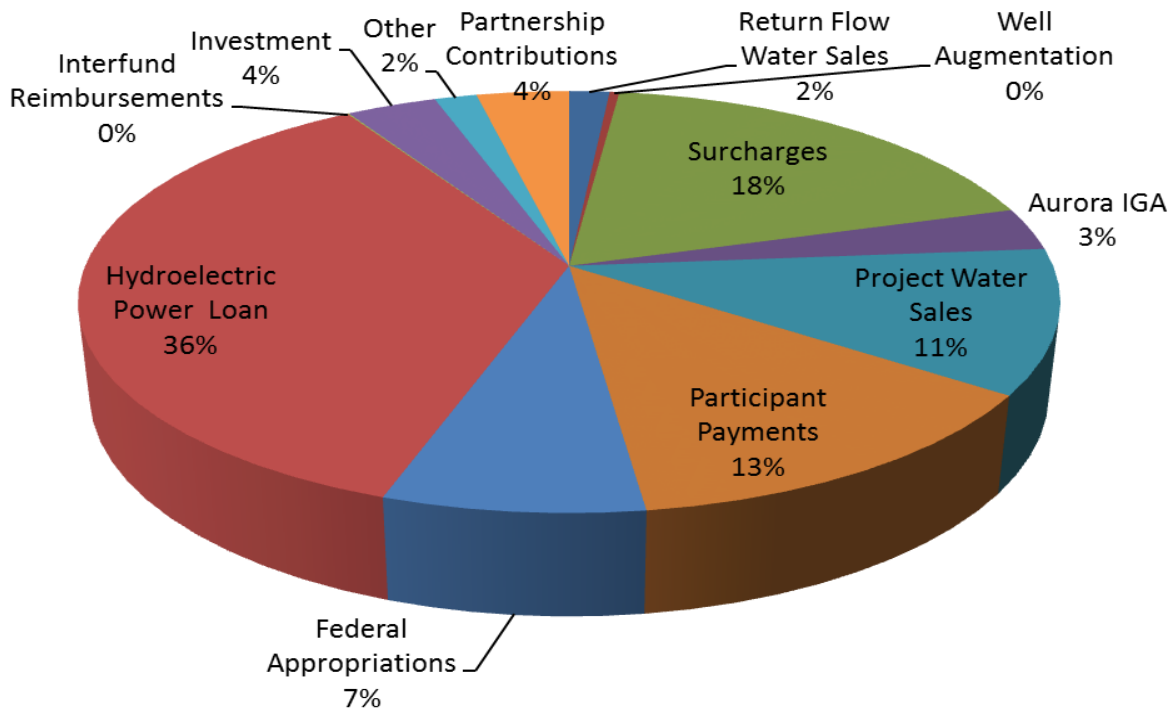
■ State Funds ■ Federal Funds ■ Contingency



4.3.2 Business Activity Consolidated Operating Revenues

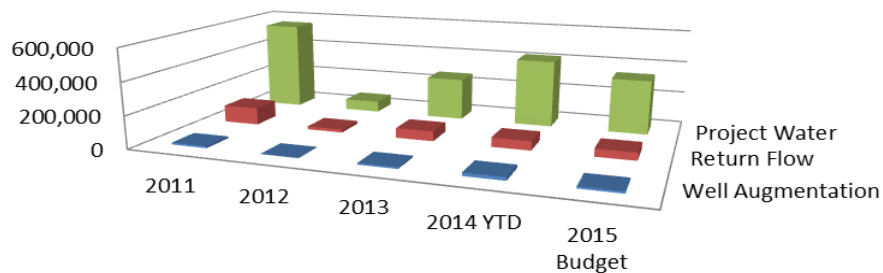
The Business Activity or Enterprise is a consolidation of Enterprise Administration, Excess Capacity, Enlargement, Arkansas Valley Conduit, and Hydroelectric Power. See the Fund Structure section of the document for detail regarding the consolidation for the Business Activity. The Business Activity revenues are made up of water sales, surcharges assessed on water sales, participant's payments, federal appropriations through the Interpersonal Agreement Act (IPA) contract, investments, partnership contributions, interfund reimbursements, and other. The total 2015 Budget Operating revenues can be found broken out by percentage in Table 3-12, making up a total of \$3,194,812.

Table 3-12
2015 Budget Business Activity Revenue



The sale of Project water is one of the primary sources of revenue for the Enterprise and is budgeted at \$337,457. In 2015 Project Water sales are budgeted based on a twenty year running average of water imports. The sale of Project water return flows from both municipal and/or industrial (M&I) and Agriculture (Ag) Project water deliveries also contribute to the operating revenues at a total of \$47,904, as well as Well Augmentation budgeted at \$11,541. This is illustrated in Table 3-14. For 2015 Water Rates and Surcharges see the appendix of this document. For a detailed description of budgeted water calculations please see the Major Fund Driving Factors section of this document.

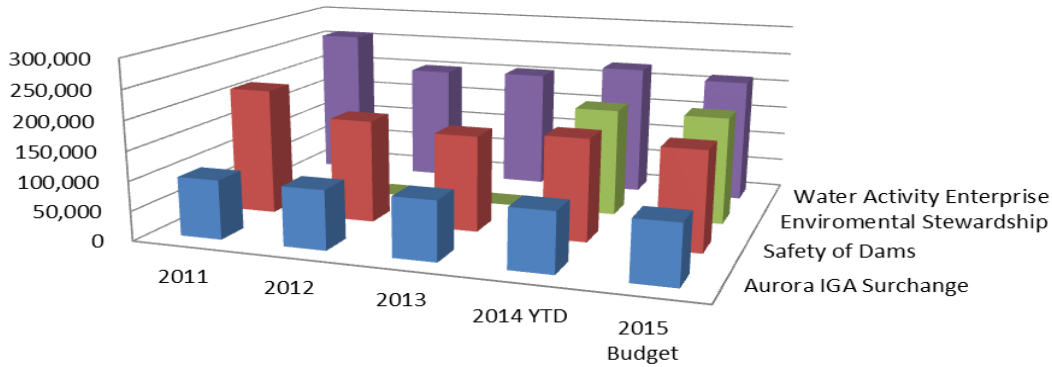
Table 3-13
Water Sales Revenues



	2011	2012	2013	2014 YTD	2015 Budget
Well Augmentation	11,341	2,777	9,487	19,370	11,541
Return Flow	107,010	18,831	61,151	57,212	47,904
Project Water	555,842	69,146	262,458	419,678	337,457

As shown in Table 3-14, surcharge revenues are the largest revenue generation in the Enterprise operations 2015 Budget totaling \$663,940. There are currently four surcharges, which include the Water Activity Enterprise surcharge, Aurora IGA Well Augmentation fee, Safety of Dams (SOD) surcharge, and the Environmental Stewardship Surcharge. For more information on the 2015 surcharges see the 2015 Water Rates and Surcharges appendix of this document.

Table 3-14
Surcharge Revenues



	2011	2012	2013	2014 YTD	2015 Budget
Aurora IGA Surcharge	100,000	100,000	100,000	100,000	100,000
Safety of Dams	215,111	174,462	162,229	172,358	168,022
Environmental Stewardship	0	0	0	183,586	183,189
Water Activity Enterprise	259,803	201,091	204,755	225,720	212,729

The Water Activity Enterprise surcharges are assessed for the use of Fryingpan-Arkansas Project facilities on the following types of Project water:

- Project water and Project water return flow sales.
- Project water carried over past May 1 of the year following allocation.
- The contracted amount of storage space in “Excess Capacity” for non-Project water in Project facilities for use both in and out of the District.

The Well Augmentation Surcharge is assessed to Municipal and Ag customers using “First Use” Project water for well augmentation rather than for direct irrigation or municipal use.

The Safety of Dams began in July 1998, and is a repayment to Reclamation and also produces revenue for the Enterprise operations. Safety of Dams is the reimbursable costs for modification of the Pueblo Dam and other facilities, to include M&I and Ag beneficiaries. The Safety of Dams modifications were undertaken to fully restore the previous conservation storage capacity and operations of the Pueblo Reservoir. A Safety of Dams surcharge is billed to participants purchasing the following:

- Project water
- If & When storage
- Carryover storage of Project water
- Winter water storage

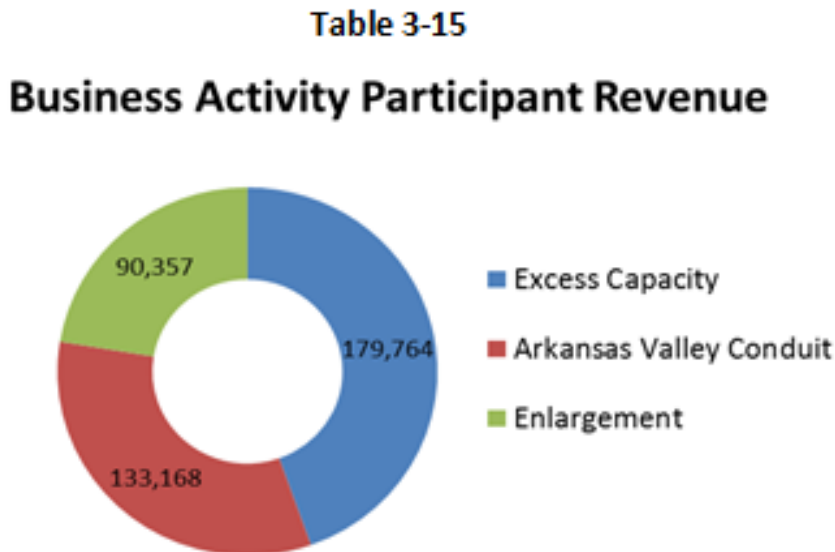
The Aurora Intergovernmental Agreement (IGA) includes additional Safety of Dams surcharges of \$100,000. For Safety of Dams rate see 2015 Water Rates and Surcharges in the appendix of this document.

Other forms of operating revenues include Project Participant payments as shown in Table 3-15 make up 13 percent of the total Business Activity revenues. These revenues include payments for participation of major projects. The major projects are Long-Term Excess Capacity Master Contract, Enlargement, and Arkansas Valley Conduit.

The Long-Term Excess Capacity Master Contract is a long-term storage contract for storage of non-Project water in Project facilities. This project is fully funded by participants with an expected development and planning cost in 2015 of \$179,764.

The enlargement study is an ongoing project that focuses on enlarging Pueblo Dam and Sugarloaf Dam. The single source of revenue comes from participant contributions. The major expenses are the ongoing United States Geological Survey (USGS) water studies, which make up 74 percent of the total expenditures. In 2015, staff budgeted total participant revenue of \$90,357.

The Arkansas Valley Conduit (AVC) participants signed Memorandum of Agreements (MOA) in 2011 with the District. The MOA allows the participants to reserve conveyance of water within the AVC, participated in the National Environmental Protection Act Environmental Impact Statement (NEPA EIS) which was completed in 2013. The NEPA EIS earned a record of decision (ROD) from Reclamation in 2014. The total budgeted 2015 participant revenue for Arkansas Valley Conduit is \$133,168. The project participant revenue is illustrated in Table 3-15.



To review these projects in detail see the Major Fund Driving Factors, Partnerships Programs, and Projects section of this document. In total for the 2015 the participant payments are \$403,289.

The following types of operating revenue can be located in Table 3-12:

The Hydroelectric Study is an ongoing project that began in 2012 and focuses on the development of hydroelectric power at Pueblo Reservoir. In 2015, the Enterprise expects to receive the first portion of a loan funded by the Colorado Water Conservation Board (CWCB), in the amount of

\$1,100,000. The loan will support the capital cost of the project, which includes final design consulting and procurement of equipment. There is no other revenue source for the hydroelectric project at this time. All other costs of the project are supported by Enterprise reserve funds. For more information see Business Activity Capital Outlay section.

The District has an Interpersonal Agreement Act (IPA) Agreement contract with Reclamation to reimburse the District for costs associated with project personnel working to benefit Reclamation and the participants' on the development of the AVC. The IPA significantly assists the participants by lowering costs of the AVC project. The IPA is budgeted at \$224,521 which makes up seven percent of the total Enterprise revenue.

Investment interest is another revenue source that the Enterprise relies on for operational funding. The 2015 Budget for investment interest, based on projections are \$107,235.

Other Revenues include \$50,000 as a contractual obligation of the Aurora Intergovernmental Agreement (IGA), which is categorized as an administration fee.

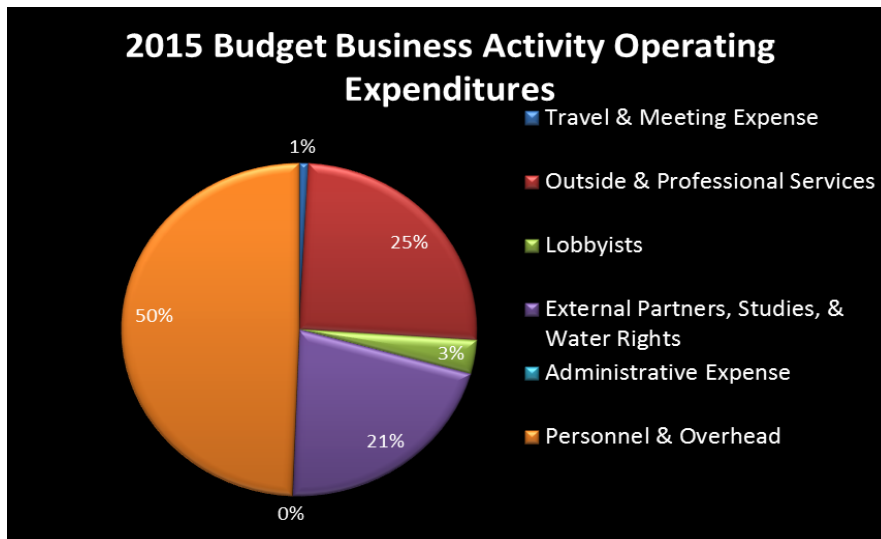
The Enterprise partnership contributions are made up of the Regional Resource Planning Group (RRPG), which is a group that works in alliance with the USGS. The participating entities include the City of Aurora, Colorado Springs Utilities, Lower Arkansas Valley Water Conservancy District, Board of Water Works of Pueblo, Southeastern Colorado Water Conservancy District, and the Upper Arkansas Water Conservancy District. In 2015, revenue budgeted for RRPG is \$110,000. See the *Major Fund Driving Factors, Partnerships Programs, and Projects* of this document for more information on the RRPG.

4.3.3 Business Activity Consolidated Operating Expenditures

The budgeted Business Activity total operating expenditures for the 2015 Budget are \$3,531,843. The expenditures are broken down into three categories; Grant activity \$137,000, operating expenditures \$2,974,346 and \$420,497 in capital outlay expenditures.

The Business Activity has a 2015 budgeted total of \$2,974,346 in operating expenditures. The Enterprise administration expenses are matched with operating revenues such as water sales and surcharges. The Excess Capacity and Enlargement projects are self balancing budgets due to participant payments. The Pueblo Dam Hydroelectric Power Project will mainly be addressed in the Capital Outlay section of this document. Expenses of the Hydroelectric project are budgeted as a Capital Outlay item in the Activity Enterprise, with the exception of the matching revenue and expenses of the \$1,100,000 loan from CWCB. The various 2015 Budget operation expenditures are illustrated by percentage in Table 3-16.

Table 3-16



In 2015, the largest expense of the Business Activity is the Interfund Reimbursement for Services from the Enterprise which encompass 50 percent of the 2015 budgeted operating expenditures as indicated in table 3-16. The Enterprise Interfund Reimbursement is budgeted based on estimated hours worked per project and/or program and a calculated overhead charge. The overhead charge includes facilities use and other regular annual expenses such as utilities, supplies, etc. This is a strong indicator that the Enterprise projects are moving forward as outlined in the Strategic Plan as shown in Table 3-17.

Table 3-17

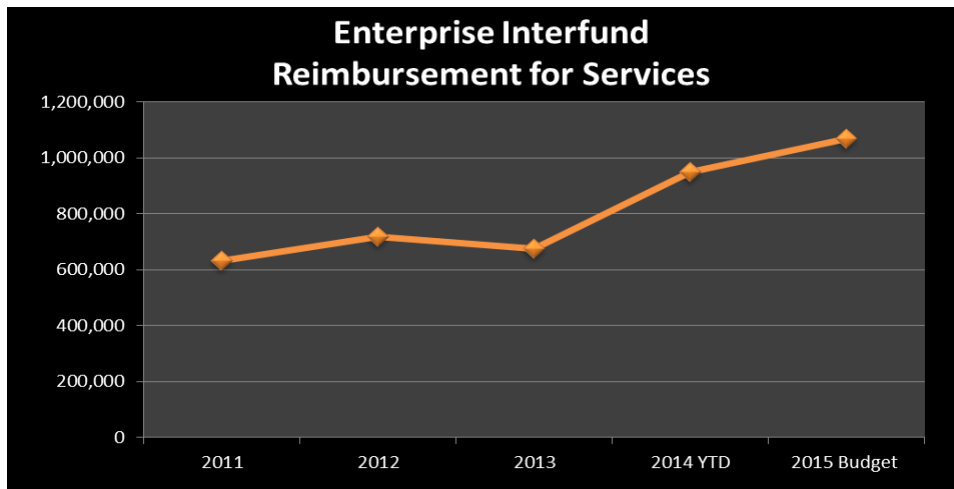
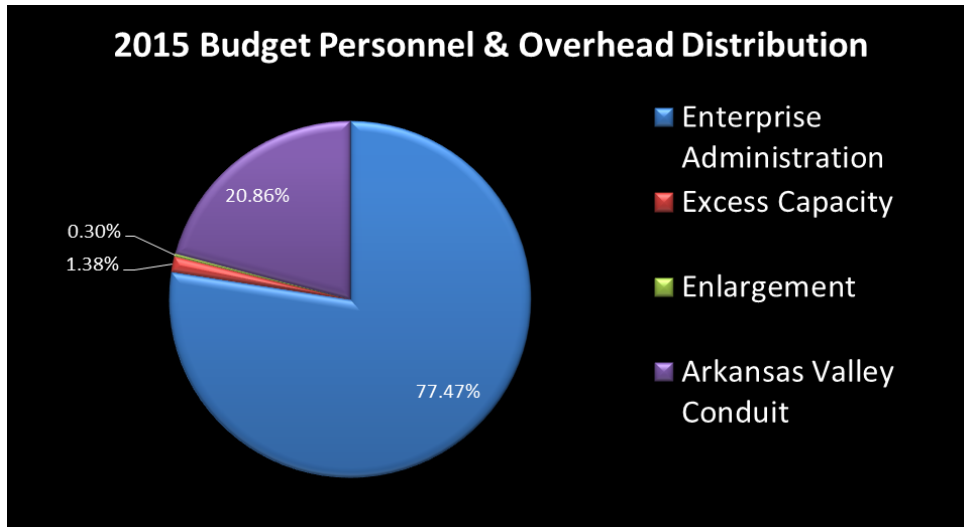


Table 3-18 provides a view of the percentage distribution of the total Enterprise Interfund Reimbursement. Please note that the Interpersonal Agreement Act for the Arkansas Valley Conduit provides a revenue to cover the majority of the AVC personnel cost, but does not provide revenue for overhead costs. The Enterprise Administration has assumed the costs of this portion of the overhead and is included in the 77.47 percent.

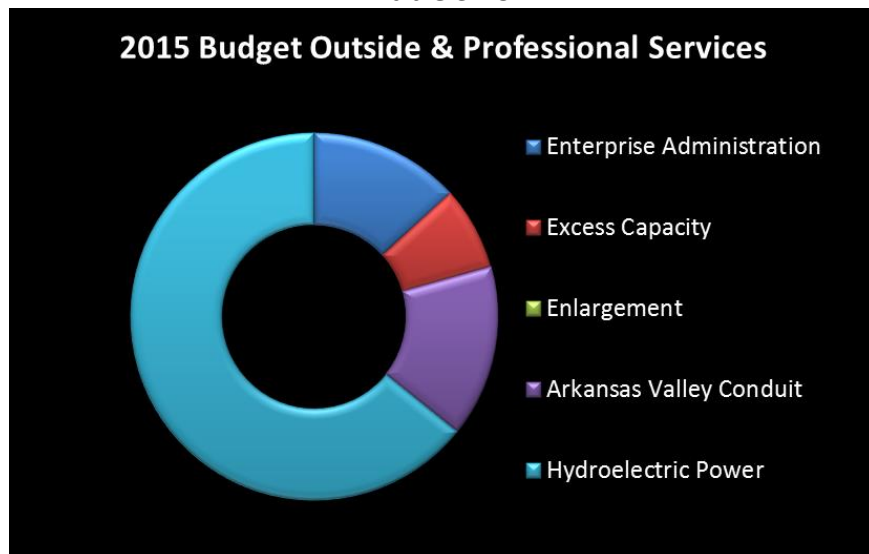
Table 3-18



The 2015 Hydroelectric Power project is also responsible for Enterprise Interfund Reimbursement totaling \$96,047 and is not considered an expense to the operation of the Enterprise. This expense is included in the total capital outlay item for the Hydroelectric Project located in the Business Activity Capital Outlay sections of this document.

As shown in Table 3-16, the second largest expenditure of the Enterprise, consisting of 25 percent of the total operating expenses is outside and professional services. The majority of this expense is located in the Hydroelectric Power budget, as indicated in Table 3-19, for work on the final design of the project. The total outside and professional services for the hydroelectric project are \$500,000, of which \$350,000 or 70 percent is reimbursable through the CWCB loan.

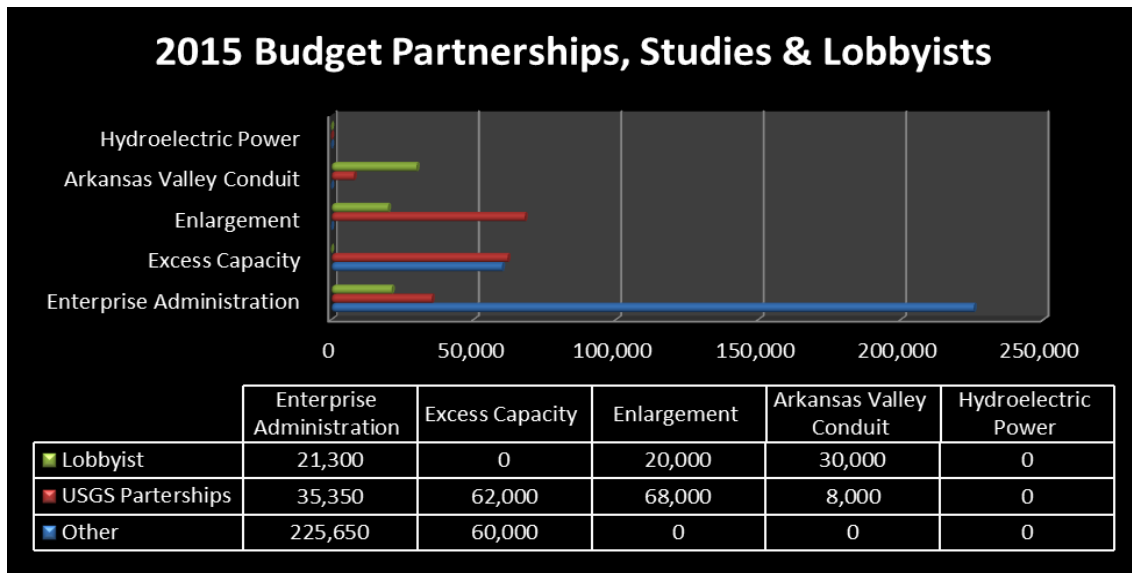
Table 3-19



The third largest expenditure is External Partner and Studies at 24 percent of the total Business Activity operating expenditures. A large portion of the expenses in this category are contributed to partnership contracts with the United States Geological Survey (USGS) and lobbying. The USGS collects stream

gaging samples and water quality data on rivers and reservoirs in the District boundaries. The data collected by the USGS is beneficial to many projects; the costs are shared as seen in table 3-20.

Table 3-20



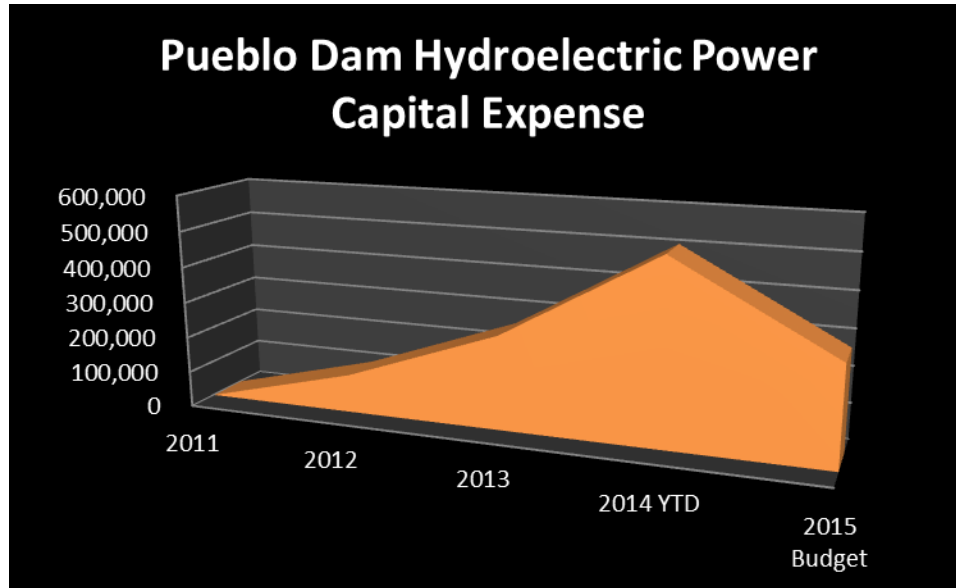
See the Major Fund Driving Factors, Partnerships, Programs, and Projects sections of this document for project descriptions.

4.3.4 Business Activity Capital Outlay

The 2015 Budget Business Activity capital outlay one-time expenditures items total \$420,497. These items include \$70,000 for the legal engineering for the protection of the Fryingpan-Arkansas water rights. The Enterprise has budgeted \$20,000 for legal work and \$53,750 in land expense for the development of the Restoration of Yield Project. This is a project to develop increased water storage. See the Major Fund Driving Factors, Partnerships, Programs, and Projects sections of this document for background on the above capital outlay items.

The last item included in the capital outlay expense is Pueblo Dam Hydroelectric Power. This expenditure is not reimbursable by the Colorado Water Conservation Board (CWCB) loan as seen in Table 3-21, which is budgeted at a total of \$276,747. This project currently has no revenue outside of the CWCB loan. The loan only covers final design and procurement of equipment and is located in the operation budget of the Business Activity. In 2012, the Board of Directors took action to support the development of Pueblo Dam Hydroelectric Power Project using reserve funds of the Enterprise. From the conception of the project in 2012 to 2014 the project has expended an estimated \$820,000.

Table 3-21



Total Enterprise revenues subtracted by the total operating expenses, estimate that \$337,031 will be used from reserves in 2015. This is stated in the 2015 Budget Finance statements.

4.4 Government Wide 2015 Budget in Brief Overview

The Government Wide presentation provides an overview of the Government Activity and the Business Activity consolidated. This can also be located in the Government Wide section of Budget Detail.

2015 Adopted Budget Government Wide Presentation

	Government Activity	Business Activity Consolidated	Government Wide Total
Revenue			
Fryingpan-Arkansas Activity	12,065,933	-	12,065,933
Grant Activity	193,000	137,000	330,000
Operating Activity	2,163,721	3,057,812	5,221,533
Total Revenue	14,422,654	3,194,812	17,617,466
Expenditures			
Fryingpan-Arkansas Activity	12,065,933	-	12,065,933
Grant Activity	193,000	137,000	330,000
Operating Activity	2,149,764	2,974,346	5,124,110
Capital Outlay Expense	15,000	420,497	435,497
Total Expenditure	14,423,697	3,531,843	17,955,540
Revenue Over (Under) Expenditures	(1,043)	(337,031)	(338,074)

In the 2015 Budget, the Government Activity receives 82 percent and the Business Activity receives 18 percent of the total Government Wide operating revenue. The expenditures are appropriated 80 percent Government Activity and 20 percent Business Activity. This is mainly due to the large dollar

amounts of the Reclamation contractual payments. The District expects this trend to continue until significant changes occur, such as the completion of the repayment of the Fryingpan-Arkansas debt.

Table 3-22 and 3-23 provides the trends of the past budgeted and actuals data of the Government Activity and the Business Activity.

Table 3-22

Five Year Budget Trends Government Wide

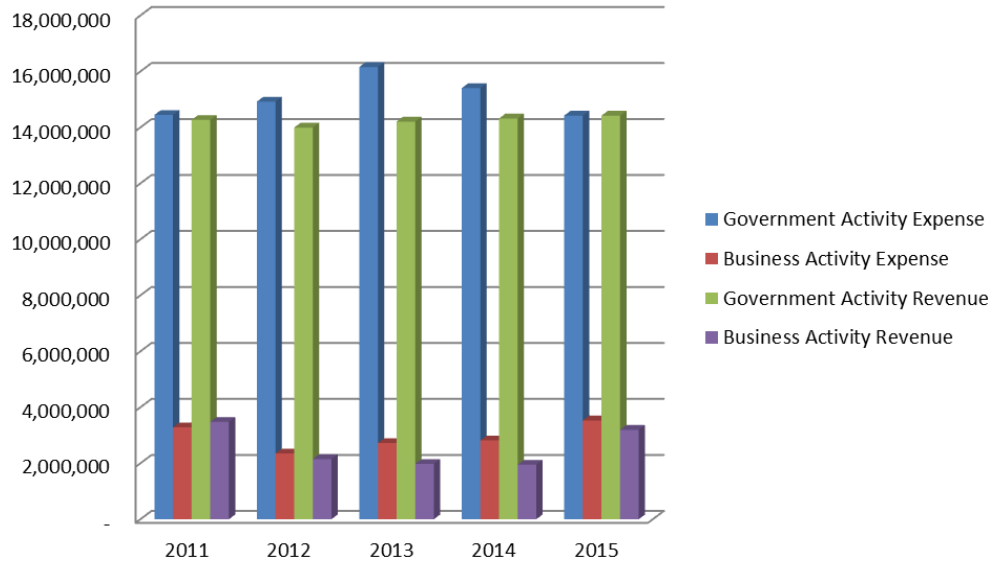
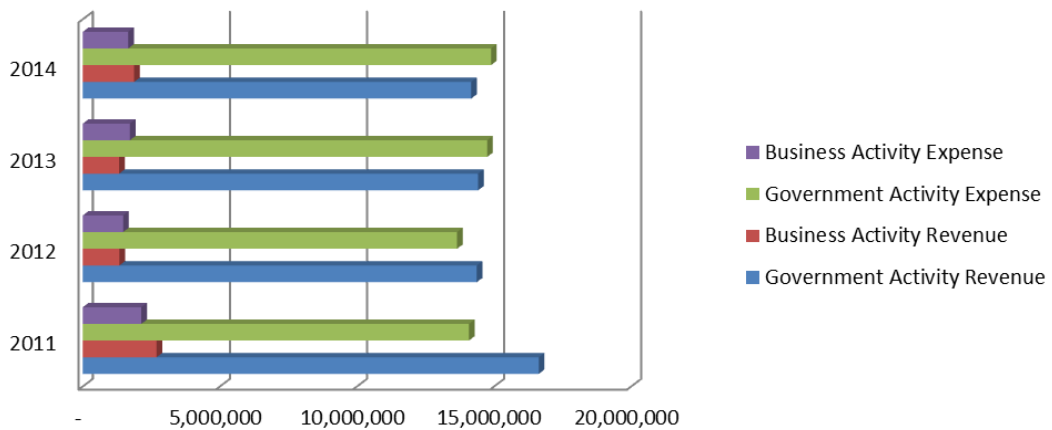


Table 3-23

Four Year Actual Trends Government Wide



4.5 Fund Balance Summary

The ending fund balance estimates can be found on the last page of the attached Government Wide finance report located in the Budget Detail Financial statements section of this document. In the District the estimated 2014 ending fund balance dropped mainly due to the District's participation in the east slope water entities efforts to acquire water by purchasing the Red Top Ranch to fulfill the obligation under the final programmatic biological opinion (10,825). The 10,825 project was budgeted in 2014 at \$1,007,431. The District also acquired two staff vehicles and a new office copy machine in 2014. In the 2015 Budget, the District plans a balanced budget with very little fund balance change at end of 2015, as shown below.

In the Enterprise, the estimated 2014 ending fund balance dropped mainly due to the development of the Hydroelectric Power project. This project is budgeted at \$772,867 in 2014 and \$276,718 in the 2015 Budget. The CWCB loan will reduce the 2015 Budget by supporting the capital costs of the project.

The following chart illustrates the estimated 2014 Government Wide fund balance. Please note that this is an estimate and the final year end fund balance will be provided at the completion of the 2014 audit.

Fund Balance Estimation Summary

	Government Activity	Business Activity Consolidated	Government Wide Total
2013 Audited Fund Balance	8,833,376	9,742,555	18,757,931
2014 Estimated EOY Add (Subtract) to Fund Balance	(722,488)	(314,924)	(1,037,412)
2014 Projected EOY Ending Fund Balance	8,110,888	9,427,631	17,538,519
2015 Proposed Budget Revenue Over (Under) Expenditures	(1,043)	(337,031)	(338,074)
2015 Projected Ending Fund Balance	8,109,845	9,090,600	17,200,445



Strategic Plan



5 Strategic Plan



5.1 Introduction

The development and implementation of the Southeastern Colorado Water Conservancy District Six Year Strategic Plan (Plan) is to identify and prioritize activities, to improve current and future operations, and to accomplish the organization’s mission and goals in light of changing and probable events. The Strategic Plan provides a basis for guiding the District towards the next century. The Plan is updated and revised every Six years.

The Strategic Plan clearly communicates the programmatic direction to District stakeholders. The Plan provides direction for conducting capital, resources, and financial planning; for developing and implementing programs and projects; and for preparing the District budget. The basic policies in the Strategic Plan facilitate and guide progress in the coming years on the Long-Term Financial Plan, the System Overview Study, the Long Range Personnel Plan, the Annual Operating Plan, and the annual budget process. It provides a basis for evaluation of the District’s accomplishments in accordance to its mission, vision, values, and goals.

More information regarding the Strategic Plan can be found in the appendices or on the District Website. The contents of the Plan include the following:

- Introduction
- Development
- Objectives and Strategies
- Development Process
- Identifying Key Planning
- Elements of the Strategic Plan
- Next and Future Steps
- The Strategic Plan Stamp

The Plan’s goals and objectives are listed as key results areas, strategic goals, strategic objectives, management strategies, and key performance indicators. The Plan also includes a process status and time line for each key performance indicator.

The District Six Year Strategic Plan Overview section illustrates the progress the District has made on implementing the Strategic Plan from 2010 through 2014. During this time period the District has accomplished ninety percent (90%) of the twenty seven (27) strategic goals that are laid out in the Plan. This was determined by giving each of the key performance indicators a weighted value based on the process status of each indicator. The outcome achieved and implementation statuses received the highest scores of five (5), while the planning status received a value of one (1).

5.2 Strategic Budget Timeline

Southeastern Colorado Water Conservancy District
Six Year Strategic Plan Overview
2010 - 2014



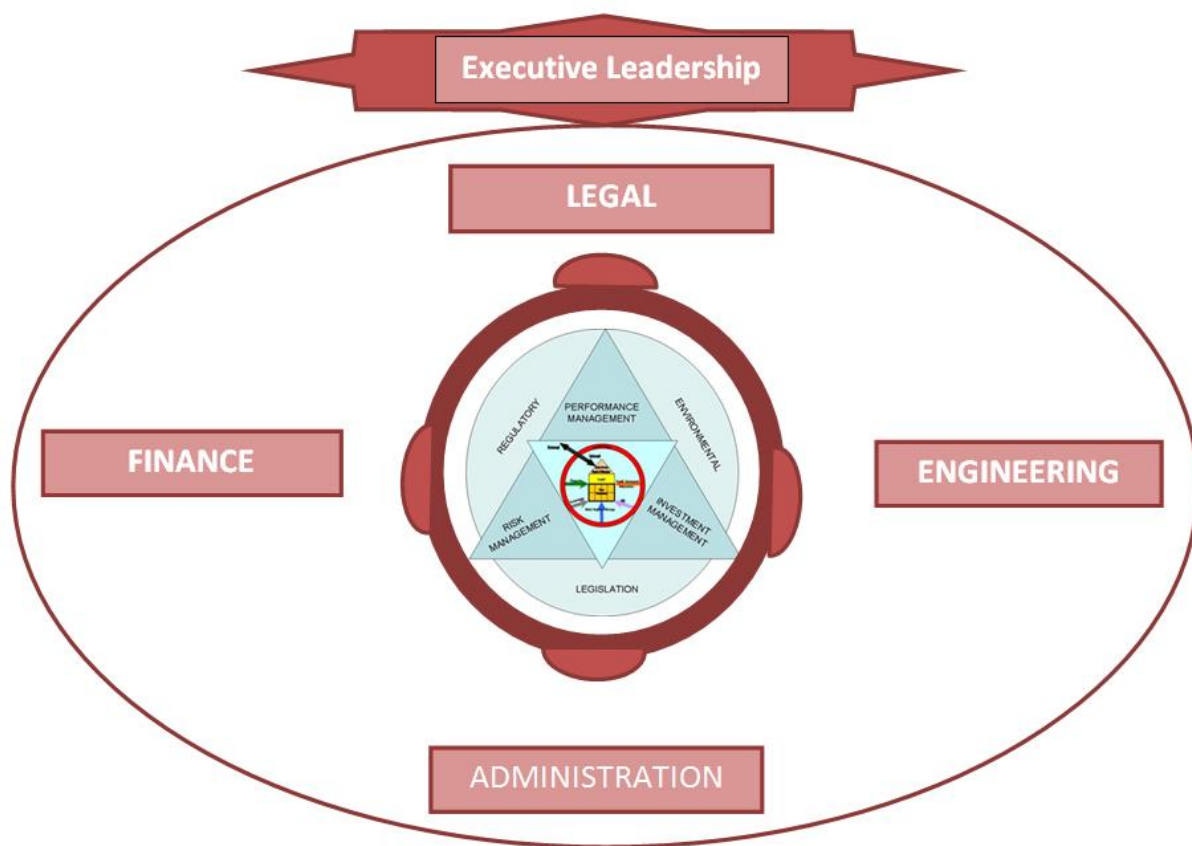
As of 12/31/2014
 Percent Complete

KEY RESULTS AREA - WATER SUPPLY and STORAGE		
Strategic Goals	Strategic Objectives	
Reliable Future Water Supply	1. Protect and Secure SECWCD Colorado River Water Rights	92%
	2. Determine Opportunities for Improvement in Water Supply	80%
Reliable & Secure Water Storage	1. Establish SECWCD Long-Term Excess Capacity Master Contract	73%
	2. Study of East Slope System Reservoirs	63%
KEY RESULTS AREA - HUMAN RESOURCES		
Strategic Goals	Strategic Objectives	
Provide a Healthy & Safe Work Environment	1. Develop a SECWCD Safety Manual	100%
	2. Provide Health Education & Resources	100%
Establish a Workforce to Move SECWCD & the Strategic Plan Forward	1. Develop a Staff Position Assignment Plan	100%
	2. Develop and Sustain an Effective Education Training Program	100%
KEY RESULTS AREA - INFORMATION TECHNOLOGY		
Strategic Goals	Strategic Objectives	
Determine How to Use & Manage Information Technology (IT) to Benefit SECWCD	1. Define, Evaluate, and Standardize Current Information Technology	100%
Develop & Implement an Information Technology Plan to Support Business Functions	1. Develop an Information Technology Plan	96%
KEY RESULTS AREA - PROJECT DEVELOPMENT & RELIABILITY		
Strategic Goals	Strategic Objectives	
Manage Fryingpan-Arkansas Project Assets	1. Ensure Infrastructure & Equipment Readiness	90%
	2. Maximize Fry-Ark Diversions to the Limit of SECWCD's Water Rights	60%
	3. Develop and Maximize Fry-Ark Power Generation Capabilities	90%
	4. Develop Procedures for Reclamation Reform Act (RRA) Compliance	100%
	5. Develop Protocols for SECWCD Inclusions Process	100%
Develop the Fryingpan-Arkansas System	1. Arkansas Valley Conduit	88%
	2. Secure a Long-Term Excess Capacity Master Contract with USBR	90%
KEY RESULTS AREA - LEGAL		
Strategic Goals	Strategic Objectives	
Review & Manage Water Cases to Protect Fryingpan-Arkansas Project Water Rights	1. Review and Settle Water Cases in Division 2, 5, & other Division cases	100%
	2. Review and Settle Federal Water Cases	100%
	3. Maintain Diligence on Fry-Ark Water Rights & Ensure Conditional Water Rights are	87%
Policy & Administration	1. Advise on Policies for SECWCD Board Actions & District Policies	100%
KEY RESULTS AREA - FINANCIAL		
Strategic Goals	Strategic Objectives	
Establish a Long-Term Financial Plan	1. Establish a Long-Term Financial Plan	90%
Manage Budget Performance	1. Manage Budget Performance	100%
KEY RESULTS AREA - LEADERSHIP		
Strategic Goals	Strategic Objectives	
Support Effective Leadership & Develop Future Water Leaders	1. Develop a Governance Document	67%
	2. Develop a Strategic Plan to Lead SECWCD	90%
Develop Leadership Through Effective Education & Outreach	1. Meet Constituents Needs Through Education & Outreach on Goals Within the	80%
	2. Support Communications & Activities with Stakeholders	93%

5.3 Performance Measures

The following details the projects and programs that are currently being implemented to complete the remaining goals in 2015. The timelines and project reports in the Major Fund Driving Factors, Partnerships, Programs, and Projects section of this document provides additional information as to how the District intends to achieve these tasks. If viewing this document in electronic form please click on the below project or program titles to display information.

1. [Government Activity Programs](#)
2. [Buisness Activity Deveoement Projects](#)
3. [Business Activity Development Programs](#)
4. [Capital Expenditures](#)
5. [Colorado River and Reasearch Projects](#)
6. [Water Policy Management Projects](#)
7. [Engineering Outside Contracts](#)
8. [Legal Engineering](#)
9. [Grants](#)



5.3.1 Government Activity Programs



Project Analysis as it relates to the Strategic Plan	Government Activity Programs			
	Five Year Water Conservation Plan	Public Education & Outreach	Reclamation Reform Act (RRA)	
Service Provider				
Established Partnership	USBR	Yes	USBR	
Strategy	Yes	Yes	Yes	
Location	Arkansas Basin	Arkansas Basin	Arkansas Basin	
Key Result Area	Water Supply & Storage	Leadership	Manage Fry-Ark Project Assets	
Strategic Objective	Reliable Future Water Supply	Meet Constituents Needs Through Education & Outreach on Issues Within the Basin	Develop Procedures for RRA Compliance	
Key Result Area				
Strategic Goal				
Performance Indicator	Five Year Water Conservation Plan is updated and provided to USBR for approval	Stakeholders alliances are built	Procedures are developed for RRA reporting to USBR	
Process Status*	Design	Implementation	Outcome Achieved	
Timeline	2015	2015	2015	
				TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 20,000	\$ 16,945	\$ 4,000	\$ 40,945
	Cost is included in personnel costs			
TOTAL PROJECT BUDGET 2014	\$ -	\$ 15,747	\$ 2,000	\$ 17,747
* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement				

5.3.2 Business Activity Development Projects



Business Activity Development Projects					
Project Analysis as it relates to the Strategic Plan	SE Long-Term Excess Capacity Master Contract	Arkansas Valley Conduit & Interconnect	Enlargement	Hydroelectric Power	
Service Provider	Southeastern Colorado Water Activity Enterprise	United States Bureau of Reclamation	Southeastern Colorado Water Activity Enterprise	Applegate	
Established Partnership	Yes	Yes	Yes	BWWP & CS-U	
Strategy	Yes	Yes	Yes	Yes	
Location	Central	Lower Arkansas Basin	Central and Upper Arkansas Basin	Central	
Key Result Area	Project Development & Reliability	Project Development & Reliability	Project Development & Reliability	Project Development & Reliability	
Strategic Objective	Long-Term Excess Capacity Master Contract	Arkansas Valley Conduit	Manage Fry-Ark Project Assets	Manage Fry-Ark Project Assets	
Key Result Area	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	
Strategic Objective	Establish SECWCD Long-Term Excess Capacity Master Contract	Reliable Future Water Supply	Reliable and Secure Water Storage	Study of East Slope System Reservoirs	
Performance Indicator	Structure for negotiating long-term storage contracts is determined and signed contracts are secured with USBR and storage participants	Federal legislation is pursued for construction costs. Preliminary design and engineering initiated.	Reservoir capacities & reserved storage space is identified	NEPA & Feasibility is completed. Preliminary Design is completed. Develop a cost agreement for construction. Develop a final design.	
Process Status*	Design	Design	Strategy	Implementation	
Timeline	2015	2015	2015	2015	
					TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 179,764	\$ 357,689	\$ 92,282	\$ 1,376,747	\$ 2,006,482
TOTAL PROJECT BUDGET 2014	\$ 186,891	\$ 112,596	\$ 126,995	\$ 772,867	\$ 1,199,349
* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement					

5.3.3 Business Activity Development Programs



Project Analysis as it relates to the Strategic Plan	Business Activity Development Programs				
	Regional Resource Planning Group	Safety of Dams	Study of East Slope System Reservoirs	Fountain Creek Transit Loss Program	
Service Provider	United States Geological Survey	United States Bureau of Reclamation	Arkansas Basin Hydrologic Model & Storage Planning Tool Grant	U.S. Geological Survey	
Established Partnership	Yes	Yes	Yes	Yes	
Strategy	Yes	Yes	Yes	Yes	
Location	Arkansas Basin	Central	Arkansas Basin	Central	
Key Result Area	Water Supply & Storage	Project Development & Reliability	Water Supply & Storage	Water Supply & Storage	
Strategic Objective	Establish a water quality baseline for reaches of the Arkansas basin watershed	Manage Fry-Ark Project assets	Determine storage & carriage for consumptive & non-consumptive needs	Establish a water quality baseline for reaches of the Arkansas basin watershed	
Key Result Area					
Strategic Goal					
Performance Indicator	Water quality baseline established	Reliability of Pueblo Dam and reporting of stability	Performance indicators are defined and established	Water quality baseline established	
Process Status*	Implementation	Implementation	Discovery	Design	
Timeline	2015	2015	2015	2015	
					TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 135,000	\$ 60,000	\$ 100,000	\$ 6,650	\$ 301,650
TOTAL PROJECT BUDGET 2014	\$ 135,000	\$ 60,000	\$ 125,691	\$ -	\$ 320,691
* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement					

5.3.4 Capital Expenditures



Capital Expenditures					
Project Analysis as it relates to the Strategic Plan	Information Technology (IT)	Legal Cases	Restoration of Yield (ROY)	Hydroelectric Power	
	Purchase new server with a vertical machine platform and VoIP. Purchase new backup system & firewall. Investigation into purchasing an electronic filing system.	Enterprise application for exchanges	Participation with others on preserving Project water return flows for exchanges during low flow periods	Hydroelectric power at the Pueblo Reservoir North Outlet as a future revenue stream	
	Yes	Yes	Yes	Yes	
	District Reserves	Enterprise Reserves	Enterprise Reserves	Enterprise Reserves	
Key Result Area	Information Technology (IT)	Legal	Water Supply & Storage	Project Development & Reliability	
Strategic Objective	Develop & Implement an IT Plan to Support Business Functions	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Reliable Future Water Supply	Develop & Maximize Fry-Ark Power Generation Capabilities	
Key Result Area		Water Supply & Storage	Legal	Water Supply & Storage	
Strategic Objective		Reliable Future Water Supply	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Study of East Slope System Reservoirs	
Key Result Area					
Strategic Objective					
Performance Indicator	Standardization of IT software & hardware is consistent throughout SECWCD.	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	NEPA & Feasibility is completed. Preliminary Design is completed.	
Process Status*	Implementation	Implementation	Implementation	Implementation	
Timeline	2015	2015	2015	2015	
					TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 15,000	\$ 70,000	\$ 53,750	\$ 276,747	\$ 415,497
TOTAL PROJECT BUDGET 2014	\$ 20,000	\$ 100,000	\$ 10,000	\$ 772,867	\$ 902,867
* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement					

5.3.5 Colorado River Research Project Support



Project Analysis as it relates to the Strategic Plan	Colorado River and Research Project Support				
		10,825 Implementation	Recovery Implementation Program	Colorado River Issues	Research Project Support & Outreach through Education
Service Provider	CWC - Pitts / Northern Colorado	Pitts - CWC	Grand River CS Utilities	To be determined	
Established Partnership	Yes	Yes	Yes	Yes	
Strategy	Yes	Yes	Yes	Yes	
Location	West Slope	West Slope	West Slope	Arkansas Basin	
Key Result Area	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	Leadership	
Strategic Objective	Reliable Future Water Supply	Reliable Future Water Supply / Environmental compliance	Protect and secure Colorado River rights	Meet constituents needs through education & outreach	
Key Result Area	Financial	Legal	Legal		
Strategic Objective	Establish a Long-Term Stable Funding Mechanism	Policy & Administration	Policy & Administration		
Performance Indicator	Purchase Red Top Mountain Ranch to secure water rights	Ensure permit for Project water delivery	Policies related to outside issues are determined	Regional funding is secured to support research and education that will benefit the basin	
Process Status*	Outcome Achieved	Implementation	Implementation	Implementation	
Timeline	2015	2015	2015	2015	
					TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 1,000	\$ 20,000	\$ 36,000	\$ 27,000	\$ 84,000
TOTAL PROJECT BUDGET 2014	\$ 1,007,431	\$ 15,000	\$ 36,000	\$ 15,000	\$ 1,073,431
* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement					

5.3.6 Water policy Management Projects



Project Analysis as it relates to the Strategic Plan	Water Policy Management Projects			
	Contract Negotiations	Miscellaneous Objectives	Colorado River Negotiations	
Service Provider	McDonald Water Policy Consulting	McDonald Water Policy Consulting	Miscellaneous Providers	
Established Partnership	Yes	No	Yes	
Strategy	Yes	Yes	Yes	
Location	Arkansas Basin	Fry-Ark System	Arkansas Basin	
Key Result Area	Project Development & Reliability	Project Development & Reliability	Water Supply & Storage	
Strategic Objective	Manage Fry-Ark Project assets	Manage Fry-Ark Project assets	Reliable Future Water Supply	
Key Result Area	Water Supply & Storage		Legal	
Strategic Objective	Reliable Future Water Supply		Review & Manage Water Cases to protect Fryingpan-Arkansas Water rights	
Performance Indicator	Structure for negotiating long-term contacts is determined	Ensure infrastructure and equipment readiness	Determination is made on how to use water rights and/or alternatives to using them is defined	
Process Status*	Design	Discovery	Discovery	
Timeline	2015	2015	2015	TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 70,000	\$ 15,000	\$ 12,000	\$ 97,000
TOTAL PROJECT BUDGET 2014	\$ 52,400	\$ 15,000	\$ 12,000	\$ 79,400

* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement

5.3.7 Engineering Outside Contracts



Project Analysis as it relates to the Strategic Plan	Engineering Outside Contracts				
		U.S.G.S. Co-op Programs	Arkansas Valley Conduit	Pueblo Dam Hydroelectric	Diurnal Flows
Service Provider	U.S.G.S.	To be determined	To be determined	To be determined	
Established Partnership	Yes	Yes	Yes	USBR	
Strategy	Yes	Yes	Yes	Yes	
Location	Arkansas Basin	Lower Arkansas Basin	Central	Arkansas Basin	
Key Result Area	Water Supply & Storage	Project Development & Reliability	Project Development & Reliability	Project Development & Reliability	
Strategic Objective	Gathering data to determine the effects of Enterprise Projects on water quality	Arkansas Valley Conduit	Manage Fry-Ark Project Assets	Manage Fry-Ark Project Assets	
Key Result Area		Water Supply & Storage	Water Supply & Storage		
Strategic Objective		Reliable Future Water Supply	Study of East Slope System Reservoirs		
Performance Indicator	Program	Federal legislation is pursued for construction costs. Preliminary design and engineering initiated	NEPA & Feasibility is completed. Preliminary Design is completed. Develop a cost agreement for construction. Develop a final design.	Determinations formed in conjunction with USBR & west slope entities	
Process Status*	Implementation	Design	Implementation	Discovery	
Timeline	2015	2015	2015	2015	
					TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 173,350	\$ 57,500	\$ 500,000	\$ -	\$ 730,850
				Cost is a percentage of Water Activity Enterprise legal expenditure	
TOTAL PROJECT BUDGET 2014	\$ 166,933	\$ 50,000	\$ 525,000	\$ -	\$ 741,933

* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement

5.3.8 Legal Engineering



Project Analysis as it relates to the Strategic Plan	Legal Engineering				
	Case # 06CW7	Case # 06CW8	Case # 06CW120	Case # Not yet filed	
Case referred to as:	Non-Fry-Ark Exchange above Pueblo Reservoir	Non-Fry-Ark Exchange Below Pueblo Reservoir	Restoration of Yield (ROY) Exchange	Water rights diligence	
Fund the case resides in	Enterprise	Enterprise	Enterprise	District	
Issue / Notes	Exchange Flows	Exchange Flows	This case involves partnership contributions	Six Year Project divided into two pieces in 2013: (1) Review of water rights and (2) Alternatives. Case includes Lime Creek and Last Chance	
Strategy	Yes	Yes	Yes	Yes	
Location	Arkansas Basin above Pueblo Reservoir	Arkansas Basin below Pueblo Reservoir	Lower Arkansas Basin	West Slope Collection System	
Key Result Area	Legal	Legal	Legal	Legal	
Strategic Objective	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	
Key Result Area	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	
Strategic Objective	Reliable Future Water Supply	Reliable Future Water Supply	Reliable Future Water Supply	Reliable Future Water Supply	
Performance Indicator	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	
Process Status*	Design	Design	Strategy	Discovery	
Timeline	2015	2015	2015	2015	
					TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 30,000	\$ 50,000	\$ 10,000	\$ 10,000	\$ 100,000
TOTAL PROJECT BUDGET 2014	\$ 30,000	\$ 50,000	\$ 10,000	\$ 10,000	\$ 100,000

* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement

5.3.9 Grants



Project Analysis as it relates to the Strategic Plan	Grants			
	Arkansas Basin Hydrologic Model & Storage Planning Tool	Regional Water Conservation Plan Implementation	Lower Arkansas Valley Water Quality & Water Use Efficiency	
Grantor / Service Provider	CWCB	CWCB & USBR	CWCB	
State / Federal / Local	State	State & Federal	State	
Established Partnership	Yes	Yes	Yes	
Strategy	Yes	Yes	Yes	
Location	Arkansas Basin	Arkansas Basin	Lower Arkansas Basin	
Key Result Area	Water Supply & Storage	Project Development & Reliability	Project Development & Reliability	
Strategic Goal	Determine opportunities for improvement in water supply	Arkansas Valley Conduit & Excess Capacity Master Contract	Arkansas Valley Conduit	
Key Result Area	Leadership	Water Supply & Storage	Water Supply & Storage	
Strategic Goal	Meet constituents needs through education & outreach on issues within the basin	Reliable Future Water Supply	Gathering data to determine the effects of Enterprise Projects on water quality	
Performance Indicator	Support the development of the CWCB Decision Support System. Develop management strategies for allocation of water in wet, average, & dry years & prolonged drought years. Determine the gap for agricultural water supply within the basin	Regional Conservation Plan is implemented or AVC participants & Excess Capacity Master Contract participants are integrated into the Regional Conservation Plan		
Process Status*	Design	Design	Discovery	
Timeline	2015	2015	2015	
				TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 100,000	\$ 73,000	\$ 44,460	\$ 217,460
TOTAL PROJECT BUDGET 2014	\$ 125,691	\$ 77,980	\$ -	\$ 203,671
* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement				

6 Major Fund Driving Factors, Partnerships, Programs, and Projects

6.1 Introduction

The Major Fund Driving Factors, Partnerships, Programs, and Projects section provides the reader insight into the various sources and uses of District and Enterprise funds. In addition, the individual project reports summarize the project scope, status, and planned work for Fiscal year 2015. Additional information about the current projects and programs is available on our website, www.secwcd.org.

6.1.1 Major Fund Driving Factors

6.1.1.1 Water Sales

The Fryingpan-Arkansas Project under the Operating Principles adopted by the State of Colorado on April 30, 1959 may divert through the collection system *“an amount not exceeding an aggregate of 120,000 acre-feet of water in any year, but not to exceed a total aggregate of 2,352,800 acre-feet in any period of 34 consecutive years...”*. The Water Resource Specialist/Engineer calculates the amount of Fryingpan-Arkansas Project water available for allocation based upon the 20 year rolling average of imports through the collection system’s Boustead Tunnel. For the 2015 Budget, the District estimates 56,111 acre-feet of imported water available for allocation to municipal and agricultural entities after standard deductions are applied.

Deductions

- 1) The 3,000 acre-feet deduction for the Twin Lakes Exchange is the first 3,000 acre-feet of water diverted from the southern tributaries of Hunter Creek; which flows into the Roaring Fork River at Aspen, is traded to the Twin Lakes Reservoir and Canal Company’s (TLRCC) account in Twin Lakes Reservoir for 3,000 acre-feet of water. TLRCC will then release to the Roaring Fork River at predetermined rates to comply with the Operating Principles.
- 2) Two hundred acre-feet is deducted for use by Reclamation and Colorado Parks and Wildlife to replace evaporation from the Leadville and Pueblo Fish Hatcheries.
- 3) Deducting the above 3,200 acre-feet from the 56,111 acre-feet produces 52,911 acre-feet of water in Turquoise and Twin Lakes Reservoirs. This water is then moved to Pueblo Reservoir where 10 percent is deducted for transit loss and is not available for allocation. The 2015 budget calculates a 5,291 acre-foot transit loss, yielding 47,620 acre-feet of water at Pueblo Reservoir.

4) The last deduction in these calculations is for water loss due to evaporation. This is estimated to be five percent of the water arriving at Pueblo Reservoir or 2,381 acre-feet, netting 45,239 acre-feet available for allocation.

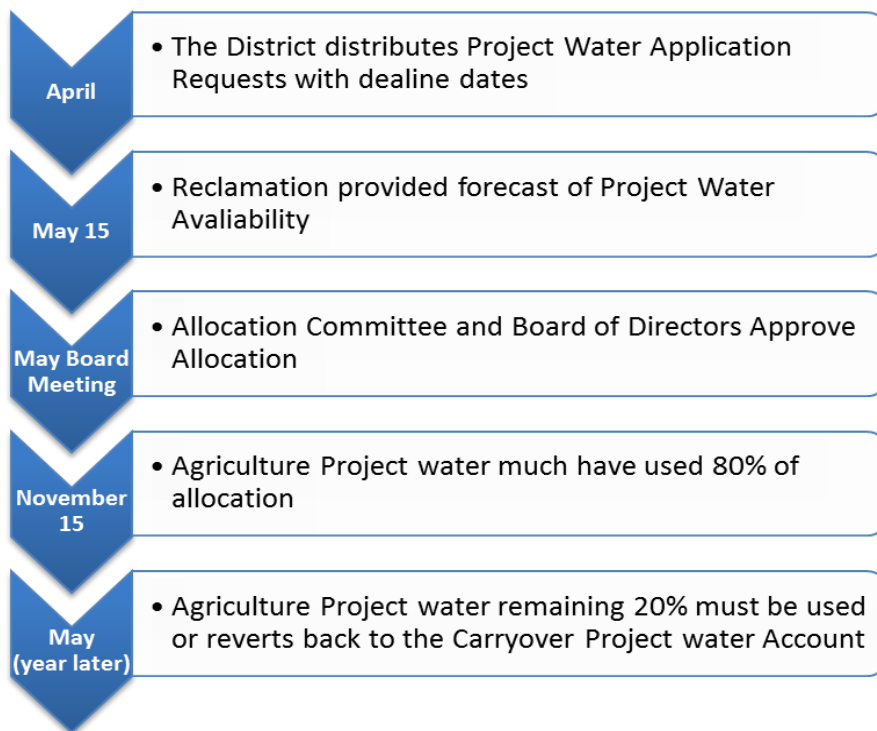
For the 2015 Budget, Project water sales are estimated to produce \$337,457 and \$47,904 in Project water return flow sales. The Water Activity Enterprise (Enterprise) budgeted revenue from Project water sales and return flow sales amounts to a total of \$385,361.

6.1.1.2 Water Storage and Surcharges

Revenue generated by storage of Winter Water, Project Water Carryover, and Excess Capacity Contracts are comprised solely from surcharges assessed per acre-foot of water. These surcharges are also charged to Project Water sales and Project Water return flow sales as well. The Water Activity Enterprise (WAE) surcharge is projected to generate \$312,729, of which \$100,000 is Aurora’s If and When WAE fee. The Safety of Dams (SOD) surcharge is projected to generate \$168,022. The Environmental Stewardship Surcharge (ESS) is projected to generate \$183,189. And the Well Augmentation Surcharge is assessed on first use Project Water used for well augmentation and is projected to generate \$11,541. For the 2015 budget Enterprise surcharge revenue totals \$675,481.

Storage (surcharges) makes up approximately 81 percent of surcharge revenue while 19 percent are coming from surcharges associated with water sales. Of the \$1,060,842 of water sales and surcharge revenue, approximately 64 percent is comprised of surcharge revenue alone.

Project Water Allocation and Distribution Flow Chart



6.1.2 Partnerships

6.1.2.1 Colorado River Services

This program includes key information organizations and communication projects that provide a platform for defending the Fryingpan-Arkansas Project transmountain diversion water supply. The program includes funding for participation in the Front Range Water Council, a group that collectively represents the major Colorado front-range transmountain water suppliers. In addition, this program supports Colorado Water Congress Colorado River Project, which is the key communication link between water users and the federal agencies implementing the Upper Colorado River Endangered Species Recovery Implementation Program (Program). District staff serves as a member of the Executive Committee assisting in the management of the program. Finally, related to the endangered species recovery, this program pays for continuing operations and maintenance costs for water supplies used to fulfill the obligation to provide water to support the non-jeopardy opinion of the Programmatic Biological Opinion (10825).

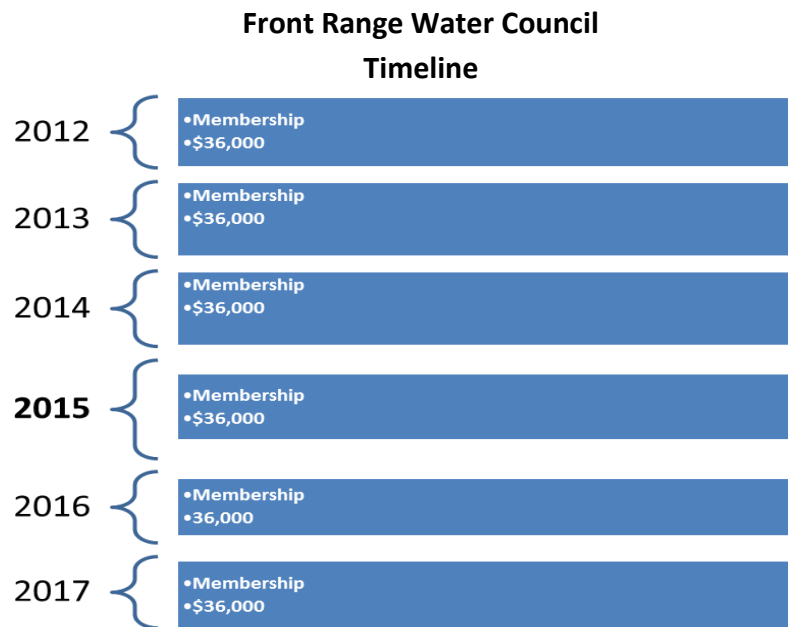
Revenue for this project in 2015 will be derived from the Environmental Surcharge and Water Sales Revenues. In 2015 expenditures will amount to \$57,000 and will include costs to complete four tasks.

- Task 1. Front Range Water Council Membership and Activities
- Task 2. Weather Modification Study
- Task 3. Colorado Water Congress Colorado River Project
- Task 4. 10825 Water Supply Operations and Maintenance Costs



6.1.2.2 Front Range Water Council

The Front Range Water Council is an unincorporated nonprofit association governed by the provisions of C.R.S §§ 7-30-101 to 119, for the purpose of advocating their mutual interests, as transmountain diverters of water from the Colorado River basin’s west slope to the Colorado Front Range east slope, in water policy and water supply. The Front Range Water Council membership includes: Aurora Water, Denver Water, Colorado Springs, Northern Water, Board of Water Works of Pueblo, Southeastern Colorado Water Conservancy District, and the Twin Lakes Reservoir and Canal Company. The District, as a member of the Front Range Water Council, has committed to 12 percent or \$36,000 of the annual costs.



6.1.2.3 Regional Resource Planning Group

The Regional Resource Planning Group (RRPG) was formed in 2003 under the District’s Intergovernmental Agreement (IGA) with Aurora. The participating entities are; the City of Aurora, Colorado Springs Utilities, Lower Arkansas Valley Water Conservancy District, Board of Water Works of Pueblo, Southeastern Colorado Water Conservancy District, and the Upper Arkansas Water Conservancy District. The U.S. Geological Survey in cooperation with the Arkansas basin RRPG seeks to better define the water quality conditions, the dominant source areas, and the processes that affect water quality in the Arkansas River basin. The strategic goals are to understand the relationships between water supply, land use, and water quality issues. The group seeks to develop methods and tools needed to simulate the potential effects of changes in land use, water use, and operations on water quality. The Enterprise’s financial responsibility regarding RRPG is mainly one of pass-through. The Enterprise collects the

participant payments to fund the ongoing studies for RRPg projects. The difference between the incoming revenue and expenditure is the Enterprise contribution to the RRPg. In the 2015 Budget this amounts to \$25,000.



6.1.3 Programs

6.1.3.1 Fountain Creek Transit Loss Program

In 1988, the U.S. Geological Survey (USGS) and Colorado Springs Utilities (CS-U) completed a study to develop a method to estimate transit loss on Fountain Creek from CS-U's Las Vegas Street wastewater treatment facility through the alluvial valley along Fountain Creek downstream about 42 miles to the Arkansas River in Pueblo. The study resulted in a transit-loss accounting model for quantification of return flows on Fountain Creek which has been in continual use since April 1989. As more entities began to have interest in utilizing their reusable return flows the model has been expanded to include Monument Creek. The Division Engineer's Office uses the model to calculate the amount of reusable water arriving at the Arkansas River and at ditch headgates in between. The District participates in the Fountain Creek Transit Loss Program to better manage the District's obligation to ensure Project water and Project water return flows are used to extinction.

For 2015, there will be 17 entities participating in the funding of the operation and maintenance of the model with the District’s participation. In 2015 there are no revenue generation budgeted by the Fountain Creek Transit Loss Program. The operations of the Fountain Creek Transit Loss Program are funded by the Southeastern Colorado Water Activity Enterprise (Enterprise) and the capital purchases are taken from the Enterprise Reserve Fund. Participation in the Fountain Creek Transit Loss Program has an initial buy-in of \$12,000 over three years (\$4,000 per year); an annual base fee of approximately \$2,000 per year; a flow charge, based on 80 percent of the model cost after USGS funding is charged per acre-foot (AF) of water accounted in the model, billed in arrears (\$3.41 per AF in 2014); and a \$650 annual membership fee to Pikes Peak Regional Water Authority. The Enterprise 2015 Budget projected expenditures are \$6,650.



6.1.3.2 Public Education and Outreach Program

Southeastern Colorado Water Conservancy District (District) is proud of its ongoing education and outreach programs. As a regional water provider, it is the District’s responsibility to show stewardship and promote efficient use of this valuable resource. The District has continually expanded these efforts by adding both programs and staff to carry-out the programs.

The District has increased its public education program considerably through better distribution of public education information. The core of the program consists of informational brochures, educational displays, online resources, and an award winning public Demonstration Xeriscape Garden that emphasizes the importance of efficient outdoor water use. These materials are distributed at meetings, on tours, at display booths, or by public request.

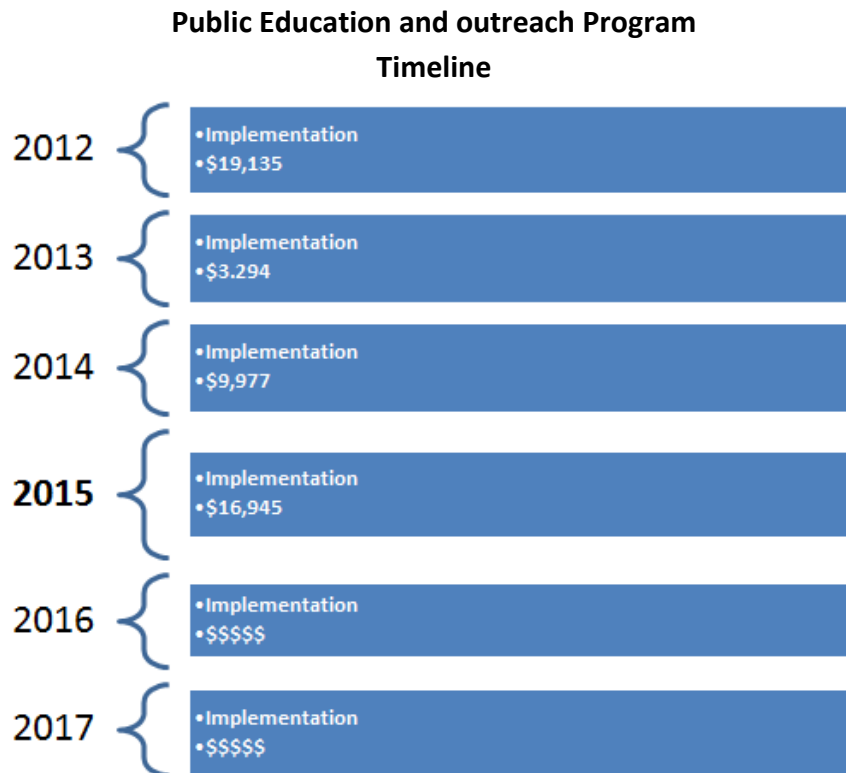
The District discusses and emphasizes the importance of efficient water use at every opportunity. The District hosts water festivals, workshops, tours, and trainings that provide numerous educational opportunities for children, homeowners, and professionals. The District’s Board of Directors also

encourages and promotes water conservation and efficient water resource management through its policies and programs. The District is involved with many organizations that actively promote water conservation and education. The District is a member of and supports the Colorado Water Wise Council, the Irrigation Association, the Tamarisk Coalition, the Colorado Foundation for Water Education, and the Ditch and Reservoir Company Alliance.

Education and outreach efforts in 2015 will focus on supporting the annual Children’s Water Festival, Xeriscape Garden Tours, Arkansas River Basin Water Forum, and Western Landscape Symposium events. The District is proposing to conduct a tour of the Fryingpan-Arkansas Project for its constituents. The District also intends to develop a new table display board and signage for the Demonstration Xeriscape Garden.

Funding for the public education and outreach program is provided through the District’s operating revenue sources. The 2015 public education and outreach program expenses are found in the District’s operating expenditures budget under the various categories:

- Water Education, Sponsorships, Conservation - \$16,945
 - Children’s Water Festival - \$1,200
 - Irrigation Technology - \$75
 - Xeriscape Garden Tours - \$670
 - Fryingpan-Arkansas Tours - \$10,000
 - Sponsorships, Exhibits, and Ads - \$3,000
 - Xeriscape Education Programs and Publications - \$2,000



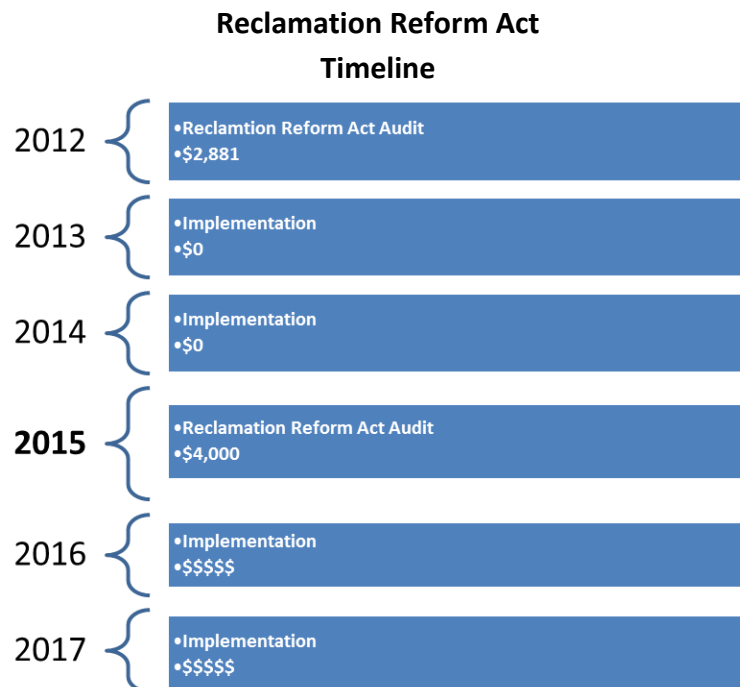
6.1.3.3 Reclamation Reform Act

The Reclamation Reform Act (RRA) of 1982 defines and codifies acreage limitations to agriculture. Project water users within the Southeastern Colorado Water Conservancy District (District) boundaries are required to certify their landholdings by filing RRA forms prior to receiving an allocation of Project water dependent upon varying ownership entitlements. The District must provide information and guidance to all landholders regarding the acreage limitation provision of Federal Reclamation Law and the associated regulations.

In 2013 the District’s Water Allocation Policy was amended to specify that it is the agricultural water organization’s responsibility to pay the District any Reclamation administrative fees and/or bills for Project water at the full cost rate delivered by the agricultural water organization that are received at the District. The agricultural water organization has the option to forward these fees to the landholders. The agricultural water organization will not be eligible to receive Project water until these bills are paid. Additional information regarding RRA can be found at <https://secwcd.org/content/rra>.

In 2015, Reclamation will conduct a compliance audit to ensure water is delivered in accordance with the Fryingpan-Arkansas Project’s congressional authorized purpose(s) and contract terms. For the 2015 budget, the District estimates \$4,000 in possible RRA administrative fees, which will be a pass-through payment to Reclamation.

In 2014, two landholders opted to purchase Project water at the full-cost rate. For 2015, the District budgeted \$149.33 per acre foot for 20 acre-feet for one of the individual landholders and the other landholder is a Limited Recipient at the rate of \$206.30 for 90 acre feet of Project water. For 2015, the District has budgeted \$21,553.60 for full-cost Project water revenue.



6.1.3.4 Regional Water Conservation Plan

The Southeastern Colorado Water Conservancy District (District) has prepared a Regional Water Conservation Plan (RWC Plan) to address the water conservation related needs of the Arkansas Valley Conduit (AVC) and the Excess Capacity Master Contract (Master Contract) participants. The RWC Plan was conceived to organize and support local water conservation planning efforts. The participants currently have or will execute a Memorandum of Agreement (MOA) with the District, dictating the terms of the relationship between the District and the organization related to water production and sales data reporting, as well as stipulations on the reporting of local water conservation planning and implementation efforts. One goal of the RWC Plan is to assist participants that will execute MOAs with the District in developing individual water conservation programs that supports local water resources management needs.

In 2015, this program will focus on completing the scope of work for the 2014 grants.

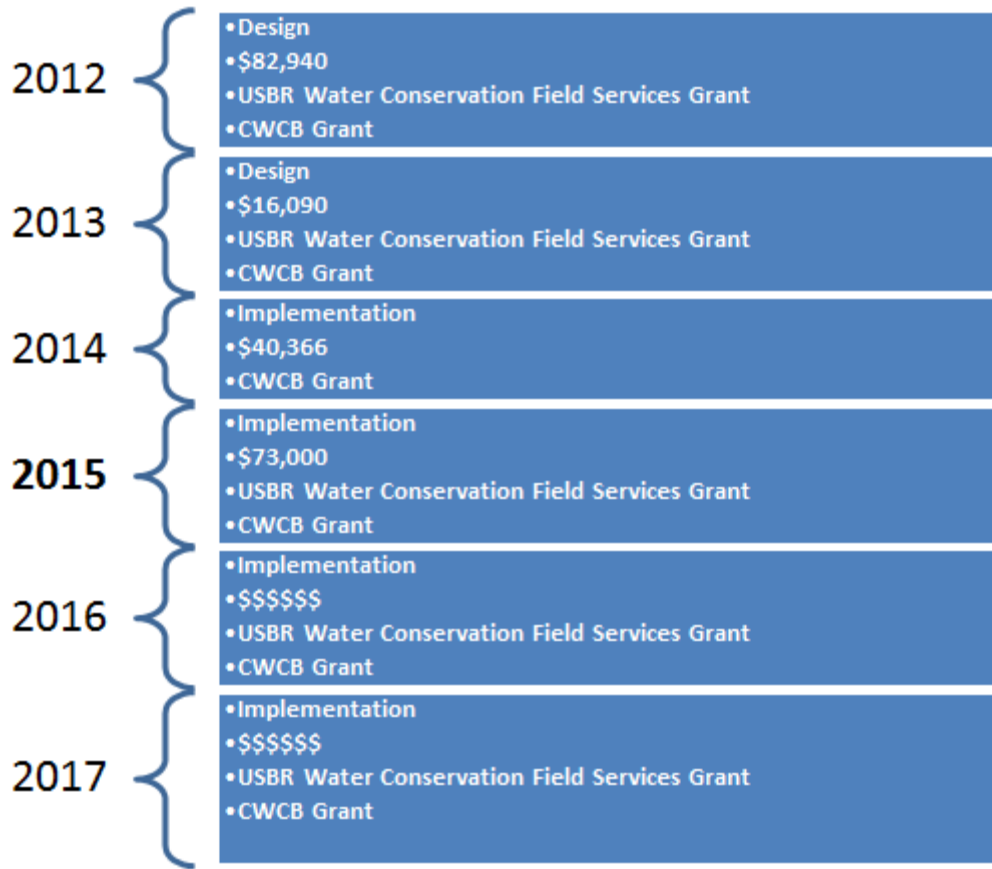
1. Integrate the Master Contract participants into the RWC Plan by completing the participants review and acceptance of the System-Wide Water Audit white papers.
2. Complete the development of four local water conservation plans using the Best Management Practices (BMPs) Tool Box contained in the RWC Plan <http://www.secwcd.org/BMPToolbox>.
3. Complete two water conservation plans for the Lower Arkansas Valley and the Upper Arkansas Water Conservancy Districts.
4. "Case Study" data posted on the District's BMP Tool Box to provide data that will support informed local decision making. To this point, case studies that include costs and benefits, and data that can be used to support benchmarking are of the greatest interest.

Revenue to implement this program will be derived from two 2014 grants in the amount of \$12,000 from a Colorado Water Conservation Board (CWCB) grant and \$13,000 from a Reclamation Water Conservation Field Services grant to complete the scope of work. This 2015 revenue source is shown in the AVC budget for a total of \$25,000. In 2015, the District will pursue grant funding from the Colorado Water Conservation Board to continue supporting the implementation of the RWC Plan in the amount of \$48,000. The total amount of revenue expected in 2015 will be \$73,000 which includes \$25,000 in the AVC grant budget plus the proposed amount of \$48,000 in the District grant budget.

The 2015 AVC grant expenditures will be \$25,000 to complete the 2014 scope of work. If additional grant funding is secured the District grant budget will incur expenditures of \$48,000 for the costs associated with developing individual water conservation plans for approximately eight AVC and/or Master Contract participants requesting these services. The total amount of

expenditures expected in 2015 will be \$73,000 which includes \$25,000 in the AVC grant budget plus the proposed amount of \$48,000 in the District grant budget.

Regional Water Conservation Plan Timeline

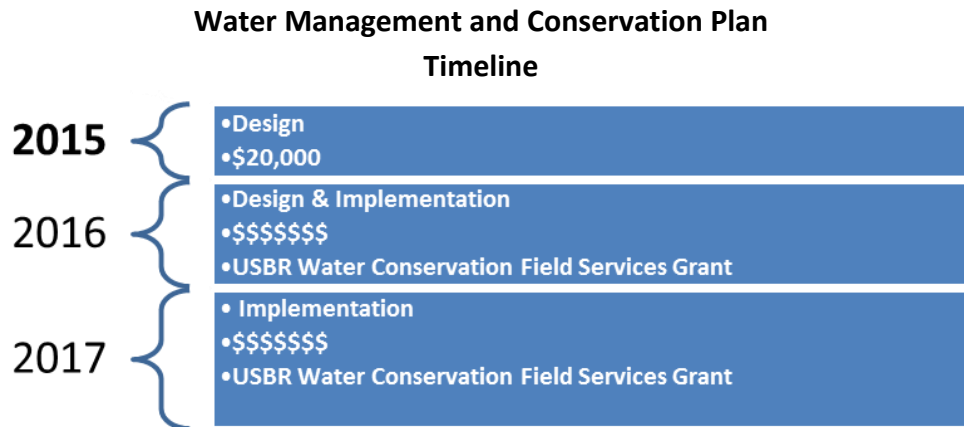


6.1.3.5 Water Management and Conservation Plan

The Water Management and Conservation Plan (Plan) is developed to support the Southeastern Colorado Water Conservancy District’s (District) contract obligations with the Bureau of Reclamation (Reclamation) under the Reclamation Reform Act to encourage efficient water use by the Districts Reclamation serves. The District Board of Directors and staff have encouraged policies of wise and efficient use of Project water, by flexible operations and adapting to changing needs. The Plan describes the water management measures the District currently practices and intends to practice. Obstacles and opportunities are also explained in the Plan. The District defines measurable objectives to accomplish the goals detailed in the Plan. The Plan schedule is flexible in order to allow for changing factors. Many programs continue from year to year, while some are added or updated as needed.

In 2015 the District will review and update the 2010 Water Management and Conservation Plan. The Plan will be submitted to Reclamation, the District’s Board of Directors and the public for a review and comment period of sixty day. Following the review and comment period the Plan will be revised accordingly and submitted to the District’s Board of Directors for approval. The Water Management and Conservation Plan development does not generate revenue for the District. There is no designated

expenditure for this project in the 2015 District budget. Personnel time to complete this project is budgeted in the Human Resource budget at \$20,000. The District Conservation plan can be located at <https://secwcd.org/content/conservation-plans>.



6.1.4 Projects

6.1.4.1 Arkansas River Basin Hydrologic Model and Storage Planning Tool

Key Results Area: Water Supply and Storage

Strategic Goals: Reliable Future Water Supply

PROJECT DESCRIPTION: The hydrologic model will be used to simulate future demand scenarios and evaluate shortages under dry, average, and wet hydrologic conditions within the Arkansas River basin. The model will provide the basin with a planning tool that can be used to identify regional shortages/conflicts. One of the goals of the hydrology modeling is to gain greater understanding of the interaction between agriculture, open space and the environment and recreation to better sustain agriculture and meet non-consumptive goals. This water activity is also intended to understand management of water resources in the basin to meet identified needs within the constraints of the Kansas v. Colorado lawsuit and the Arkansas River Compact. Integration of non-consumptive needs and the protection of attributes within the Arkansas River basin are other goals of this activity. In addition, it will demonstrate the commitment from basin members to develop a regional water planning tool for the Arkansas River basin.

2015 REVENUE: Revenue for this project will be derived from a Colorado Water Conservation Board grant and is included in the 2015 Enterprise Grant budget in the amount of \$100,000.

2015 EXPENDITURES: Expenditures will amount to \$100,000 and will include costs to complete three tasks.

- Task 1. Hydrologic Modeling - \$40,000
- Task 2. Shortage Analysis - \$50,000

- Task 3. Coordination with Arkansas Basin Roundtable and Reporting - \$10,000

FISCAL YEAR 2015 HIGHLIGHTS: Further refinement and enhancement of the hydrologic model and shortage analysis developed for the Draft Arkansas River Basin Implementation Plan is intended to connect water shortage gaps with identified projects and methods to meet those gaps. This effort will focus on two items. The first is to work with a technical committee to verify the model construction and operations to allow accurate simulation of regional water resources operations in the Arkansas basin. The consultant will work with a technical committee to review the model and results. The technical committee will provide a verification of the model.

Second, the model will be used to simulate shortages under future demands and varying hydrology. The model will be used to evaluate Identified Plans and Processes (IPPs) that could address those shortages. This model will further clarify the interdependence between current

agricultural uses of water, future needs to sustain agriculture throughout the basin and non-consumptive needs.

**Arkansas River Basin Hydrologic Model and Storage Planning Tool
Timeline**



Arkansas River Basin Hydrologic Model and Storage Planning Tool

Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning							\$ -
Discovery							\$ -
Strategy			\$ 80,000				\$ 80,000
Design				\$ 125,691	\$ 125,691	\$ 100,000	\$ 225,691
Implementation							\$ -
Outcome							\$ -
Total	\$ -	\$ -	\$ 80,000	\$ 125,691	\$ 125,691	\$ 100,000	\$ 305,691
Reimbursable***			\$ 80,000	\$ 125,691	\$ 125,691	\$ 100,000	\$ 305,691
Net Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Planning							
Discovery							
Strategy							
Design							
Implementation							
Outcome							
	Jan. 2011	Jan. 2012	Jan. 2013	YTD 2014	Jan. 2014	Jan. 2015	

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

***Reimbursement from CWCB Water Supply Reserve Account Grant

6.1.4.2 Arkansas Valley Conduit and Interconnect

Key Results Area: Project Development and Reliability

Strategic Goals: Develop the Fryingpan-Arkansas System

PROJECT DESCRIPTION: The Arkansas Valley Conduit (AVC) was authorized by Congress in the original Fryingpan-Arkansas Project legislation in 1962. The Bureau of Reclamation (Reclamation) is the lead federal agency for the AVC who receives federal appropriations that moves the project forward. The District has an administrative role that includes being the local contracting agency responsible for repayment of the locally funded construction costs of the AVC and Interconnect and working with project beneficiaries. The AVC is a water supply pipeline that would help meet existing and future municipal and industrial water demands of water providers in the Arkansas River basin. Physical features would include constructing over 200 miles of buried pipeline, a water treatment facility, and other related facilities. Thirty nine towns and rural domestic water supply systems within the District boundaries would participate in the AVC. Water providers are requesting water deliveries of 10,256 acre-feet to help meet 2070 demands and to assist them in meeting drinking water standards. Fourteen of the water providers currently use water supplies contaminated with naturally occurring radioactive

material in concentrations above the primary drinking water standards. AVC water providers also have difficulties meeting non-mandatory secondary drinking water standards for salts and sulfates.

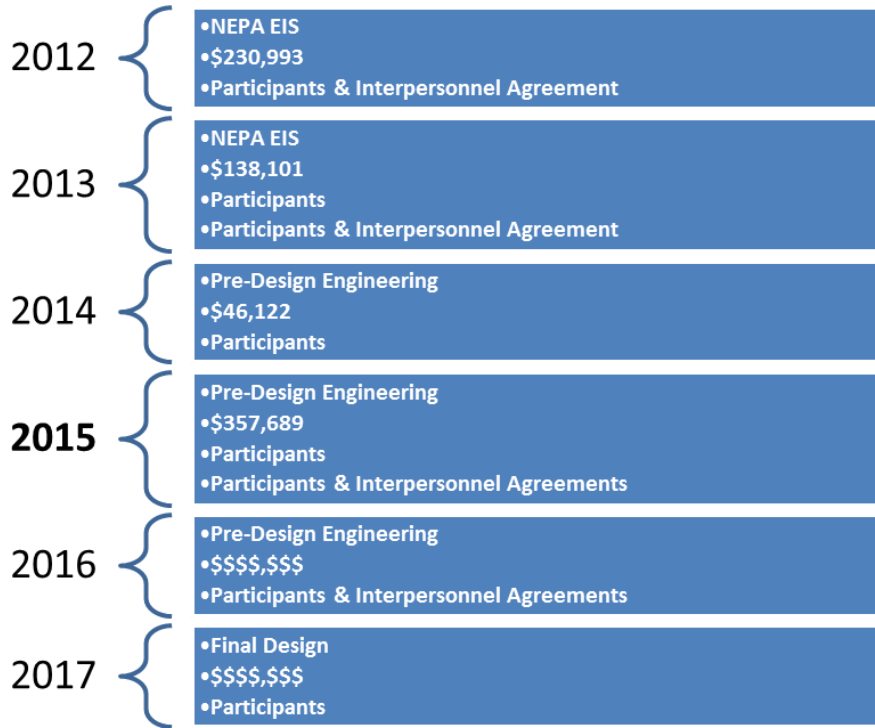
The Interconnect would move water between the north and south outlet works at Pueblo Reservoir to allow for short-term maintenance and emergency situations. The Interconnect would be a short pipeline that will be constructed as a part of the AVC.

2015 REVENUE: The 2015 grant revenue budgeted is \$25,000 and is derived of \$12,000 from a Colorado Water Conservation Board grant and \$13,000 from a Reclamation grant. Operating Revenues from participants' payments amounts to \$133,165. In addition, an Intergovernmental Personnel Act (IPA) with Reclamation is in place for 2015 in which Reclamation will reimburse the District personnel costs of \$224,521 for the time two employees work on the AVC project. Total Operating Revenue amounts to \$357,689.

2015 EXPENDITURES: Grant expenditures are budgeted at \$25,000 in the 2015 AVC budget. The Total Operating Expenditure budget totals \$357,689. This amount includes staff business travel and meeting expenses at \$6,900, Executive and Director travel and meetings at \$7,300, consultants for water policy management and outside engineering contracts for \$82,500, federal lobbyist services at \$30,000, Board room meeting expense of \$100, the USGS Water Quality Studies program for \$8,000, and personnel and overhead is budgeted to be \$222,889.

FISCAL YEAR 2015 HIGHLIGHTS: In 2015 the District will continue to support the movement of the AVC project through the feasibility phase of design and engineering. District activities that will be conducted will be securing the Right of Entry to private/public property in order for Reclamation to conduct field surveys along the AVC alignment, assist with quality assurance review work on utility information, property boundary records, easement records, etc. In conjunction with Reclamation the District will develop an Operation Plan, Project Plan, and Project Management Plan for the project. The District will also work to secure federal appropriations to ensure the project can move to the next final design phase. In addition, the District will continue to implement the Regional Water Conservation Plan and develop and facilitate a "Working Group" to increase communications with the Colorado Department of Public Health and Environment and the AVC participants that are being impacted by existing and new state water quality regulations.

Arkansas Valley Conduit and Interconnect Timeline



Arkansas Valley Conduit and Interconnect Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning							\$ -
Discovery	\$ 356,573						\$ 356,573
Strategy		\$ 230,993	\$ 138,101				\$ 369,094
Design				\$ 46,122	\$ 112,596	\$ 357,686	\$ 470,282
Implementation							\$ -
Outcome							\$ -
Total	\$ 356,573	\$ 230,993	\$ 138,101	\$ 46,122	\$ 112,596	\$ 357,689	\$ 1,195,952
Reimbursable***	\$ 99,068	\$ 76,894	\$ 37,543	\$ -	\$ -	\$ 224,521	\$ 438,026
Net Cost	\$ 257,505	\$ 154,099	\$ 100,558	\$ 46,122	\$ 112,596	\$ 133,168	\$ 757,926
Planning							
Discovery							
Strategy							
Design							
Implementation							
Outcome							
	Jan. 2011	Jan. 2012	Jan. 2013	YTD 2014	Jan. 2014	Jan. 2015	

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

***Reimbursement from USBR Intergovernmental Personnel Act

6.1.4.3 Diurnal Flows

Key Results Area: Project Development and Reliability

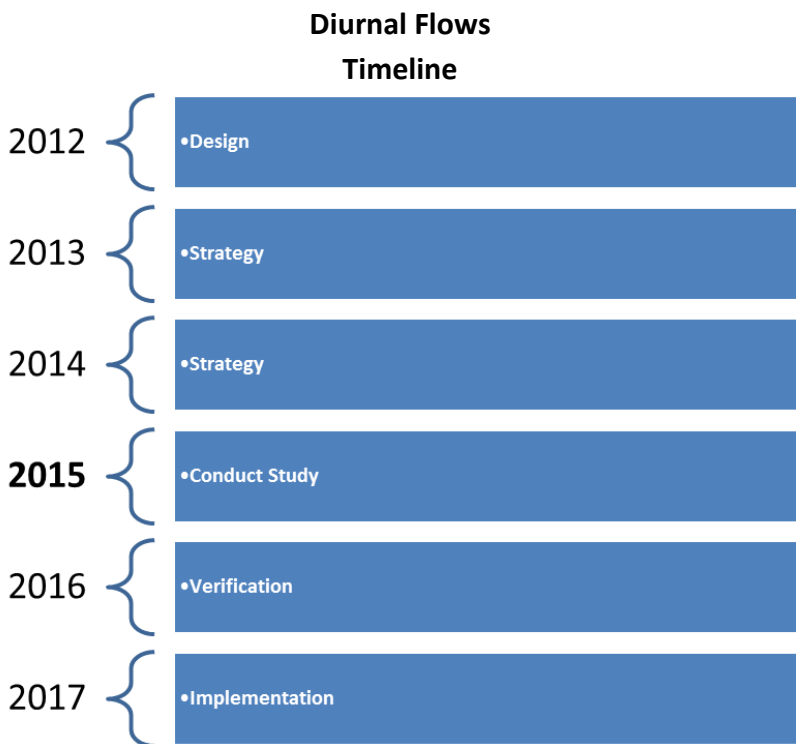
Strategic Goals: Manage Fryingpan-Arkansas Project Assets

PROJECT DESCRIPTION: The Fryingpan-Arkansas collection system is composed of multiple tunnels, a series of tunnels to the north and another series to the south, diverting water from numerous diversion sites to a central Boustead Tunnel. Each diversion site has a decreed amount of water and each tunnel has a conveyance capacity. Due to the diurnal natural of stream flow contributing from snow melt, in a 24-hour period during high flow that exceeds the associated tunnel’s capacity and during low flow is under the tunnel’s capacity. The District intends to investigate whether water could be retained during periods of high flow for a short period of time and released within the diversion structure’s decree when the tunnel is not at capacity, the Fryingpan-Arkansas collection system would operate at an increased efficiency.

2015 REVENUE: There are no revenues budgeted for 2015 generated by the study of Diurnal Flows. The study will be funded by the Southeastern Colorado Water Activity Enterprise (Enterprise).

2015 EXPENDITURES: The study of the Diurnal Flows is covered in the 2015 budget as a portion of the Enterprise engineering/legal capital expense.

FISCAL YEAR 2015 HIGHLIGHTS: For 2015, the study of the diurnal flows will result in the quantity of water that can be diverted by retaining water at high flows and diverting more water during troughs in a 24 hour period.



6.1.4.4 Engineering Legal

Key Results Area: Water Supply and Storage

Strategic Goals: Reliable Future Water Supply

PROJECT DESCRIPTION: Engineering support activities for water rights and exchange cases. In addition, this project provides support for opposition of applications filed by other entities that may injure water rights for the Fryingpan-Arkansas project.

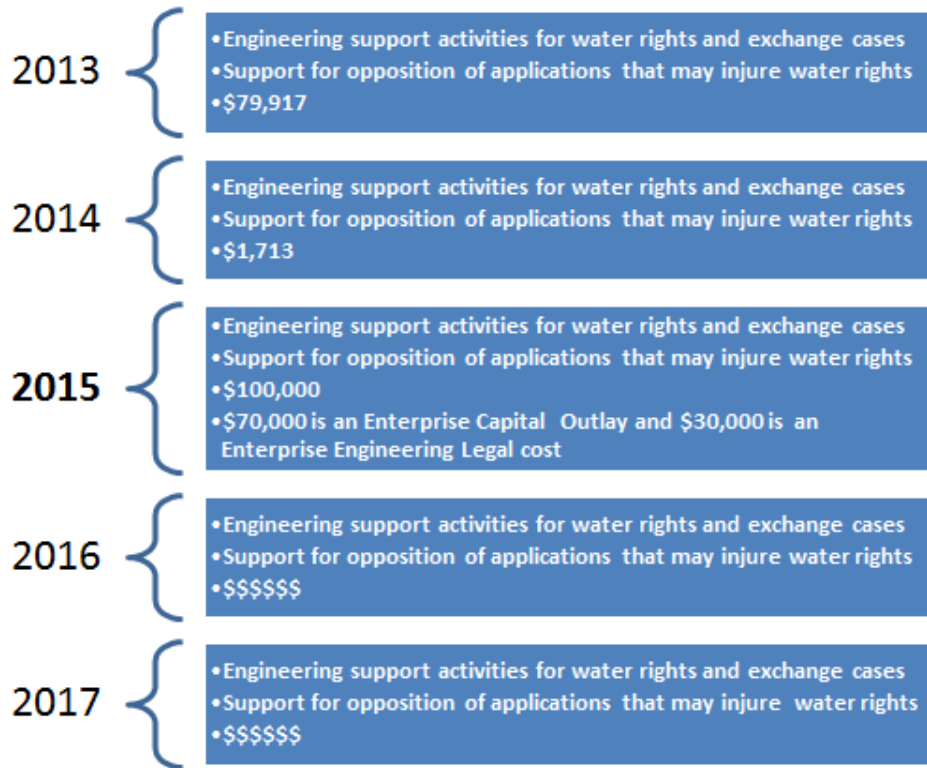
2015 REVENUE: Revenue for this project will be derived from Water Sales Revenues (\$30,000) and capital (\$70,000).

2015 EXPENDITURES: Expenditures will amount to \$100,000 and will include costs to complete three tasks.

- Task 1. Statements of Opposition - \$30,000
- Task 2. Case No. 06CW8 water rights exchange - \$30,000
- Task 3. Evaluation of conditional water rights - \$40,000

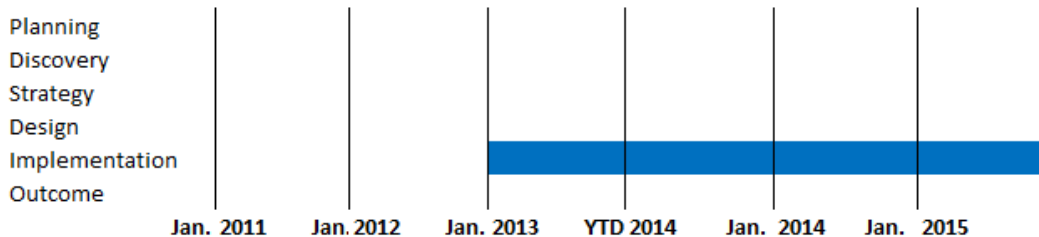
FISCAL YEAR 2015 HIGHLIGHTS: This project will continue to support preparation for trial and/or settlement of Case No. 06CW8, an exchange application in the Lower Arkansas Basin in support of future Arkansas Valley Conduit operations. In addition, this project will support evaluation of the value and feasibility of changing the location of certain east slope conditional water rights before the diligence filing deadline in November 2016. Finally, this project will evaluate operations and change of certain west slope conditional water rights to better achieve the anticipated yield of the Fryingpan-Arkansas Project in preparation for diligence filing deadline in 2018.

Engineering Legal Timeline



Engineering Legal Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning							\$ -
Discovery							\$ -
Strategy							\$ -
Design							\$ -
Implementation			\$ 79,917	\$ 1,713	\$ 100,000	\$ 100,000	\$ 279,917
Outcome							\$ -
Total	\$ -	\$ -	\$ 79,917	\$ 1,713	\$ 100,000	\$ 100,000	\$ 279,917
Reimbursable***							\$ -
Net Cost	\$ -	\$ -	\$ 79,917	\$ 1,713	\$ 100,000	\$ 100,000	\$ 279,917



*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

***Reimbursement explanation

6.1.4.5 Enlargement

Key Results Area: Water Supply and Storage

Strategic Goals: Reliable and Secure Water Storage

PROJECT DESCRIPTION: The Enlargement project consists of enlarging existing Fryingpan-Arkansas Project reservoirs in order to help meet the full demand for additional water storage. The participants propose enlarging Pueblo Reservoir by 54,000 acre-feet and Turquoise Reservoir by 19,000 acre-feet. Additional storage space is needed to meet the estimated 2025 demand for storage. All water-users within the boundaries of the Southeastern Colorado Water Conservancy District (District) will be eligible to participate in the enlargement projects under the required terms of a Memorandum of Agreement (MOA).

Nine participants have signed a MOA with the District agreeing to reimburse the planning and development costs for Enlargement. Their costs are determined by the amount of storage space each participant intends to use in the enlarged reservoirs. They have committed to 58,125 acre-feet of storage space.

The Enlargement project historically developed from the Preferred Storage Options Plan. The genesis of the Enlargement project in 2001 required a federal-level feasibility study, congressional authorization, negotiations with Reclamation, and a final National Environmental Protection Act Environmental Impact Statement (NEPA EIS). Funding to date has come from participants. Over the years, participants have continued to fund a lobbying effort for the necessary appropriations. The District recognizes the need for enlarging the reservoirs through strategic planning.

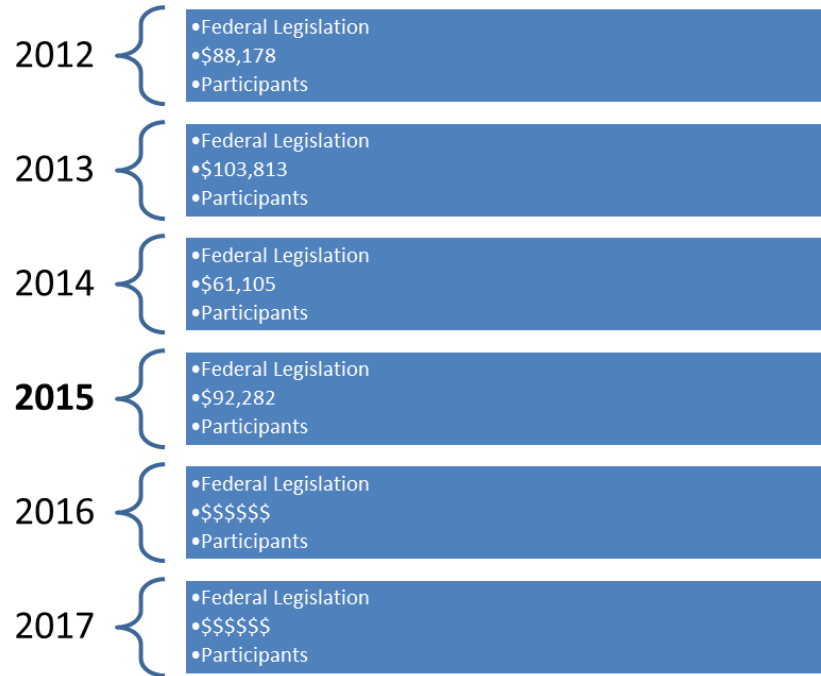
2015 REVENUE: Operating Revenues from participants' payments amount to \$90,357. In addition, in support of the project the District pays \$1,925. Total Operating Revenue amounts to \$92,282.

2015 EXPENDITURES: The Total Operating Expenditure budget totals \$92,282. This amount includes staff business travel and meeting expenses at \$200, Executive and Directors travel and meetings at \$900, federal lobbyist services at \$20,000, the USGS Water Quality Studies program for \$68,000, and personnel and overhead is budgeted to be \$3,182.

FISCAL YEAR 2015 HIGHLIGHTS: Colorado's Water Plan and the Arkansas Basin Implementation Plan is currently being developed and will be completed by the end of 2015. Both Plans will include water storage as a major component. A decision will need to be made by participants and the Enterprise whether to push for legislation to perform a Feasibility Study in late 2015. In 2015 the Enterprise will also need to determine how much storage is needed for agricultural

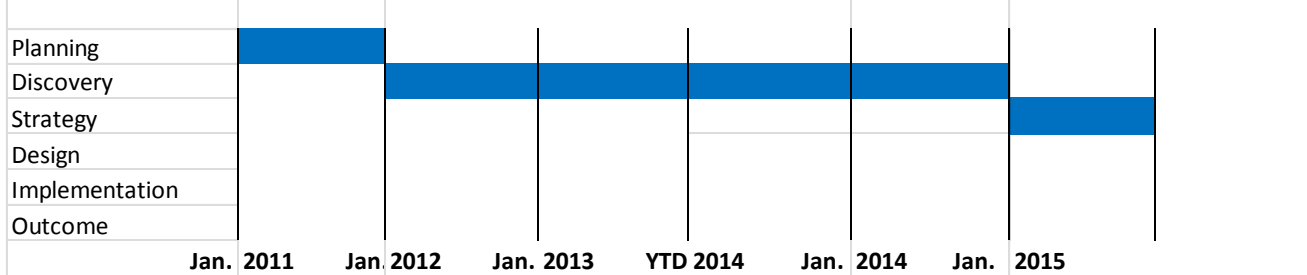
water. Once the Excess Capacity Master Contract is in place there may be 50,000 to 75,000 acre-feet of excess capacity storage available for agricultural water storage.

Enlargement Timeline



Enlargement Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning	\$ 93,489						\$ 93,489
Discovery		\$ 88,178	\$ 103,813	\$ 61,015	\$ 126,995		\$ 318,986
Strategy						\$ 92,282	\$ 92,282
Design							\$ -
Implementation							\$ -
Outcome							\$ -
Total	\$ 93,489	\$ 88,178	\$ 103,813	\$ 61,015	\$ 126,995	\$ 92,282	\$ 504,757
Reimbursable***							\$ -
Net Cost	\$ 93,489	\$ 88,178	\$ 103,813	\$ 61,015	\$ 126,995	\$ 92,282	\$ 504,757



*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

***Reimbursement explanation

6.1.4.6 Excess Capacity Master Contract

Key Results Area: Water Supply and Storage

Strategic Goals: Reliable and Secure Water Storage

PROJECT DESCRIPTION: Water storage is an important resource of the Fryingpan-Arkansas Project and for water users statewide. The critical task at hand for the Long-Term Excess Capacity Master Contract (Master Contract) is strategically planning for the future needs of municipal storage in southeastern Colorado. Excess capacity storage allows participants to store non-Fryingpan-Arkansas Project water in the Pueblo Reservoir. The Master Contract was historically developed from the Preferred Storage Options Plan (PSOP). There is up to 36,775 acre-feet of water storage reserved by the thirty seven (37) Master Contract participants. The Board of Water Works of Pueblo, Colorado Springs Utilities, and the City of Aurora contribute to the Master Contract project costs through a fee for their participation in the water quality studies. Their contribution reduces the costs of water quality costs to the other participants.

In November 2010, Reclamation signed a Memorandum of Agreement with the District, to begin the National Environmental Protection Act Environmental Impact Statement (NEPA EIS) process for the Master Contract. The NEPA EIS study concluded in September 2013 and a record of decision was signed in February 2014. Master Contract participants paid \$849,819 towards the cost of the NEPA EIS. The costs for the Master Contract portion of the NEPA EIS work were initially valued at one million dollars.

2015 REVENUE: Operating Revenues from participants' payments amounts to \$179,764. Their contribution to the project has provided funding for the water quality and engineering studies and other administrative charges. Total Operating Revenue amounts to \$179,764.

2015 EXPENDITURES: The Total Operating Expenditure budget totals \$179,764. This amount includes staff business travel and meeting expenses at \$1,900, Executive and Directors travel and meetings at \$1,100, consultants for water policy management at \$20,000, outside legal contracts for \$20,000, the USGS Water Quality Studies program for \$62,000, and personnel and overhead is budgeted to be \$14,764. The Master Contract budget also includes an expenditure of \$60,000 for the cost of the Master Contract negotiations with Reclamation which will take place in 2015. In addition to the budgeted \$60,000, the Enterprise has a credit amount of \$21,131 that was paid but not spent on the NEPA EIS. This amount will be used as a credit towards the cost of negotiations.

FISCAL YEAR 2015 HIGHLIGHTS: In 2015 the Enterprise will determine how much storage each participant wants and the timing for when they want to store their water. The Master Contract negotiations with Reclamation are scheduled to begin the first quarter of 2015 and conclude before the end of the year. The Enterprise will also develop and pursue new Memorandums of Agreements for storage with the participants in the Master Contract.

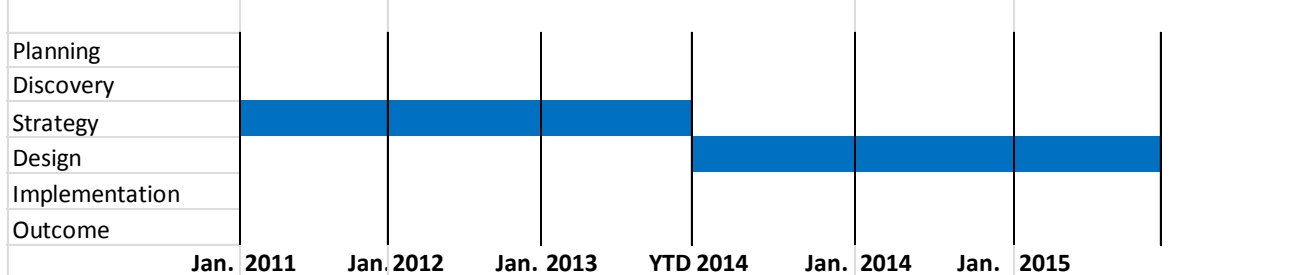
Excess Capacity Master Contract

Timeline



Excess Capacity master Contract Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning							\$ -
Discovery							\$ -
Strategy	\$ 906,931	\$ 78,892	\$ 27,822				\$ 1,013,645
Design				\$ 79,972	\$ 186,891	\$ 179,764	\$ 366,655
Implementation							\$ -
Outcome							\$ -
Total	\$ 906,931	\$ 78,892	\$ 27,822	\$ 79,972	\$ 186,891	\$ 179,764	\$ 1,380,300
Reimbursable***							\$ -
Net Cost	\$ 906,931	\$ 78,892	\$ 27,822	\$ 79,972	\$ 186,891	\$ 179,764	\$ 1,380,300



*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

***Reimbursement explanation

6.1.4.7 Pueblo Dam Hydroelectric Project

Key Results Area: Project Development and Design

Strategic Goals: Develop Renewable Energy Source for Fryingpan-Arkansas System

PROJECT DESCRIPTION: Hydroelectric power or hydropower is electrical power which is generated through the energy of falling water. This method of energy generation is viewed as environmentally friendly or “green” since no waste occurs during energy generation. In 2011, Reclamation published a request in the Federal Register for proposals for hydropower generation at Pueblo Dam River Outlet. Based on a proposal and evaluation process, a partnership consisting of the Southeastern Colorado Water Conservancy District, the Board of Water Works of Pueblo, and Colorado Springs Utilities was issued a Preliminary Permit to plan and study the Pueblo Dam Hydroelectric Project.

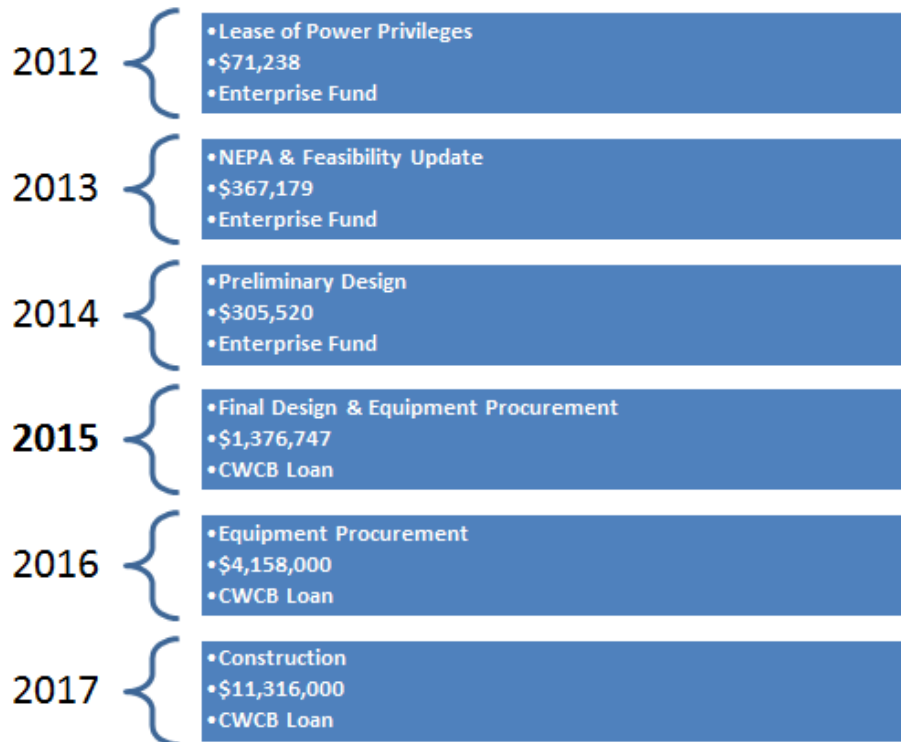
The proposed 7.0 megawatt (MW) facility would be located on the Pueblo Dam River Outlet (Dam). A powerhouse would be located at the downstream end of the existing outlet works that supplies water to the Arkansas River and would use the Dam’s authorized releases to generate an annual average 18.6 million kilowatt hours (kWh) and approximately \$1,000,000 in average revenue per year. The project’s total capital cost is estimated to be \$19.7 million, which will be provided by low-interest hydroelectric project financing available through the Colorado Water Conservation Board.

2015 REVENUE: The 2015 Colorado Water Conservation Board (CWCB) loan revenue budgeted is \$1,100,000 which will include \$350,000 for final design and \$750,000 for turbine and generator equipment procurement.

2015 EXPENDITURES: The 2015 expenditures budgeted are \$1,376,747 which includes staff meetings and business travel at \$3,000, Executive Director travel and meetings at \$2,700, outside engineering services at \$500,000 of which \$150,000 is for equipment procurement and \$350,000 for final design services, legal representation at \$25,000, capital improvements including a turbine and generator equipment at \$750,000 and personnel and overhead at \$96,047.

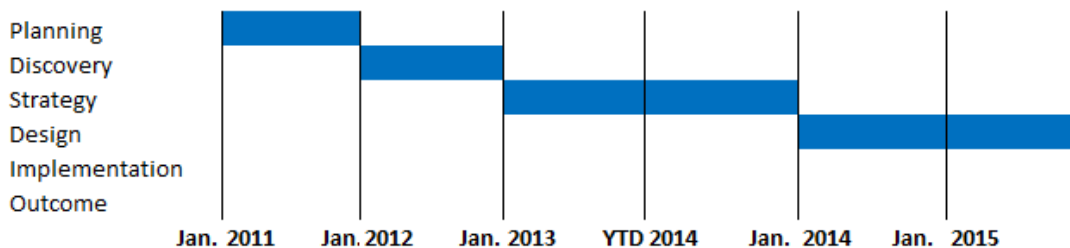
FISCAL YEAR 2015 HIGHLIGHTS: In 2015 the District will negotiate a Power Purchase Agreement (PPA) for selling the electricity generated from the hydroelectric facility. A final Lease of Power Privilege (LoPP) will be obtained from the Bureau of Reclamation to allow final design and construction of the project with a projected operational date of Spring 2018.

Pueblo Dam Hydroelectric Power Project Timeline



Pueblo Dam Hydroelectric Power Project Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning	\$ 30,000						\$ 30,000
Discovery		\$ 71,238					\$ 71,238
Strategy			\$ 367,179	\$ 305,520			\$ 367,179
Design					\$ 772,867	\$1,376,747	\$ 2,149,614
Implementation							\$ -
Outcome							\$ -
Total	\$ -	\$ 71,238	\$ 367,179	\$ 305,520	\$ 772,867	\$1,376,747	\$ 2,588,031
Reimbursable***						\$1,100,000	\$ 1,100,000
Net Cost	\$ -	\$ 71,238	\$ 367,179	\$ 305,520	\$ 772,867	\$ 276,747	\$ 1,488,031



*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

***Reimbursement explanation

6.1.4.8 Information Technology Equipment Procurement

Key Results Area: Information Technology

Strategic Goals: Managing IT to Benefit the SECWCD

PROJECT DESCRIPTION: In December 2014 the Southeastern Colorado Water Conservancy District (District) ordered equipment for the replacement of the exchange server, backup system, and firewall. The total expense in 2014 was \$8,344. In January of 2015 the equipment will be paid in full and installed. The migration of the system will also occur at that time. The reason for replacement of the equipment is because the current server will no longer be supported by Microsoft over the next year.

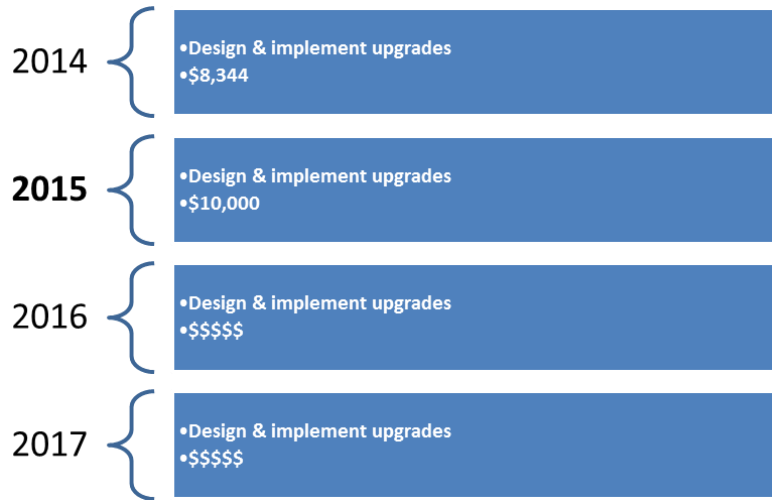
2015 REVENUE: Revenue for this project will be derived from the operating revenue of the District funds.

2015 EXPENDITURES: Expenditures for 2015 are estimated to be \$10,000 and will include costs to complete three items.

- Item 1. Exchange Server - \$9,000
- Item 2. Backup System - \$100
- Item 3. Firewall Security - \$900

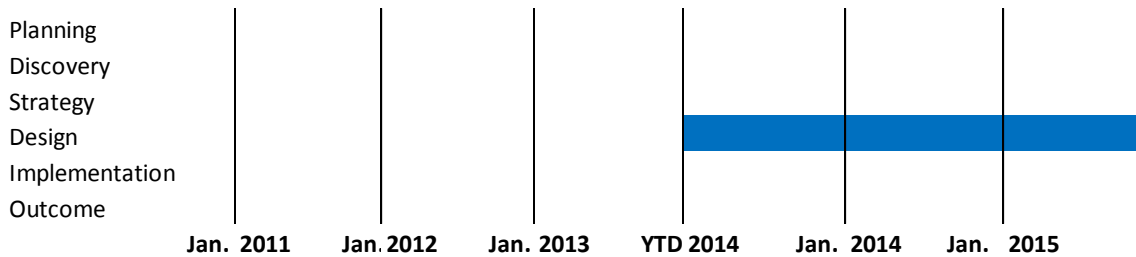
FISCAL YEAR 2015 HIGHLIGHTS: The new server will bring the District information technology to the next level. The server has the ability to be a vertical machine, this is important because at this point in time most business level software require a vertical machine platform. This server will also be compatible with voice over Internet Protocol (VoIP) regarding the District phone system improvements planned for the future. The new backup system will ensure that the District files and storage can be restored with a very short turnaround time. The firewall will ensure that District files are secure when accessed from onsite facilities as well as by remote offsite users.

Information Technology Timeline



Information Technology Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning							\$ -
Discovery							\$ -
Strategy							\$ -
Design				\$ 8,344	\$ 10,000	\$ 10,000	\$ 20,000
Implementation							\$ -
Outcome							\$ -
Total	\$ -	\$ -	\$ -	\$ 8,344	\$ 10,000	\$ 10,000	\$ 20,000
Reimbursable***							\$ -
Net Cost	\$ -	\$ -	\$ -	\$ 8,344	\$ 10,000	\$ 10,000	\$ 20,000



*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

***Reimbursement explanation

6.1.4.9 Restoration of Yield (ROY Project)

Key Results Area: Water Supply and Water Storage

Strategic Goals: Reliable and Secure Water Storage

PROJECT DESCRIPTION: As a result of the Six Party IGA, the Restoration of Yield (ROY) group was established with the purpose of recapturing water not exchanged into Pueblo Reservoir because of the minimum flow requirements of the Six Party IGA and the Pueblo Recreational In-stream Channel Diversion (RICD). The ROY Group contracted with and utilizes facilities of the Holbrook Mutual Irrigation Company downstream on the Arkansas River near Rocky Ford. The water not exchanged into Pueblo Reservoir travels downstream to the Holbrook Canal head gate and then down the Holbrook Canal where it is then stored in Holbrook Reservoir. The water is exchanged back into Pueblo Reservoir when there is sufficient capacity for the exchange. The transit and evaporative losses associated with this operation are high and other alternatives are being evaluated.

Three potential sites have been discussed as other alternatives: Southwest Sod Farm, Stonewall Springs, and Transit Mix gravel pit. Criteria that were considered priority are existing infrastructure, new infrastructure, operations and maintenance, permitting, and costs. The ROY Group is anticipating the purchase of a new reservoir site. The 2015 budget numbers are based on the proposed purchase of Southwest Sod Farms. Southeastern Colorado Water Activity Enterprise's (Enterprise) share of the purchase is five percent of \$4,300,000, This will be paid over a four year period (\$53,750 per year).

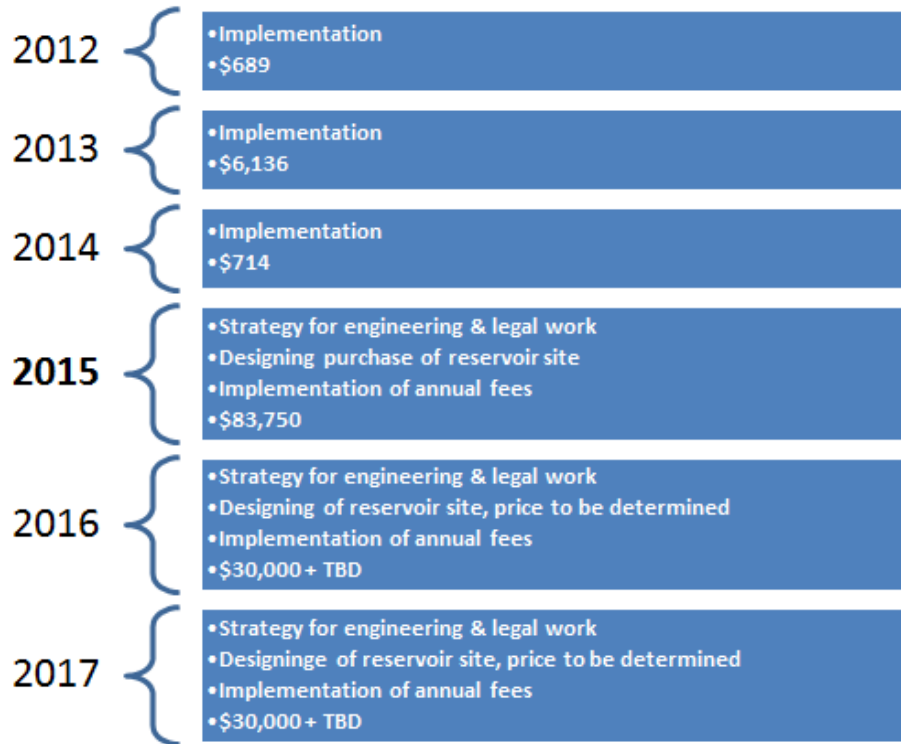
ROY participants will also be addressing specific legal opposition concerns with Case No. 06CW120 Exchange case in 2015.

2015 REVENUE: There are no revenues budgeted for 2015 generated by Restoration of Yield. The operations of ROY are generated from the Enterprise and the capital purchases are taken from the Enterprise Reserve Fund.

2015 EXPENDITURES: The 2015 Annual Budget has provisions with line items for the Enterprise and Southeastern Colorado Water Conservancy District's (District) contribution to the ROY operations. The Enterprise budgeted \$20,000 for engineering/legal for ROY Exchange Case 06CW120 and for the ROY increased storage facilities development and associated cost are \$53,750 from the Enterprise Reserve Fund. For ROY operations and other related expenses, \$10,000 was budgeted.

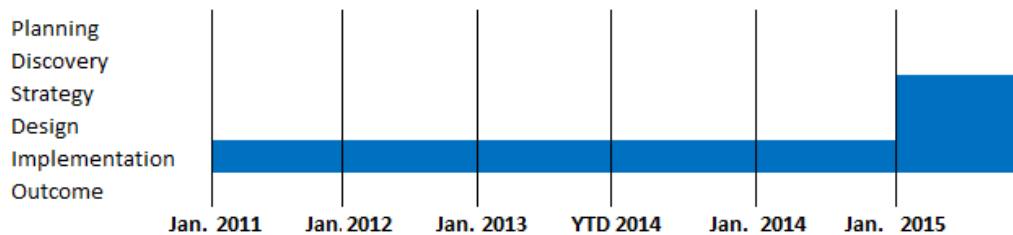
FISCAL YEAR 2015 HIGHLIGHTS: For 2015, ROY Project will utilize the Holbrook Canal agreement to continue ROY operations as they have in the past. The ROY Group is anticipating the purchase of a new reservoir site. The 2015 budget numbers are based on the proposed purchase of Southwest Sod Farms for a five percent share of \$4,300,000 over a four year period (\$53,750 per year).

Restoration of Yield (ROY) Timeline



Restoration of Yield (ROY) Actuals, Budget, and Schedule

Project Phase*	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Year to Date FY 2014	FY 2014 Budgeted Expenditures	FY 2015 Budgeted Expenditures	Total Actuals and Budgeted**
Planning							\$ -
Discovery							\$ -
Strategy						\$ 20,000	\$ 20,000
Design						\$ 53,751	\$ 53,751
Implementation	\$ 744	\$ 689	\$ 6,136	\$ 714	\$ 10,000	\$ 10,000	\$ 27,569
Outcome							\$ -
Total	\$ 744	\$ 689	\$ 6,136	\$ 714	\$ 10,000	\$ 83,751	\$ 101,320
Reimbursable***							\$ -
Net Cost	\$ 744	\$ 689	\$ 6,136	\$ 714	\$ 10,000	\$ 83,751	\$ 101,320



*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Total does not include Year to Date FY 2014

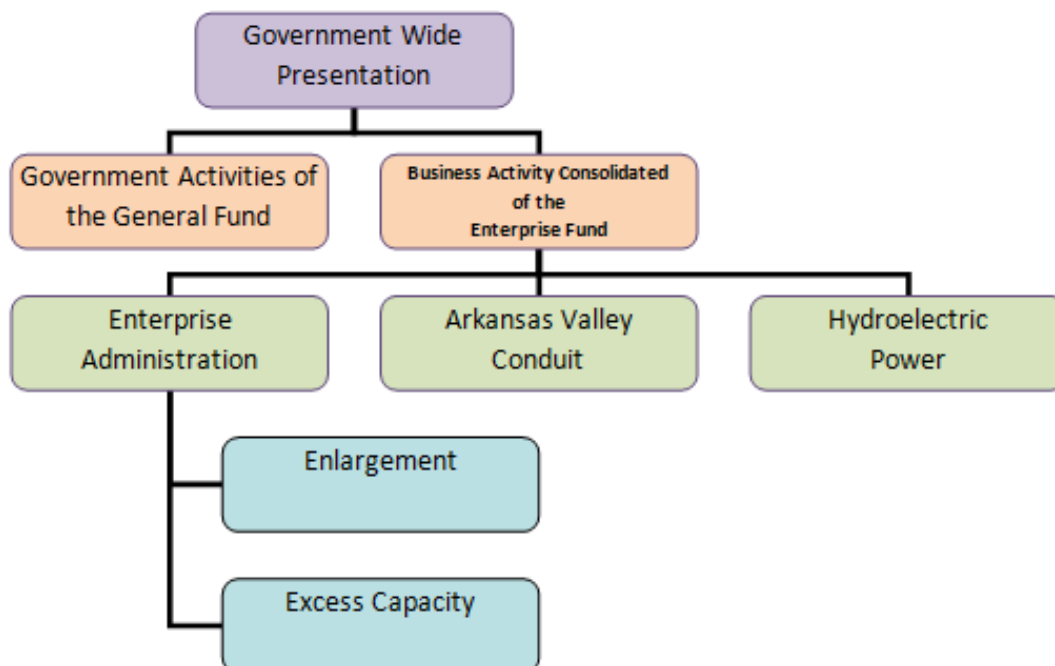
***Reimbursement explanation

7 Budget Detail Financial Statements

7.1 Budget Financial Methodology

This section includes a detail look at the funds and the way that they are consolidated to make up the Governmental and Business Activities. The first finance statement is a consolidated view of all 2015 appropriated activities known as Government-Wide. This budget displays Government Activity in one column and a consolidation of the Business Activity in a second column. These two columns are then consolidated into a third total Government Wide column. The subsequent pages gives the reader a full detail of the District revenues and expenditures including 2013 actuals, 2014 Budget, 2014 year-to-date and the 2015 Budget. This comparison allows the reader to follow the historical trend of revenues and expenditures. This same presentation is used for a consolidation of the Water Activity Enterprise (Enterprise). The Enterprise presents breakouts of each of the major projects including Hydroelectric Power, Arkansas Valley Conduit, Excess Capacity Master Contract, and Enlargement of Reservoirs. Even though the Excess Capacity and Enlargement is a portion of the overall Enterprise Administration Budget, they are shown as separate statements. The separate Budget statements for these projects are provided to inform project participants, because total revenues provided by the participants match total expenditures. The diagram below illustrates the fund structure of the Government Activity and the Activity Enterprise.

Copies of the budget publication are available to the public at the District office during normal business hours or located on the <http://www.secwcd.org/content/finance>.



7.2 Government Wide Combined 2015 Budget

Southeastern Colorado Water Conservancy District 2015 Adopted Budget

Government Wide	Government Activity	Business Activity Consolidated	Government Wide
Fry-Ark Repayment Activity			
<u>Fry-Ark Project Revenue</u>			
Contract Mill Levy Collections	6,675,548	0	6,675,548
Abatement and Refund of Tax Collections	37,086	0	37,086
Prior Year Tax	(3,347)	0	(3,347)
County Collection Fees	(112,114)	0	(112,114)
<i>Fry-Ark Tax Collections</i>	6,597,173	0	6,597,173
Fountain Valley Authority	5,352,760	0	5,352,760
Winter Water Storage	112,000	0	112,000
RRA Fee Reimbursement	4,000	0	4,000
FVA Additional Contract	0	0	0
<i>Fry-Ark Other Collections</i>	5,468,760	0	5,468,760
Total Fryingpan-Arkansas Revenue	12,065,933	0	12,065,933
<u>Fry-Ark Project Expenditures</u>			
Contract Tax Payment - USBR	6,597,173	0	6,597,173
Payment - Winter Water Storage - USBR	112,000	0	112,000
Payment - Fountain Valley Authority	5,352,760	0	5,352,760
OM&R Charges	0	0	0
Reclamation Reform Act Audit	4,000	0	4,000
<i>Total Fryingpan-Arkansas Expense</i>	12,065,933	0	12,065,933
Fryingpan-Arkansas	0	0	0
<u>Grant Revenue</u>			
Grant Revenue State/Local	93,000	112,000	205,000
Federal Grant	0	13,000	13,000
Contingency Grants	100,000	12,000	112,000
<i>Grant Revenue</i>	193,000	137,000	330,000
<u>Grant Expenditures</u>			
Project/Grant Expenses	93,000	125,000	218,000
Contingency Grants	100,000	12,000	112,000
<i>Grant Expenditure</i>	193,000	137,000	330,000
Grant Activity	0	0	0

Operating Revenue by Fund

Operating Tax Revenue

Hydroelectric Power Loan		1,100,000	1,100,000
Specific Ownership Tax Collections	634,948	0	634,948
Enterprise Safety of Dams Repayment		0	0
Operating Tax Revenue	259,605	0	259,605
<i>Water Sales and Surcharges</i>		1,060,842	1,060,842
Participant Payments		403,289	403,289
Matching Project Contribution		1,925	1,925
Enterprise Admin Reimbursement	1,164,768	0	1,164,768
Investment Revenue	103,700	107,235	210,935
Partnership Contributions		110,000	110,000
Federal IPA USBR Contract		224,521	224,521
Other Revenue	700	50,000	50,700
Operating Revenue	2,163,721	3,057,812	5,221,533

Total Fund Revenue

	14,422,654	3,194,812	17,617,466
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Operating Expenditures

Human Resources	1,290,155	0	1,290,155
Staff Training, Meetings, Education and Travel	69,695	9,000	78,695
Executive, Director Travel and Meetings	40,950	9,300	50,250
Outside and Professional Services	402,200	545,000	947,200
Lobbyists	39,300	71,300	110,600
External Partners, Studies, Water Rights	12,000	459,000	471,000
Legal and Engineering	17,000	0	17,000
Water Education, Sponsorships, Conservation	16,945	0	16,945
Board Room Meetings and Expense	17,050	100	17,150
Building and Landscape Expense	52,846	0	52,846
Insurance	22,920	0	22,920
Office and Administrative Expense	48,803	0	48,803
Telephones, Information Technology	63,700	0	63,700
Automobile Expense and Insurance	6,200	0	6,200
Capital Improvements - SOD Irrigation		60,000	60,000
Capital Improvement - Hydroelectric		750,000	750,000
Personnel and Overhead		1,068,721	1,068,721
Other Payments	50,000	1,925	51,925
Operating Expenditure	2,149,764	2,974,346	5,124,110

Capital Outlay - Capital Projects

		276,747	276,747
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Capital Outlay - Information System

10,000		0	10,000
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Capital Outlay - Office

5,000		143,750	148,750
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Capital Outlay

	15,000	420,497	435,497
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Revenues	14,422,654	3,194,812	17,617,466
Expenditures Requested for 2015 Budget	14,423,697	3,531,843	17,955,540
Revenue Over (Under) Expenditure	(1,043)	(337,031)	(338,074)

Fund Balance Summary

	Government Activity	Business Activity Consolidated	Government Wide
2013 Audited Ending Fund Balance	8,833,376	9,742,555	18,575,931
2014 Estimated EOY Add (Sub) to Fund Balance	(722,488)	(314,924)	(1,037,412)
2014 Projected Ending Balance	8,110,888	9,427,631	17,538,519
2015 Budget Revenue Over (Under) Expenditure	(1,043)	(337,031)	(338,074)
2015 Projected Ending Fund Balance	8,109,845	9,090,600	17,200,445

2015 Budget Summary of Capital Outlay

	Government Activity	Business Activity Consolidated	Government Wide
Exchange Server Upgrade	10,000		10,000
Electronic File System	5,000		5,000
Legal Engineering for Water Court Cases		70,000	70,000
Recovery of Yield: Legal Expense		20,000	20,000
Recovery of Yield for Increased Storage Development: Land Expense		53,750	53,750
Pueblo Dam Hydroelectric Power Project		276,747	276,747
Total Capital Outlay	15,000	420,497	435,497

7.3 Government Activity 2015 Budget

Southeastern Colorado Water Conservancy District 2015 Adopted Budget

Government Activity	2013 Actual	2014 Total Budget	2014 Actual	2015 Total Budget
<u>Fry-Ark Revenue</u>				
Contract Mill Levy Collections	6,480,077	6,595,892	6,561,035	6,675,548
Abatement and Refund of Tax Collections	81,231	36,644	39,994	37,086
Prior Year Tax	(2,575)	(1,443)	2,905	(3,347)
County Collection Fees	(112,810)	(111,000)	(114,221)	(112,114)
Fry-Ark Tax Collections	6,445,922	6,520,093	6,489,713	6,597,173
RRA Fee Reimbursement	23	2,000		4,000
Winter Water Storage	61,552	112,000	90,426	112,000
Fountain Valley Authority	5,352,751	5,352,760	5,352,751	5,352,760
FVA Additional Contract	713			
Fry-Ark Other Collections	5,415,039	5,466,760	5,443,177	5,468,760
Total Fryingpan-Arkansas Revenue	11,860,962	11,986,853	11,932,889	12,065,933
<u>Fry-Ark Expenditures</u>				
<u>Fry-Ark Expenses</u>				
Contract Tax Payment - USBR	0	6,520,093	6,490,558	6,597,173
Payment - Winter Water Storage - USBR	61,552	112,000	90,426	112,000
Payment - Fountain Valley Authority	5,353,464	5,352,760	5,352,751	5,352,760
OM&R Charges	2,038,978			
Reclamation Reform Act Audit		2,000		4,000
Total Fryingpan-Arkansas Expense	7,453,995	11,986,853	11,933,735	12,065,933
Fryingpan-Arkansas	4,406,967	0	(845)	0
<u>Grant Revenue</u>				
Grant Revenue State/Local	19,996		0	93,000
Contingency Grants		100,000		100,000
Grant Revenue	19,996	100,000	0	193,000
<u>Grant Expenditures</u>				
Project/Grant Expenses	19,996			93,000
Contingency Grants		100,000		100,000
Grant Expenditure	19,996	100,000		193,000
Grant Activity	0	0	0	0
<u>Operating Revenue</u>				
Specific Ownership Tax Collections	624,340	625,749	640,027	634,948
Operating Tax Revenue	252,305	256,507	255,130	259,605
Operating Revenue	876,645	882,256	895,157	894,553
<u>Interfund Reimbursements</u>				
Enterprise Admin Reimbursement	947,001	1,214,409	1,216,103	1,164,768
<u>Investments Revenue</u>				
Interest Income	12,894	32,145	13,642	600
Income to Fair Market Adjust	(93,302)		1,748	
Interest on Bonds	90,757	103,250	98,300	103,100

Investment Revenue	10,349	135,395	113,690	103,700
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Other Revenue

Miscellaneous Revenue	0		3,255	
Room Rental and Services	(1,549)	100	(140)	100
Xeriscape Tour and Materials Sale	600	862	600	600
Other Revenue	(949)	962	3,715	700

Operating Revenue

1,135,946	2,233,022	2,228,666	2,163,721
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Operating Expenditures

Human Resources

Staff Payroll	817,398	973,900	832,646	845,745
Incentive/Performance Capacity	30,458	33,000	24,258	36,000
Directors Payroll	36,000	36,000	36,000	36,000
Payroll Taxes	58,731	65,715	60,317	61,168
HSA Contributions	19,750	32,144	26,975	29,644
401 Retirement Contribution	111,166	125,738	143,847	119,960
457 Retirement Contribution	39,572	45,535	40,768	41,891
Health Insurance	49,675	94,908	75,388	86,412
Reimburse Health Insurance	4,505	4,620	5,032	0
Life Ins - Staff & Directors	6,585	6,648	7,065	7,560
Medical Reimbursement Expense	1,590	4,950	849	4,950
LT Disability Ins	4,423	5,123	4,931	4,836
Employee Assistance Program	565	824	625	638
Dental Insurance	5,701	7,270	6,273	6,072
Vision Insurance	1,146	1,508	1,338	1,301
Worker's Compensation Insurance	4,065	4,438	8,004	3,978
Admin Fees for Human Resources	5,140	3,600	3,832	4,000
Human Resources	1,196,470	1,445,921	1,278,147	1,290,155

Staff Training, Meetings, Education and Travel

Meeting Expense	1,129	1,920	1,214	1,866
Meeting Meals	1,055	1,330	778	1,600
Staff Business - Airfare	1,467	2,600	1,955	4,550
Staff Business - District Vehicle Gas	2,036	10,000	1,826	5,107
Staff Business - Hotels	2,766	8,410	4,543	10,048
Staff Business - Meals	997	3,075	1,217	2,400
Staff Business - Meeting Registrations	2,745	5,425	6,998	6,650
Staff Business - Other Travel	1,174	500	1,906	2,910
Staff Certification - Airfare	186	900	238	275
Staff Certification - Hotels	1,649	3,980	500	1,100
Staff Certification - Meals	292	875	30	345
Staff Certification - Other Expense	356	485	139	650
Staff Certification - Registrations	740	6,288	975	1,125
Staff Education - Hotels	182		689	150
Staff Education - Meals	33		70	
Staff Education - Other Travel				125
Staff Ed - Registrations (General Skills)	16,725	30,000	15,838	30,794
Staff Training, Meetings, Education and Travel	33,532	75,788	38,917	69,695

Executive, Director Travel and Meetings

Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	301	200	834	400
Directors - Other Transportation (Taxi/Shuttle/Rental)	245	100	443	250
Directors Airfare	1,484	2,000	1,674	2,500
Directors Hotels	4,169	5,000	7,137	5,000
Directors Meals	1,115	1,000	1,601	1,200
Directors Meeting Registrations	2,156	5,500	7,618	5,500
Directors Mileage Reimbursement	10,199	13,000	10,167	13,000

Executive - Airfare	1,120	2,000	1,382	2,000
Executive - District Vehicle Gas	1,512	1,700	1,449	2,000
Executive - Hotels	3,351	5,000	4,818	5,000
Executive - Meals	873	800	508	1,000
Executive - Meeting Registrations	1,970	2,800	3,244	2,800
Executive - Other Travel Expense	360	300	615	300
Executive, Director Travel and Meetings	28,855	39,400	41,489	40,950

Outside and Professional Services

Annual Audit	13,195	14,000	14,024	45,000
Consultant HR Breadbasket				6,000
Legal Representation	300,000	300,000	300,000	326,000
Water Policy Management Consultants	943	15,000		15,000
Engineering Outside Contracts		10,000		10,000
Legal Travel Expense	49	200	13	200
Outside and Professional Services	314,187	339,200	314,037	402,200

Lobbyists

Lobbyists	21,896	30,000	20,490	39,300
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External Partners, Studies, Water Rights

Colorado River Services	(0)			12,000
U.S.G.S. Co op Programs	33,940			
External Partners, Studies, Water Rights	33,940			12,000

Legal and Engineering

Colorado River Negotiations	1,220	12,000	1,500	0
Legal Expense	2,500	25,000	4,989	17,000
Legal and Engineering	3,720	37,000	6,489	17,000

Water Education, Sponsorships, Conservation

Children's Water Festival	1,000	1,200	1,200	1,200
Conservation - Irrigation Technology	48	50	48	75
Xeriscape Garden Tours	520	670	605	670
Fry-Ark Tours		10,000	6,851	10,000
Sponsorships, Exhibits & Ads	1,726	1,775	1,825	3,000
Xeriscape Ed Programs & Publications	0	2,052	1,991	2,000
Water Education, Sponsorships, Conservation	3,294	15,747	12,519	16,945

Board Room Meetings and Expense

Board Coffee/Snacks	365	500	250	500
Board Memberships/Subscriptions	2,175	7,700	12,902	7,950
Board Printing	294	400	167	400
Board Room Equip & Maint		200		200
Board Room Accessories	33	300	329	300
Board/Committee Meals	2,803	7,700	2,951	7,700
Board Room Meetings and Expense	5,670	16,800	16,599	17,050

Building and Landscape Expense

Building Heating/Cooling	1,360	1,800	1,435	1,800
Building Other/Misc Maintenance	296	2,500	1,122	2,500
Building Plumbing & Electrical	293	1,750	1,707	2,250
Building Tools & Equipment		200		200
Landscape Maintenance - Garden Tools	229	150	79	150
Landscape - Mower Maintenance & Fuel	198	350	250	200
Maintenance - Backflow Testing	110	130	110	130
Maintenance - Fire Extinguisher	117	120	68	120
Maintenance - Janitorial Services	3,294	3,360	3,180	3,360
Maintenance - Pest Control	303	350	303	350

Capital Outlay - Office	1,011,025	1,007,431	1,007,581	5,000
Capital Outlay and Improvements	1,012,677	1,077,431	1,067,012	15,000

Automobile Expense and Insurance

Insurance - Automobile	0	2,000	3,950	2,200
Vehicle R&M - Envoy	2,301	1,250	10	
Vehicle R&M - Le Sabre	111	1,250	10	
Vehicle R&M - 2010 Prius	1,503	1,500	773	1,500
Vehicle R&M - Rav4			318	1,250
Vehicle R&M - 2012 Prius Gold			167	1,250
Automobile Expense and Insurance	3,915	6,000	5,228	6,200

Other Payments

AVC Matching Contribution	20,000	20,000		0
Contingency Expense		50,000		50,000
Other Payments	20,000	70,000		50,000

Operating Expenditure

2,863,349	3,318,102	2,951,434	2,164,764
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Revenues	13,016,904	14,319,875	14,161,555	14,422,654
Expenditures	10,337,340	15,404,955	14,885,168	14,423,697
Over (Under) Expenditures	2,679,564	(1,085,080)	(723,613)	(1,043)

7.4 Consolidated Business Activity 2015 Budget

Southeastern Colorado Water Conservancy District 2015 Adopted Budget

Business Activity Consolidated	2013 Actual	2014 Total Budget	2014 Actual	2015 Total Budget
Grant Revenue				
Grant Revenue State/Local	54,874	162,980	155,662	112,000
Federal Grant	4,892	40,000	30,945	13,000
Contingency Grants	80,000	50,000	0	12,000
Grant Revenue	139,766	252,980	186,607	137,000
Grant Expenditures				
Project/Grant Expenses	59,766	202,980	186,608	125,000
Contingency Grants	80,000	50,000	0	12,000
Grant Expenditure	139,766	252,980	186,608	137,000
Grant Activity	0	(0)	(0)	0
Operating Revenue				
Water Sales and Surcharges				
Return Flow Water Sales		41,922	(46)	47,904
Well Augmentation	9,487	14,869	19,370	11,541
Surcharge Revenue	67,655	533,979	285,993	563,940
Aurora IGA - If & When WAE Fee		100,000		100,000
Project Water Sales	262,458	308,203	419,678	337,457
Water Sales and Surcharges	339,600	998,973	724,994	1,060,842
Participant Payments				
Participant Payments	357,668	404,170	254,658	403,289
Federal Appropriations & USBR				
Federal Appropriations & USBR	37,543			224,521
Hydroelectric Power Loan				1,100,000
Total Appropriations	37,543	0	0	1,324,521
Interfund Reimbursements				
Interfund Reimbursements	22,863	22,311	619	1,925
Investments Revenue				
Interest Income	502	432	495	468
Income to Fair Market Adjust	(170,329)	13,000	101,039	
Interest on Bonds	84,351	97,250	100,009	106,767
Investment Revenue	(85,476)	110,682	201,543	107,235
Other Revenue				
Other Revenue	50,000	50,000	50,000	50,000
Partnership Contributions				
Partnership Contributions	0	110,000	110,000	110,000
Operating Revenue	722,198	1,696,136	1,341,814	3,057,812
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense	25	1,000	63	850
Meeting Meals	208	1,000	175	850
Staff Business - District Vehicle Gas	127	1,125	84	5,500
Staff Business - Hotels	758	1,570	375	1,000
Staff Business - Meals	170	800	193	800
Staff Business - Other Travel	128			
Staff Training, Meetings, Education and Travel	1,417	5,495	891	9,000
Executive, Director Travel and Meetings				
Directors Airfare	805	4,500	578	1,250
Directors Hotels	472	2,200		1,250
Directors Meals		1,230		500
Directors Mileage Reimbursement	900	600		800

Executive - Airfare	1,284	4,500	748	2,600
Executive - District Vehicle Gas	58			
Executive - Hotels	779	2,200		1,700
Executive - Meals	95	1,430		900
Executive - Other Travel Expense	97		19	300
Executive, Director Travel and Meetings	4,488	16,660	1,345	9,300
Outside and Professional Services				
Annual Audit	27,102	27,800	28,924	0
Legal Representation			5,000	27,500
Water Policy Management Consultants	1,322	52,400	11,249	70,000
Engineering Legal Consultants	79,917	5,000	2,691	30,000
Engineering Outside Contracts	14,667	70,000	7,672	417,500
Outside and Professional Services	123,008	155,200	55,536	545,000
Lobbyists				
Lobbyists	71,131	80,600	66,772	71,300
External Partners, Studies, Water Rights				
Compliance Studies				60,000
Colorado River Services	54,866	51,600	56,608	57,000
Transit Loss Study Expense				6,650
Research Project Support	2,341	27,000	14,000	27,000
U.S.G.S. Co-op Programs	160,415	166,933	162,775	173,350
Hydroelectric Power Partnership Costs				
RRPG Project Costs	25,000	135,000	135,000	135,000
External Partners, Studies, Water Rights	242,622	380,533	368,383	459,000
Legal and Engineering				
Legal Expense	0		816	
Board Room Meetings and Expense				
Board Room Meetings and Expense	73		18	100
Office and Administrative Expense				
Office and Administrative Expense	122	120	40	0
Capital Outlay and Improvements				
Capital Improvements - SOD Irrigation	0	60,000	60,000	60,000
Capital Improvement - Hydroelectric				750,000
Capital Improvement	0	60,000	60,000	810,000
Capital Outlay				
Capital Outlay - Capital Projects	0	772,867		276,747
Capital Outlay - Office	0	100,000	72,258	143,750
Capital Outlay and Improvements	0	872,867	72,258	420,497
Personnel and Overhead				
Office Overhead	267,077	376,056	376,056	404,782
Project Directors Allocation	24,120	24,120	24,120	24,120
Project Personnel	471,444	597,866	605,595	639,819
Personnel and Overhead	762,641	998,042	1,005,771	1,068,721
Other Payments				
Reimbursement to Other Project/Fund	2,863	2,311	619	1,925
Operating Expenditure	1,208,364	2,571,828	1,632,449	3,394,843
Revenues	701,964	1,949,116	1,528,422	3,194,812
Expenditures	1,348,130	2,571,828	1,819,057	3,531,843
Over (Under) Expenditures	(646,165)	(622,712)	(290,635)	(337,031)

7.5 Business Administration 2015 Budget

Southeastern Colorado Water conservancy District 2015 Adopted Budget

Water Activity Enterprise Administration	2013	2014	2014	2015
	Actual	Total Budget	Actual	Total Budget
Grant Revenue				
Grant Revenue State/Local	43,676	125,000	125,691	100,000
Contingency Grants	80,000	50,000	0	12,000
Grant Revenue	123,676	175,000	125,691	112,000
Grant Expenditures				
Project/Grant Expenses	43,676	125,000	125,691	100,000
Contingency Grants	80,000	50,000	0	12,000
Grant Expenditure	123,676	175,000	125,691	112,000
Grant Activity	0	0	0	0
Operating Revenue				
Water Sales and Surcharges				
Return Flow Water Sales		41,922	(46)	47,904
Well Augmentation	9,487	14,869	19,370	11,541
Surcharge Revenue	67,655	533,979	285,993	563,940
Aurora IGA - If & When SOD Fee		40,000		
Aurora IGA - If & When WAE Fee		100,000		100,000
Project Water Sales	262,458	308,203	419,678	337,457
Water Sales and Surcharges	339,600	1,038,973	724,994	1,060,842
Participant Payments			50,950	
Payments - Other			50,950	
Investment Revenue				
Interest Income	502	432	495	468
Income to Fair Market Adjust	(170,329)	13,000	101,039	
Interest on Bonds	84,351	97,250	100,009	106,767
Investment Revenue	(85,476)	110,682	201,543	107,235
Other Revenue				
Aurora IGA - Administration Fee	50,000	50,000	50,000	50,000
Partnership Contributions				
Regional Resource Planning Payments	0	110,000	110,000	110,000
Operating Revenue	304,124	1,309,655	1,137,487	1,328,077
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Meals	43			
Staff Business - District Vehicle Gas			84	
Staff Business - Hotels	432			
Staff Business - Meals	70			
Staff Training, Meetings, Education and Travel	545		84	

Executive, Director Travel and Meetings

Directors Mileage Reimbursement	166			
Executive - Airfare			249	
Executive - District Vehicle Gas	58			
Executive - Hotels	394			
Executive - Meals	80			
Executive - Other Travel Expense			6	
Executive, Director Travel and Meetings	697		256	

Outside and Professional Services

Annual Audit	13,954	13,900	14,462	0
Legal Representation			5,000	7,500
Water Policy Management Consultants	1,322	25,000	7,784	25,000
Engineering Legal Consultants	79,917	5,000	2,691	30,000
Engineering Outside Contracts	6,136	20,000	714	10,000
Outside and Professional Services	101,329	63,900	30,650	72,500

Lobbyists

Lobbyists	8,758	12,000	9,448	21,300
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External Partners, Studies, Water Rights

Colorado River Services	54,866	51,600	56,608	57,000
Research Project Support	2,341	27,000	14,000	27,000
U.S.G.S. Co-op Programs	31,870	35,000	32,340	35,350
Transit Loss Study Expense				6,650
RRPG Project Costs	25,000	135,000	135,000	135,000
External Partners, Studies, Water Rights	114,077	248,600	237,948	261,000

Capital Improvements

Capital Improvements - SOD Irrigation	0	60,000	60,000	60,000
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Capital Outlay

Capital Outlay - Capital Projects	0	772,867		276,747
Capital Outlay - Office	0	100,000	72,258	143,750
Capitol Outlay	0	932,867	132,258	420,497

Personnel and Overhead

Office Overhead	197,005	332,665	332,665	396,329
Project Directors Allocation	24,120	24,120	24,120	24,120
Project Personnel	416,185	528,883	532,683	407,437
Personnel and Overhead	637,310	885,668	889,468	827,886

Other Payments

Reimbursement to Other Project/Fund	2,863	2,311	619	1,925
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Operating Expenditure

	865,580	2,145,346	1,300,749	1,665,108
Revenues	427,800	1,484,655	1,263,178	1,440,077
Expenditures	989,256	2,320,346	1,426,440	1,777,108
Over (Under) Expenditures	(561,456)	(835,691)	(163,262)	(337,031)

7.6 Excess Capacity 2015 Budget

Southeastern Colorado Water Conservancy District 2015 Adopted Budget

Excess Capacity	2013 Actual	2014 Total Budget	2014 Actual	2015 Total Budget
Participant Payments				
Payments - Participants	46,990	126,891	94,841	179,764
Payments Participants WQS	87,938	60,000	0	0
TOTAL	134,928	186,891	94,841	179,764
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense		500		500
Meeting Meals		500		500
Staff Business - District Vehicle Gas		825		0
Staff Business - Hotels		1,070		500
Staff Business - Meals		400		400
Staff Training, Meetings, Education and Travel		3,295		1,900
Executive, Director Travel and Meetings				
Directors Airfare		600		0
Directors Hotels		250		0
Directors Meals		240		0
Directors Mileage Reimbursement	342			200
Executive - Airfare		600		0
Executive - Hotels		250		300
Executive - Meals		240		300
Executive - Other Travel Expense				300
Executive, Director Travel and Meetings	342	2,180		1,100
Outside and Professional Services				
Annual Audit	4,381	4,633	4,821	0
Legal Representation				20,000
Water Policy Management Consultants		25,000	3,165	20,000
Outside and Professional Services	4,381	29,633	8,286	40,000
Lobbyists				
Lobbyists	15,499	18,600	13,596	0
External Partners, Studies, Water Rights				
Compliance Studies				60,000
U.S.G.S. Co-op Programs	(14,289)	60,000	59,622	62,000
External Partners, Studies, Water Rights	(14,289)	60,000	59,622	122,000
Legal and Engineering				
Legal and Engineering			816	
Board Room Meetings and Expense				
Board Room Meetings and Expense		24		
Personnel and Overhead				
Office Overhead	16,439	28,258	28,258	5,721
Project Personnel	5,426	44,925	15,235	9,043
Personnel and Overhead	21,865	73,183	43,493	14,764
Operating Expenditure	27,822	186,891	125,812	179,764
Revenues	134,928	186,891	94,841	179,764
Expenditures	27,822	186,891	124,996	179,764
Over (Under) Expenditures	107,105	0	(30,155)	0

7.7 Enlargement 2015 Budget

Southeastern Colorado Water Conservancy District 2015 Adopted Budget

Enlargement	2013 Actual	2014 Total Budget	2014 Actual	2015 Total Budget
Participant Payments				
Payments - Participants	135,621	58,750	59,907	90,357
Payments Participants WQS	0	65,933	0	0
TOTAL	135,621	124,683	59,907	90,357
Interfund Reimbursements				
Matching Project Contribution	2,863	2,311	619	1,925
Interfund Reimbursements	2,863	2,311	619	1,925
Operating Revenue	138,484	126,994	60,526	92,282
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense				100
Meeting Meals				100
Staff Business - Hotels	19			
Staff Training, Meetings, Education and Travel	19			200
Executive, Director Travel and Meetings				
Directors Airfare		1,500		0
Directors Hotels		750		0
Directors Meals		390		0
Executive - Airfare		1,500		600
Executive - Hotels		750		200
Executive - Meals		390		100
Executive, Director Travel and Meetings	192	5,280		900
Outside and Professional Services				
Annual Audit	4,383	4,633	4,821	0
Water Policy Management Consultants		2,400		0
Outside and Professional Services	4,383	7,033	4,821	0
Lobbyists				
Lobbyists	20,369	20,000	17,114	20,000
External Partners, Studies, Water Rights				
U.S.G.S. Co-op Programs	64,273	65,933	65,218	68,000
Board Room Meetings and Expense				
Board/Committee Meals	24			
Personnel and Overhead				
Office Overhead	10,163	11,101	11,101	1,233
Project Personnel	4,390	17,648	3,989	1,949
Personnel and Overhead	14,553	28,749	15,090	3,182
Operating Expenditure	103,813	126,995	102,242	92,282
Revenues	138,484	126,994	60,526	92,282
Expenditures	103,794	126,995	102,242	92,282
Over (Under) Expenditures	34,690	(1)	(41,717)	(0)

7.8 Arkansas Valley Conduit 2015 Budget

Southeastern Colorado Water Conservancy District 2015 Adopted Budget

Arkansas Valley Conduit	2013 Actual	2014 Total Budget	2014 Actual	2015 Total Budget
Grant Revenue				
Grant Revenue State/Local	11,198	37,980	29,971	12,000
Federal Grant	4,892	40,000	30,945	13,000
Grant Revenue	16,090	77,980	60,916	25,000
Grant Expenditures				
Project/Grant Expenses	16,090	77,980	60,917	25,000
Grant Expenditure	16,090	77,980	60,917	25,000
Grant Activity	0	0	(0)	0
Operating Revenue				
Participant Payments				
Payments - Participants	87,119	92,596	48,960	133,168
Federal Appropriations & USBR				
Federal IPA USBR Contract	37,543			224,521
Interfund Reimbursements				
Matching Project Contribution	20,000	20,000		0
Operating Revenue	144,663	112,596	48,960	357,689
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense	25	500	63	250
Meeting Meals	165	500	175	250
Staff Business - District Vehicle Gas	127	300		5,500
Staff Business - Hotels	306	500	375	500
Staff Business - Meals	100	400	193	400
Staff Business - Other Travel	128			
Staff Training, Meetings, Education and Travel	852	2,200	807	6,900
Executive, Director Travel and Meetings				
Directors Airfare	805	2,400	578	1,250
Directors Hotels	472	1,200		1,250
Directors Meals		600		500
Directors Mileage Reimbursement	199	600		600
Executive - Airfare	1,284	2,400	499	2,000
Executive - Hotels	385	1,200		1,200
Executive - Meals	15	800		500
Executive - Other Travel Expense	97		13	
Executive, Director Travel and Meetings	3,256	9,200	1,090	7,300
Outside and Professional Services				
Annual Audit	4,384	4,634	4,821	0
Water Policy Management Consultants				25,000
Engineering Outside Contracts	8,531	50,000	6,959	57,500
Outside and Professional Services	12,915	54,634	11,779	82,500
Lobbyists				
Lobbyists	26,505	30,000	26,614	30,000

External Partners, Studies, Water Rights

U.S.G.S. Co-op Programs

5,514	6,000	5,596	8,000
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Board Room Meetings and Expense

Board Room Meetings and Expense

24			100
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Office and Administrative Expense

Office and Administrative Expense

122	120	40	0
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Personnel and Overhead

Office Overhead

43,470	4,032	4,032	1,499
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Project Personnel

45,443	6,410	53,689	221,390
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Personnel and Overhead

88,913	10,442	57,721	222,889
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Operating Expenditure

138,101	112,596	103,646	357,689
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Revenues

160,752	190,576	109,877	382,689
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Expenditures

154,190	190,576	164,563	382,689
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Over (Under) Expenditures

6,562	0	(54,686)	0
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7.9 Pueblo Dam Hydroelectric Power 2015 Budget

Southeastern Colorado Water Conservancy District 2015 Adopted Budget

Hydroelectric Power	2013 Actual	2014 Total Budget	2014 Actual	2015 Total Budget
Operating Revenue				
Hydroelectric Power Loan				1,100,000
Operating Revenue				1,100,000
Interfund Reimbursements				
Matching Project Contribution		772,867		0
Operating Revenue		772,867		1,100,000
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense		400		400
Meeting Meals		200		200
Staff Business - Meals	58			
Staff Business - Other Travel	1,621	2,400	2,846	2,400
Staff Training, Meetings, Education and Travel	1,679	3,000	2,846	3,000
Executive, Director Travel and Meetings				
Directors Airfare		600		600
Executive - Airfare		600		600
Executive - Hotels		1,000		1,000
Executive - Meals	29	500		500
Executive, Director Travel and Meetings	29	2,700		2,700
Outside and Professional Services				
Annual Audit	873	800	876	0
Legal Representation		25,000		25,000
Water Policy Management Consultants	50			
Engineering Outside Contracts	180,085	525,000	295,741	500,000
Outside and Professional Services	181,008	550,800	296,618	525,000
Capital Outlay and Improvements				
Capital Improvement - Hydroelectric				750,000
Personnel and Overhead				
Office Overhead	72,906	83,545	73,102	37,218
Project Personnel	111,557	132,822	137,231	58,829
Personnel and Overhead	184,463	216,367	210,333	96,047
Operating Expenditure	367,179	772,867	509,796	1,376,747
Revenues	0	772,867	0	1,100,000
Expenditures	367,179	772,867	509,796	1,376,747
Over (Under) Expenditures	(367,179)	0	(509,796)	(276,747)

8 Appendix

8.1 2015 Water Rates and Surcharges

2015 Water Rates and Surcharges						
Description	Rates and Surcharges					
	Water Rate	Safety of Dam	Water Activity	Environmental Stewardship	Augmentation	Total Charge
Project Water Sales						
Agricultural	\$ 7.00	\$ 0.50	\$ 0.75	\$ 0.75	\$ -	\$ 9.00
Municipal	\$ 7.00	\$ 0.50	\$ 1.50	\$ 0.75	\$ -	\$ 9.75
Project Water Sales used for Well Augmentation						
Agriculture used for Well Augmentation	\$ 7.00	\$ 0.50	\$ 0.75	\$ 0.75	\$ 2.60	\$ 11.60
Municipal used for Well Augmentation	\$ 7.00	\$ 0.50	\$ 1.50	\$ 0.75	\$ 2.60	\$ 12.35
Storage Charges						
Winter Water Storage	\$ 2.80	\$ 0.25	\$ -	\$ 0.75	\$ -	\$ 3.80
Carry-Over Project Water	\$ -	\$ 1.00	\$ 1.25	\$ 0.75	\$ -	\$ 3.00
If & When Storage						
In District	\$ -	\$ 0.50	\$ 0.50	\$ 0.75	\$ -	\$ 1.75
Out of District	\$ -	\$ 2.00	\$ 4.00	\$ 0.75	\$ -	\$ 6.75
Aurora	\$ -	\$ 2.00	\$ 8.00	\$ -	\$ -	\$ 10.00
Project Water Return Flows						
Return Flows	\$ 6.00	\$ 0.50	\$ -	\$ 0.75	\$ -	\$ 7.25

Type of Water Sales and Safety of Dams Surcharge Rate

Project Water Ag & M&I	\$0.50
Well Augmentation Ag & M&I	\$0.50
Carry Over Project Water	\$1.00
If & When in District	\$0.50
If & When out of District	\$2.00
Return Flows	\$0.50
Winter Water Storage	\$0.25

8.2 Budget Resolution Order

CERTIFIED RESOLUTION AND ORDER DETERMINING THE AMOUNT OF MONEY TO BE RAISED BY TAXATION FOR SOUTHEASTERN COLORADO WATER CONSERVANCY DISTRICT UPON ALL PROPERTY WITHIN SAID DISTRICT IN BENT, CHAFFEE, CROWLEY, EL PASO, FREMONT, KIOWA, OTERO, PROWERS, AND PUEBLO COUNTIES, COLORADO, AND FIXING THE RATE OF LEVY AND DIRECTING THE SEVERAL BOARDS OF COUNTY COMMISSIONERS OF SAID COUNTIES TO LEVY TAXES UPON THE ASSESSED VALUATION OF PROPERTY WITHIN SAID DISTRICT FOR THE SOUTHEASTERN COLORADO WATER CONSERVANCY DISTRICT IN THE YEAR 2014 TO BE COLLECTED IN THE YEAR 2015.

RESOLUTION AND ORDER NO. 2014-01DF

WHEREAS, it is the duty of the Board of Directors of the Southeastern Colorado Water Conservancy District (under the Water Conservancy Act of Colorado, C.R.S. 37-45-122), in each year to determine the amount of money necessary to be raised by taxation, taking into consideration other sources of revenue of the District, and to fix a rate of levy, which, when levied upon every dollar of assessed valuation of property within the District, and with other revenue, will raise the amount required for the District to supply funds for paying expenses of organization, for surveys and plans, paying the cost of construction, operating and maintaining the work of the District, not exceeding one mill on the dollar of assessed valuation; and

WHEREAS, James W. Broderick, Executive Director and the Finance Team of the District, was appointed by this Board of Directors as Budget Officers, to prepare a Budget for the year 2015, and submitted same to said Board on October 15, 2014; the District has caused to be furnished the requisite Notice of Hearing, and a Hearing was held at the District Office at 9:45 a.m. November 20, 2014.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Southeastern Colorado Water Conservancy District hereby approves and adopts the Budget and Statement of Designated and Reserved Funds as submitted and subsequently amended by final Board action December 4, 2014, and appropriates the funds for the purposes shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of the Southeastern Colorado Water Conservancy District hereby approves and adopts expenditures in the amount of **\$14,423,697**, of which **\$12,065,933** is for Contract Obligations as part of the Repayment Contract with the U.S. Bureau of Reclamation, and appropriates funds for the purpose shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of said District does now determine that the amount of money to be raised by taxation for said purposes for the year 2015, levied on the 2014 assessed valuation of **\$7,417,275,494** will produce revenue of **\$6,675,548**. The District certifies a mill levy at **.90** for Contract Repayment, and a mill levy at **.035** for Operating Expenses, totaling **.935** mills.

BE IT FURTHER RESOLVED that the Board of Directors of said District certifies an additional **.005** mill levy to collect revenues, which were not collected due to the counties' Abatements and Refunds. This separate mill levy is to produce additional revenue of **\$37,086**. The Abatements and Refunds mill levy assessment is authorized under C.R.S. 39-10-114 (1) (a) (I) (B).

BE IT FURTHER RESOLVED, that the Board of Directors of said District does now certify to the Boards of County Commissioners of Bent, Chaffee, Crowley, El Paso, Fremont, Kiowa, Otero, Prowers, and Pueblo Counties, in the State of Colorado, said combined rate of .935 mill so fixed for said purposes of said District (including .90 mill for Contract Repayment and .035 for Operating Expenses) to be levied upon every dollar of assessed value on all property within said District and in said Counties, as aforesaid; and said Boards of County Commissioners shall levy said tax of .935 mill upon each dollar of assessed valuation of all property, real and personal, within the District, in their respective Counties, in addition to such other taxes as may be levied by such Boards of County Commissioners; and, in addition does now direct that at the time and in the manner required by law, and under the Abatements and Refunds mill levy provision (C.R.S. 39-10-114 (1) (a) (I) (B)), said Boards of County Commissioners shall levy said additional tax of .005 mill upon each dollar of assessed valuation of all property, real and personal, within the District, in their respective Counties.

BE IT FURTHER RESOLVED, that all Officers having authority to levy and collect such taxes within each said County, levy and collect such taxes in the form and manner as County taxes are collected, and when collected, to pay same to Southeastern Colorado Water Conservancy District, all as provided by said Water Conservancy Act.

STATE OF COLORADO) §
COUNTY OF PUEBLO)

I, Vera Ortegon, Secretary of the Southeastern Colorado Water Conservancy District, do hereby certify the foregoing is a true and correct copy of Resolution and Order passed and adopted in a regular meeting of the Board of Directors of the Southeastern Colorado Water Conservancy District, held on December 4, 2014, determining the amount of money to be raised by taxation for Southeastern Colorado Water Conservancy District upon property within said District in Bent, Chaffee, Crowley, El Paso, Fremont, Kiowa, Otero, Prowers, and Pueblo Counties, Colorado, and fixing the rate of levy, and directing the several Boards of County Commissioners of said Counties to levy taxes upon the assessed valuation of all property within said District in said Counties in 2014 to be collected in the year 2015.



Vera Ortegon, Secretary

ATTEST:



Bill Long, President

S E A L

CERTIFIED RESOLUTION AND ORDER DETERMINING THE AMOUNT OF APPROPRIATIONS TO BE EXPENDED BY THE SOUTHEASTERN COLORADO WATER ACTIVITY ENTERPRISE.

RESOLUTION AND ORDER NO. 2014-02EF

WHEREAS, it is the duty of the Board of Directors of the Southeastern Colorado Water Activity Enterprise, an enterprise of the Southeastern Colorado Water Conservancy District (formed under the Water Conservancy Act of Colorado, C.R.S. 37-45-122), in each year to determine the amount of appropriations to be expended in the next year.

WHEREAS, James W. Broderick, Executive Director and the Finance Team of the Southeastern Colorado Water Conservancy District was appointed by this Board of Directors, as the Budget Officers, to prepare a Budget for the year 2015, and submitted same to said Board on October 15, 2014; the District has caused to be furnished the requisite Notice of Hearing, and a Hearing was held at the District Offices at 9:45 a.m. November 20, 2014.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Southeastern Colorado Water Activity Enterprise hereby approves and adopts the Budget as submitted by final Board action December 4, 2014, and appropriates the funds for the purpose shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of the Southeastern Colorado Water Activity Enterprise hereby approves and adopts expenditures in the amount of \$3,531,843, and appropriates funds for the purposes shown within said Budget.

STATE OF COLORADO) §
COUNTY OF PUEBLO)

I, Vera Ortegón, Secretary of the Southeastern Colorado Water Activity Enterprise, do hereby certify the foregoing is a true and correct copy of Resolution and Order passed and adopted in a regular meeting of the Board of Directors of the Southeastern Colorado Water Activity Enterprise, held on December 4, 2014, determining the amount of money to be appropriated for expenditures by the Southeastern Colorado Water Activity Enterprise.



Vera Ortegón, Secretary

ATTEST:



Bill Long, President

SEAL

8.3 County Assessed Validation & Certificate of Tax Levy

8.3.1 Bent County Assessed Validation & Certificate of Tax Levy

12 County Tax Entity Code DOLA LGID/SID 64128 /1

**CERTIFICATION OF VALUATION BY
BENT COUNTY ASSESSOR**

New Tax Entity YES NO Date November 25, 2014

NAME OF TAX ENTITY: SE COLORADO WATER CONSERVANCY DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10th, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2014:

1.	PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:		1. \$ 51,786,150
2.	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡		2. \$ 52,195,800
3.	LESS TOTAL TIF AREA INCREMENTS, IF ANY:		3. \$ 0
4.	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:		4. \$ 52,195,800
5.	NEW CONSTRUCTION: *		5. \$ 13,680
6.	INCREASED PRODUCTION OF PRODUCING MINE: ≈		6. \$ 0
7.	ANNEXATIONS/INCLUSIONS:		7. \$ 0
8.	PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈		8. \$ 0
9.	NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): ⊕		9. \$ 0
10.	TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:		10. \$ 3.27
11.	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):		11. \$ 25.75

‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution
 * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
 ≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
 ⊕ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2014:

1.	CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶		1. \$ 211,335,920
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ADDITIONS TO TAXABLE REAL PROPERTY

2.	CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *		2. \$ 134,503
3.	ANNEXATIONS/INCLUSIONS:		3. \$ 0
4.	INCREASED MINING PRODUCTION: §		4. \$ 0
5.	PREVIOUSLY EXEMPT PROPERTY:		5. \$ 0
6.	OIL OR GAS PRODUCTION FROM A NEW WELL:		6. \$ 0
7.	TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):		7. \$ 28,748

DELETIONS FROM TAXABLE REAL PROPERTY

8.	DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:		8. \$ 0
9.	DISCONNECTIONS/EXCLUSIONS:		9. \$ 0
10.	PREVIOUSLY TAXABLE PROPERTY:		10. \$ 0

¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
 * Construction is defined as newly constructed taxable real property structures.
 § Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10th, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS

1.	TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY		1. \$
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NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

Form DLG 57 (Rev. 8/08)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Bent County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 52,195,800
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 52,195,800
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/14 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.935</u> mills	\$ <u>48,803.07</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.935</u> mills	\$ <u>48,803.07</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>260.98</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
_____	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.94</u> mills	\$ <u>49,064.05</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.2 Chaffee County Assessed Validation & Certificate of Tax Levy

CERTIFICATION OF VALUATION BY CHAFFEE COUNTY ASSESSOR

Name of Jurisdiction: **04 - S.E. Colo. Water District**

New Entity: No

IN CHAFFEE COUNTY ON 12/4/2014

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2014 IN CHAFFEE COUNTY, COLORADO

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$279,490,631
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: *	\$281,084,003
3. LESS TIF DISTRICT INCREMENT, IF ANY:	\$0
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$281,084,003
5. NEW CONSTRUCTION: **	\$2,311,070
6. INCREASED PRODUCTION OF PRODUCING MINES: †	\$0
7. ANNEXATIONS/INCLUSIONS:	\$0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: ‡	\$0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b) C.R.S.):	\$0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a) C.R.S.):	\$52,34
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a) C.R.S.) and (39-10-114(1)(a)(i)(B) C.R.S.):	\$886.82

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b) Colo.

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

† Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

‡ Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2014 IN CHAFFEE COUNTY, COLORADO ON AUGUST 25, 2014

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @	\$2,220,175,532
ADDITIONS TO TAXABLE REAL PROPERTY:	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: †	\$24,646,901
3. ANNEXATIONS/INCLUSIONS:	\$0
4. INCREASED MINING PRODUCTION: ‡	\$0
5. PREVIOUSLY EXEMPT PROPERTY:	\$823,329
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	\$0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	\$176,280
DELETIONS FROM TAXABLE REAL PROPERTY:	
8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$620,940
9. DISCONNECTIONS/EXCLUSION:	\$0
10. PREVIOUSLY TAXABLE PROPERTY:	\$262,444

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

† Construction is defined as newly constructed taxable real property structures.

‡ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY: \$0

NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2014

Data Date: 12/4/2014

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Chaffee County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 281,084,003 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 281,084,003 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/14 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.935 mills	\$ 262,813.54
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.935 mills	\$ 262,813.54
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ 1,405.42
7. Other ^N (specify): _____	mills	\$
_____	mills	\$
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.94 mills	\$ 264,218.96

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.3 Crowley County Assessed Validation & Certificate of Tax Levy

County Tax Entity Code

DOLA LGID/SID / _____

CERTIFICATION OF VALUATION BY CROWLEY COUNTY ASSESSOR

New Tax Entity YES NO

Date December 10, 2014

NAME OF TAX ENTITY: Southeastern Water Conservancy District

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2014 :

1	PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1	\$	34,661,202
2	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2	\$	35,071,783
3	LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3	\$	-
4	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4	\$	35,071,783
5	NEW CONSTRUCTION: *	5	\$	46,081
6	INCREASED PRODUCTION OF PRODUCING MINE: ≈	6	\$	-
7	ANNEXATIONS/INCLUSIONS:	7	\$	-
8	PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8	\$	-
9	NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): ⊕	9	\$	-
10	TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10	\$	-
11	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11	\$	34.43

‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit

⊕ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

1	CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1	\$	173,712,909
ADDITIONS TO TAXABLE REAL PROPERTY				
2	CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2	\$	379,760
3	ANNEXATIONS/INCLUSIONS:	3	\$	-
4	INCREASED MINING PRODUCTION: §	4	\$	-
5	PREVIOUSLY EXEMPT PROPERTY:	5	\$	-
6	OIL OR GAS PRODUCTION FROM A NEW WELL:	6	\$	-
7	TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7	\$	-
DELETIONS FROM TAXABLE REAL PROPERTY				
8	DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8	\$	52,796
9	DISCONNECTIONS/EXCLUSIONS:	9	\$	-
10	PREVIOUSLY TAXABLE PROPERTY:	10	\$	-

¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.

* Construction is defined as newly constructed taxable real property structures.

§ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS

1	TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1	\$	-
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NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

Form DLG 57 (Rev. 8/08)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Crowley County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$35,071,783
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$35,071,783
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/2014 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.935 mills	\$ 32,792.12
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.935 mills	\$ 32,792.12
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ 175.36
7. Other ^N (specify): _____	mills	\$
_____	mills	\$
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.94 mills	\$ 32,967.48

Contact person: (print) James W. Broderick Daytime phone: (719) 948-2400
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.4 El Paso County Assessed Validation & Certificate of Tax Levy

8U

CERTIFICATION OF VALUATION BY COUNTY ASSESSOR

NAME OF JURISDICTION: SOUTHEASTERN COLO WATER CONSERVANCY NEW ENTITY: () YES (X) NO
 IN EL PASO COUNTY, COLORADO ON November 26, 2014

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY	
In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S., and no later than August 25, the Assessor certifies the total valuation for assessment for the taxable year 2014:	
Previous year's net total taxable assessed valuation:	\$ <u>5,032,411,640</u>
Current year's gross total taxable assessed valuation: ^δ	\$ <u>5,154,597,680</u>
Less TIF district increment, if any:	\$ <u>44,882,100</u>
Current year's net total taxable assessed valuation:	\$ <u>5,109,715,580</u>
New construction: ^λ	\$ <u>105,752,950</u>
Increased production of producing mine: ^Ω	\$ <u>0</u>
Annexations/Inclusions:	\$ <u>0</u>
Previously exempt federal property: ^Δ	\$ <u>0</u>
New primary oil or gas production from any producing oil and gas leasehold or land (29-1-301(1)(b), C.R.S.): ^ξ	\$ <u>0</u>
Taxes collected last year on omitted property as of August 1 (29-1-301(1)(a), C.R.S.):	\$ <u>515.73</u>
Taxes abated and refunded as of August 1 (29-1-301(1)(a) and 39-10-114(1)(a)(I)(B), C.R.S.):	\$ <u>48,257.74</u>
<p>^δ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution. ^λ New construction is defined as: Taxable real property structures and the personal property connected with the structure. ^Δ Jurisdiction must submit a certification to the Division of Local Government in order for a value to be accrued. (DLG 52 & 52A) ^ξ Jurisdiction must submit an application to the Division of Local Government in order for a value to be accrued. (DLG 52B)</p>	

USE FOR "TABOR LOCAL GROWTH" CALCULATION ONLY	
In accordance with the provision of Article X, Section 20, Colorado Constitution, and 39-5-121(2)(b), C.R.S., the Assessor certifies the total actual valuation for the taxable year 2014:	
Current year's total actual value of all real property: ^φ	\$ <u>42,256,970,192</u>
ADDITIONS TO TAXABLE REAL PROPERTY	
Construction of taxable real property improvements: ^ψ	\$ <u>967,944,945</u>
Increased mining production: ^Ω	\$ <u>0</u>
Annexations/Inclusions:	\$ <u>0</u>
Previously exempt property:	\$ <u>18,737,079</u>
Oil or gas production from a new well:	\$ <u>0</u>
Taxable real property omitted from the previous year's tax warrant: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	\$ <u>1,379,147</u>
DELETIONS FROM TAXABLE REAL PROPERTY	
Destruction of taxable real property improvements:	\$ <u>3,918,330</u>
Disconnection/Exclusion:	\$ <u>0</u>
Previously taxable property:	\$ <u>40,181,410</u>
<p>^φ This includes the actual value of all taxable real property plus the actual value of religious, private schools and charitable real property. ^ψ Construction is defined as newly constructed taxable real property structures. ^Ω Includes production from a new mine and increase in production of an existing producing mine.</p>	

In accordance with 39-5-128(1), C.R.S. and no later than August 25, the Assessor certifies to the school districts:	
1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	\$ <u>N/A</u>

NOTE: All levies must be certified to the County Commissioners no later than December 15, 2014.

DLG-57

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of El Paso County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 the Board of Directors (taxing entity)^A
 of the Southeastern Colorado Water Conservancy District (governing body)^B
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$5,154,597,680 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)^E

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$5,109,715,580 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/2014 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.935 mills	\$ 4,777,584.07
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.935 mills	\$ 4,777,584.07
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ 25,548.58
7. Other ^N (specify): _____	mills	\$
_____	mills	\$
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.94 mills	\$ 4,803,132.65

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.5 Fremont County Assessed Validation & Certificate of Tax Levy

CERTIFICATION OF VALUES

Name of Jurisdiction: S.E. COLO WATER CONS

New District:

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S., The total Assessed Valuations for taxable year 2014
In Fremont County On 12/01/2014 Are:

Previous Year's Net Total Assessed Valuation:	\$315,611,120
Current Year's Gross Total Assessed Valuation:	\$311,558,765
(-) Less TIF district increment, if any:	\$0
Current Year's Net Total Assessed Valuation:	\$311,558,765
New Construction*:	\$1,266,231
Increased Production of Producing Mines**:	\$0
ANNEXATIONS/INCLUSIONS:	\$0
Previously Exempt Federal Property**:	\$0
New Primary Oil or Gas production from any Oil and Gas leasehold or land (29-1-301(1)(b) C.R.S.)***:	\$0
Taxes Received last year on omitted property as of August 1 (29-1-301(1)(a) C.R.S.) Includes all revenue collected on valuation not previously carried:	\$0.00
Taxes Abated or Refunded as of August 1 (29-1-301(1)(a), C.R.S.) and (29-10-114(1)(a)(B) C.R.S.):	\$2,150.02

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(a)(ii) Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure

** Jurisdiction must submit to the Division of Local Government respective Certification of Impact in order for a value to be treated as growth in the limit calculation, use forms (DLG55 & 52A).

*** Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation, use forms (DLG 52B)

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

In accordance with the Art. X, Sec. 20, Colorado Constitution and 39-5-121(2)(b), C.R.S., The Actual Valuations for the taxable year 2014
In Fremont County On 12/01/2014 Are:

Current Year's Total Actual Value of All Real Property*	\$2,188,860,642
ADDITIONS TO TAXABLE REAL PROPERTY:	
Construction of taxable real property improvements**:	\$9,252,699
ANNEXATIONS/INCLUSIONS:	\$0
increased Mining Production***:	\$0
Previously exempt property:	\$140,379
Oil or Gas production from a new well:	\$0
Taxable real property omitted from the previous year's tax warrant. (Only the most current year value can be reported):	\$0
DELETIONS FROM TAXABLE REAL PROPERTY:	
Destruction of taxable property improvements:	(\$131,632)
Disconnections/Exclusions:	\$0
Previously Taxable Property:	\$0

* This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property

** Construction is defined as newly constructed taxable real property structures

*** Includes production from a new mine and increases in production of a producing mine

NOTE: All levies must be certified to the Board of County Commissioners no later than December 15, 2014.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Fremont County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$311,558,765 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$311,558,765 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/2014 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.935</u> mills	\$ <u>\$291,307.45</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< <u> </u> > mills	\$ < <u> </u> >
SUBTOTAL FOR GENERAL OPERATING:	<u>.935</u> mills	\$ <u>\$291,307.45</u>
3. General Obligation Bonds and Interest ^J	<u> </u> mills	\$ <u> </u>
4. Contractual Obligations ^K	<u> </u> mills	\$ <u> </u>
5. Capital Expenditures ^L	<u> </u> mills	\$ <u> </u>
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>\$1,557.79</u>
7. Other ^N (specify): <u> </u>	<u> </u> mills	\$ <u> </u>
	<u> </u> mills	\$ <u> </u>
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.94</u> mills	\$ <u>\$292,865.24</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.6 Otero County Assessed Validation & Certificate of Tax Levy

CERTIFICATION OF VALUATION BY OTERO COUNTY ASSESSOR

Name of Jurisdiction **020 - Southeast Colo Water Cons Dist**

New Entity: No

IN OTERO COUNTY, COLORADO ON 11/25/2014

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT, FOR THE TAXABLE YEAR 2014 IN OTERO COUNTY, COLORADO

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$116,837,456
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: *	\$119,801,708
3. LESS TIF DISTRICT INCREMENT, IF ANY:	\$870,272
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$118,931,436
5. NEW CONSTRUCTION: **	\$636,302
6. INCREASED PRODUCTION OF PRODUCING MINES: #	
7. ANNEXATIONS/INCLUSIONS:	\$0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY #	\$0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b)C.R.S.): ##	\$0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1))(a)C.R.S.:	
11 TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	\$269,64

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b), Colo. Constitution

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2014 IN OTERO COUNTY ON AUGUST 25, 2014

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @	\$809,485,619
ADDITIONS TO TAXABLE REAL PROPERTY:	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: †	\$2,770,329
3. ANNEXATIONS/INCLUSIONS:	\$0
4. INCREASED MINING PRODUCTION: %	
5. PREVIOUSLY EXEMPT PROPERTY:	\$0
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	\$0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	
DELETIONS FROM TAXABLE REAL PROPERTY:	
8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$0
9. DISCONNECTIONS/EXCLUSION:	\$0
10. PREVIOUSLY TAXABLE PROPERTY:	\$97,436

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

† Construction is defined as newly constructed taxable real property structures.

% Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH (39-5-128(1), C.R.S.) AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY:	\$0
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NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2014

Date Date: 11/25/2014

DLG-57(Rev.7/00)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Otero County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$119,801,708
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$118,931,436
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/2014 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.935 mills	\$ \$111,200.89
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.935 mills	\$ \$111,200.89
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ \$594.66
7. Other ^N (specify):	mills	\$
	mills	\$
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.94 mills	\$ \$111,795.55

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.7 Kiowa County Assessed Validation & Certificate of Tax Levy

64128/1 County Tax Entity Code

DOLA LGID/SID _____ / _____

CERTIFICATION OF VALUATION BY KIOWA COUNTY ASSESSOR

New Tax Entity YES NO

Date December 1, 2014

NAME OF TAX ENTITY: SOUTHEAST COLORADO WATER CONSERVANCY DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2014 :

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1. \$ 1567490
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2. \$ 1597450
3. LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3. \$ _____
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4. \$ 1597450
5. NEW CONSTRUCTION: *	5. \$ 19170
6. INCREASED PRODUCTION OF PRODUCING MINE: ≈	6. \$ _____
7. ANNEXATIONS/INCLUSIONS:	7. \$ _____
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8. \$ _____
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): Ⓞ	9. \$ _____
10. TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10. \$ _____
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11. \$ _____

‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.

Ⓞ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2014 :

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1. \$ 14650310
ADDITIONS TO TAXABLE REAL PROPERTY	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2. \$ 240820
3. ANNEXATIONS/INCLUSIONS:	3. \$ _____
4. INCREASED MINING PRODUCTION: §	4. \$ _____
5. PREVIOUSLY EXEMPT PROPERTY:	5. \$ _____
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	6. \$ _____
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7. \$ _____

DELETIONS FROM TAXABLE REAL PROPERTY

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8. \$ _____
9. DISCONNECTIONS/EXCLUSIONS:	9. \$ _____
10. PREVIOUSLY TAXABLE PROPERTY:	10. \$ _____

¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.

* Construction is defined as newly constructed taxable real property structures.

§ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:

1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1. \$ _____
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NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

Form DLG 57 (Rev. 8/08)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Kiowa County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$1,597,450 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)^K

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$1,597,450 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/2014 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.935</u> mills	\$ <u>\$1,493.62</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.935</u> mills	<u>\$ 1,493.62</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>\$7.99</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
_____	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.94</u> mills	<u>\$ 1,501.61</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.8 Prowers County Assessed Validation & Certificate of Tax Levy

22 County Tax Entity Code

DOLA LGID/SID 64128 /

CERTIFICATION OF VALUATION BY PROWERS COUNTY ASSESSOR

New Tax Entity YES NO

Date Nov. 25, 2014

NAME OF TAX ENTITY: SOUTHEAST COLORADO WATER CONSERVANCY DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION (39-5-121) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015:

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1. \$	<u>57,065,025</u>
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2. \$	<u>57,784,497</u>
3. LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3. \$	<u>1,658,619</u>
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4. \$	<u>56,125,878</u>
5. NEW CONSTRUCTION: *	5. \$	<u>217,814</u>
6. INCREASED PRODUCTION OF PRODUCING MINE: ≈	6. \$	<u> </u>
7. ANNEXATIONS/INCLUSIONS:	7. \$	<u> </u>
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8. \$	<u> </u>
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): Ⓞ	9. \$	<u> </u>
10. TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10. \$	<u> </u>
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11. \$	<u>6.52</u>

- ‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution
- * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
- ≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
- Ⓞ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABULAR LOCAL GROWTH CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2012:

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1. \$	<u>319,173,338</u>
ADDITIONS TO TAXABLE REAL PROPERTY		
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2. \$	<u>1,057,357</u>
3. ANNEXATIONS/INCLUSIONS:	3. \$	<u> </u>
4. INCREASED MINING PRODUCTION: §	4. \$	<u> </u>
5. PREVIOUSLY EXEMPT PROPERTY:	5. \$	<u>263,437</u>
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	6. \$	<u> </u>
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7. \$	<u> </u>
DELETIONS FROM TAXABLE REAL PROPERTY		
8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8. \$	<u>71,398</u>
9. DISCONNECTIONS/EXCLUSIONS:	9. \$	<u> </u>
10. PREVIOUSLY TAXABLE PROPERTY:	10. \$	<u> </u>

- ¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
- * Construction is defined as newly constructed taxable real property structures.
- § Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS
1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY 1. \$

NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

Form DLG 57 (Rev. 8/08)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Prowers County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 57,784,497 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)^K

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 56,125,878 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/2014 for budget/fiscal year 2015
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.935</u> mills	\$ <u>52,477.70</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< <u> </u> > mills	\$ < <u> </u> >
SUBTOTAL FOR GENERAL OPERATING:	<u>.935</u> mills	<u>\$ 52,477.70</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>280.63</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.94</u> mills	<u>\$ 52,758.33</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.3.9 Pueblo County Assessed Validation & Certificate of Tax Levy

Ent.Code: 3 **CERTIFICATION OF VALUATION BY COUNTY ASSESSOR** DOLA Code: 64128

NAME OF TAXING JURISDICTION: S.E.WATER CONSV DIST NEW ENTITY: YES NO
 LOCATED IN Pueblo COUNTY, COLORADO ON 12/1/2014

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2014:

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1.		\$	1,439,337,986
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION:‡	2.		\$	1,499,954,470
3. LESS TIF DISTRICT INCREMENT, IF ANY:	3.		\$	48,959,671
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4.		\$	1,450,994,799
5. NEW CONSTRUCTION: *	5.		\$	5,492,800
6. INCREASED PRODUCTION OF PRODUCING MINE: **	6.		\$	0
7. ANNEXATIONS/INCLUSIONS:	7.		\$	0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: **	8.		\$	0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING: OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.)***	9.		\$	0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF: AUG. 1 (29-1-301(1)(a), C.R.S.)	10.		\$	201
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11.		\$	3,508

‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution.
 * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
 ** Jurisdiction must submit to the Div. of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
 *** Jurisdiction must apply to the Div. of Local Government before the value can be treated as growth in the limit calculation; use Form DLG52B.

USE FOR TABOR 'LOCAL GROWTH' CALCULATION ONLY

IN ACCORDANCE WITH ART.X, SEC.20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2014:

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY:	1.		\$	8,369,353,412
ADDITIONS TO TAXABLE REAL PROPERTY				
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2.		\$	42,937,249
3. ANNEXATIONS/INCLUSIONS:	3.		\$	0
4. INCREASED MINING PRODUCTION: ‡	4.		\$	0
5. PREVIOUSLY EXEMPT PROPERTY:	5.		\$	0
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	6.		\$	0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT:(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7.		\$	768,951

DELETIONS FROM TAXABLE REAL PROPERTY

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8.		\$	468,305
9. DISCONNECTIONS/EXCLUSIONS:	9.		\$	0
10. PREVIOUSLY TAXABLE PROPERTY:	10.		\$	0

This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.

* Construction is defined as newly constructed taxable real property structures.

‡ Includes production from new mines and increases in production of existing producing mines

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:

TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	\$	9,719,344,976
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NOTE: ALL LEVIES MUST BE CERTIFIED TO THE COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.
 Mill certifications should be sent to the Pueblo County Office of Budget at
 215 W 10th St. . You may also fax them to Countyfaxnumber.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Pueblo County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,

the Board of Directors (taxing entity)^A

of the Southeastern Colorado Water Conservancy District (governing body)^B
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$1,499,954,470 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)^E

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$1,450,994,799 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/12/2014 for budget/fiscal year 2015
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.935</u> mills	\$ <u>\$1,356,680.14</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	<u>< ></u> mills	\$ <u>< ></u>
SUBTOTAL FOR GENERAL OPERATING:	<u>.935</u> mills	\$ <u>\$1,356,680.14</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>\$7,254.97</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
_____	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.94</u> mills	\$ <u>\$1,363,935.11</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
(print)
Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

8.4 Property Tax Revenue Limit Calculations

PROPERTY TAX REVENUE LIMIT CALCULATIONS WORKSHEET

("5.5%" limit in 29-1-301, C.R.S., and the TABOR limits, Art. X, Sec. 20(4)(a) and (7)(c), Colo. Const.)

The following worksheet can be used to calculate the limits on local government property tax revenue. Data can be found on the Certification of Valuation (CV) sent by the county assessor on August 25, unless otherwise noted. The assessor can revise the valuation one time before Dec. 10; if so, you must perform the calculation again using the revised CV data. (Note for multi-county entities: If a taxing entity is located in two or more counties, the mill levy for that entity must be the same throughout its boundaries, across all county boundaries (Uniform Taxation, Article X, Section 3, Colo. Const.). This worksheet can be used by multi-county entities when the values of the same type from all counties are added together.)

12/31/2014

CONTRACT TAX

Data required for the "5.5%" calculation (assessed valuations certified by assessor):

1. Previous year's net total assessed valuation ¹	\$ 7,328,768,702
2. Previous year's revenue ²	\$ 6,480,077
3. Current year's total net assessed valuation	\$ 7,417,275,494
4. Current year's increases in valuation due to annexations or inclusions, if any	
5. Current year increase in valuation due to new construction, if any	\$ 115,756,098
6. Total current year increase in valuation due to <u>other</u> excluded property ³	\$ 206,930
7. "Omitted Property Revenue" from current year CV ⁴	\$ 222
8. "Omitted Property Revenue" from previous year CV ⁵	\$ 66
9. Current year's "unauthorized excess revenue," if any ⁶	

Data required for the TABOR calculations (actual valuations certified by assessor):

10. Total actual value of all real property	\$ 56,563,717,874
11. Construction of taxable real property	\$ 1,063,774,053
12. Annexations/Inclusions	\$ 240,820
13. Increase in mining production	
14. Previously exempt property	\$ 19,964,224
15. Oil or gas production from new wells	
16. Taxable property omitted (from current year's CV)	\$ 2,324,378
17. Destruction of Property improvements	\$ 5,000,137
18. Disconnections/Exclusions	
19. Previously taxable property	\$ 40,570,038

20. Inflation 2.6% (The U.S. Bureau of Labor Statistics (<http://www.bls.gov/cpi/home.htm>) will not release this number, the Consumer Price Index (CPI) for the Denver-Boulder Area, until February of next year. Forecasts of this inflation figure may be obtained by contacting the Dept. of Local Affairs (DOLA) at (303) 866-2156. or at www.dola.colorado.gov)

¹ There will be a difference between net assessed valuation and gross assessed valuation only if there is a "tax increment financing" entity, such as a Downtown Development Authority or Urban Renewal Authority, within the boundaries of the jurisdiction.

² For the "5.5%" limit only (Part A of this Form), this is the lesser of: (a) the total amount of dollars levied for general operating purposes on the net assessed valuation before deducting any Temporary Tax Credit [if Form DLG 70 was used to certify levies in the previous year, this figure is on Line 1], or (b) last year's "5.5%" revenue limit.

³ Increased production of a producing mine, previously exempt federal property, or new primary oil or gas production from any oil and gas leasehold or land. NOTE: These values may not be used in this calculation until certified to, or applied for, by filing specific forms with the Division of Local Government [forms can be found in the *Financial Management Manual*, published by/on the State Auditor's Office web page or contact the Division of Local Government].

⁴ Taxes paid by properties that had been previously omitted from the tax roll. This is identified on the CV as "taxes collected last year on omitted property as of Aug. 1."

⁵ This figure is available on the CV that you received from the assessor last year.

⁶ This applies only if an "Order" to reduce the property tax revenue was issued to the government in the spring of the current year by the Division of Local Government, pursuant to 29-1-301(6), C.R.S.

A. Steps to calculate the “5.5%” Limit (refer to numbered lines on the previous page):

A1. Adjust the previous year's revenue to correct the revenue base, if necessary:

$$\begin{array}{r} \$ \quad 6,480,077 \\ \text{Line 2} \end{array} + \begin{array}{r} \$ \quad 66 \\ \text{Line 8} \end{array} = \text{A1. } \begin{array}{r} \$ \quad 6,480,143 \\ \text{Adjusted property tax revenue base} \end{array}$$

A2. Calculate the previous year's tax rate, based upon the adjusted revenue base:

$$\begin{array}{r} \$ \quad 6,480,143 \\ \text{Line A1} \end{array} \div \begin{array}{r} \$ \quad 7,328,768,702 \\ \text{Line 1} \end{array} = \text{A2. } \begin{array}{r} 0.000884 \\ \text{Adjusted Tax Rate}^7 \\ \text{(round to 6 decimal places)} \end{array}$$

A3. Total the assessed valuation of all the current year “growth” properties:⁸

$$\begin{array}{r} \text{Line 4} \\ + \\ \$ \quad 206,930 \\ \text{Line 6} \end{array} + \begin{array}{r} \$ \quad 115,756,098 \\ \text{Line 5} \end{array} = \text{A3. } \begin{array}{r} \$ \quad 115,963,028 \\ \text{Total "growth" properties}^9 \end{array}$$

A4. Calculate the revenue that “growth” properties would have generated:

$$\begin{array}{r} \$ \quad 115,963,028 \\ \text{Line A3} \end{array} \times \begin{array}{r} 0.000884 \\ \text{Line A2} \end{array} = \text{A4. } \begin{array}{r} \$ \quad 102,511 \\ \text{Revenue from "growth" properties} \end{array}$$

A5. Expand the adjusted revenue base (Line A1) by the “revenue” from “growth” properties:

$$\begin{array}{r} \$ \quad 6,480,143 \\ \text{Line A1} \end{array} + \begin{array}{r} \$ \quad 102,511 \\ \text{Line A4} \end{array} = \text{A5. } \begin{array}{r} \$ \quad 6,582,654 \\ \text{Expanded revenue base} \end{array}$$

A6. Increase the Expanded Revenue Base (Line A5) by allowable amounts:

$$\begin{array}{r} [\$ \quad 6,582,654 \\ \text{Line A5} \end{array} \times 1.055^{10}] + \begin{array}{r} \text{DLG-Approved Revenue Increase} \\ \text{Voter-Approved Revenue Increase}^1 \\ \text{3.50\%} \end{array} = \text{A6. } \begin{array}{r} \$ \quad 6,944,700 \\ \text{Increased Revenue Base} \end{array}$$

A7. Current Year's “5.5%” Revenue Limit:

$$\begin{array}{r} \$ \quad 6,944,700 \\ \text{Line A6} \end{array} - \begin{array}{r} \$ \quad 222 \\ \text{Line 7} \end{array} = \text{A7. } \begin{array}{r} \$ \quad 6,944,478 \\ \text{Current Year's "5.5%" Revenue Limit}^{12} \end{array}$$

A8. Reduce Current Year's “5.5%” Revenue Limit by any amount levied over the limit in the previous year:

$$\begin{array}{r} \$ \quad 6,944,478 \\ \text{Line A7} \end{array} - \begin{array}{r} \text{Line 9} \end{array} = \text{A8. } \begin{array}{r} \$ \quad 6,944,478 \\ \text{Reduced Current Year's "5.5%" Limit.} \\ \text{This is the maximum allowed to be} \\ \text{levied this year}^{13} \end{array}$$

A9. Calculate the mill levy which would generate the Reduced Revenue Limit (Line A8):

$$\begin{array}{r} \$ \quad 6,944,478 \\ \text{Line A8} \end{array} \div \begin{array}{r} \$ \quad 7,417,275,494 \\ \text{Line 3} \end{array} \times 1,000 = \text{A9. } \begin{array}{r} 0.936 \\ \text{Mill Levy (round to 3 decimals)} \end{array}$$

⁷ If this number were multiplied by 1,000 and rounded to three decimal places, it would be the mill levy necessary in the previous year to realize the revenue in line A1.

⁸ The values of these properties are “excluded” from the “5.5%” limit, according to 29-1-301(1)(a) C.R.S.

⁹ This revenue is the amount that the jurisdiction theoretically would have received had those “excluded” or “growth” properties been on the tax roll in the previous year.

¹⁰ This is the “5.5%” increase allowed in 29-1-301(1), C.R.S.

¹¹ This figure can be used if an election was held to increase property tax revenue above the “5.5%” limit.

¹² Rounded to the nearest whole dollar, this is the “5.5%” statutory property tax revenue limit.

¹³ DLG will use this amount to determine if revenue has been levied in excess of the statutory limit.

Steps to calculate the TABOR Limit (refer to numbered lines on page one):¹⁴

B. TABOR “Local Growth” Percentage

B1. Determine net growth valuation:

$$\frac{\$ 1,086,303,475}{\text{Lines 11+12+13+14+15+16}} - \frac{\$ 45,570,175}{\text{Lines 17+18+19}} = \frac{\$ 1,040,733,300}{\text{Net Growth Value}}$$

B2. Determine the (theoretical) valuation of property which was on the tax roll last year:

$$\frac{\$ 56,563,717,874}{\text{Line 10}} - \frac{\$ 1,040,733,300}{\text{Line B1}} = \frac{\$ 55,522,984,574}{\text{Net Growth Value}}$$

B3. Determine the rate of “local growth”:

$$\frac{\$ 1,040,733,300}{\text{Line B1}} \div \frac{\$ 55,522,984,574}{\text{Line B2}} = \frac{0.018744}{\text{Local Growth Rate (round to 6 decimal places)}}$$

B4. Calculate the percentage of “local growth”:

$$\frac{0.018744}{\text{Line B3}} \times 100 = \frac{1.87\%}{\text{(round to 2 decimal places)}}$$

C. TABOR Property Tax Revenue Limit

C1. Calculate the growth in property tax revenue allowed:

$$\frac{\$ 6,480,077}{\text{Line 2}^{15}} \times \frac{4.47\%}{\text{Line B4 + line 20}} = \frac{\$ 289,659}{\text{Increase allowed}}$$

C2. Calculate the TABOR property tax revenue limit:

$$\frac{\$ 6,480,077}{\text{Line 2}} + \frac{\$ 289,659}{\text{Line C1}} = \frac{\$ 6,769,736}{\text{TABOR Property Tax Revenue Limit}}$$

C3. Calculate the mill levy which would generate the TABOR Property Tax Revenue Limit (Line C2):

$$\left[\frac{\$ 6,769,736}{\text{Line C2}} \times 3.50\% + \frac{\$ 7,417,275,494}{\text{Line 3}} \right] \times 1,000 = \frac{0.913}{\text{Mill Levy (round to 3 decimal places)}}$$

D. Which One To Use? There is general agreement among practitioners that the most restrictive of the two revenue limits (“5.5%” or TABOR) must be respected, disallowing the levying of the greater amount of revenue which would be allowed under the other limit. Therefore, one must decide which of the two limits is more restrictive.

Compare Line A7 (Current Year’s 5.5% Revenue Limit) to Line C2 (TABOR Property Tax Revenue Limit). The lesser of the two is the more restrictive revenue limit.

NOTE: TABOR(4)(a) requires prior voter approval to levy a mill levy above that of the prior year. This is a third limit on property taxes that must be respected, independent of the two revenue limitations calculated above. If the lesser of the two mill levies in A9 and C3 is more than the levy of the prior year, it is possible that neither of the revenue amounts may be generated, and that revenues must be lowered to comply with this third limit.

¹⁴This section is offered as a guideline only. The Division is required by law to enforce the “5.5%” limit, but does not have any authority to define or enforce any of the limitations in TABOR.

¹⁵NOTE: For the TABOR property tax revenue limit only (Part C of this form), it may be preferable to use the actual amount levied in the previous year, ignoring footnote #2 on page 1. This is a local option. DLG staff is available to discuss the alternatives.

PROPERTY TAX REVENUE LIMIT CALCULATIONS WORKSHEET

("5.5%" limit in 29-1-301, C.R.S., and the TABOR limits, Art. X, Sec. 20(4)(a) and (7)(c), Colo. Const.)

The following worksheet can be used to calculate the limits on local government property tax revenue. Data can be found on the Certification of Valuation (CV) sent by the county assessor on August 25, unless otherwise noted. The assessor can revise the valuation one time before Dec. 10; if so, you must perform the calculation again using the revised CV data. (**Note for multi-county entities**: If a taxing entity is located in two or more counties, the mill levy for that entity must be the same throughout its boundaries, across all county boundaries (Uniform Taxation, Article X, Section 3, Colo. Const.). This worksheet can be used by multi-county entities when the values of the same type from all counties are added together.)

12/31/2014	OPERATING TAX
Data required for the "5.5%" calculation (assessed valuations certified by assessor):	
1. Previous year's net total assessed valuation ¹	\$ 7,246,073,277
2. Previous year's revenue ²	\$ 252,305
3. Current year's total net assessed valuation	\$ 7,417,275,494
4. Current year's increases in valuation due to annexations or inclusions, if any	
5. Current year increase in valuation due to new construction, if any	\$ 115,756,098
6. Total current year increase in valuation due to <u>other</u> excluded property ³	\$ 206,930
7. "Omitted Property Revenue" from current year CV ⁴	\$ 222
8. "Omitted Property Revenue" from previous year CV ⁵	\$ 66
9. Current year's "unauthorized excess revenue," if any ⁶	

Data required for the TABOR calculations (actual valuations certified by assessor):	
10. Total actual value of all real property	\$ 56,563,717,874
11. Construction of taxable real property	\$ 1,063,774,053
12. Annexations/Inclusions	\$ 240,820
13. Increase in mining production	
14. Previously exempt property	\$ 19,964,224
15. Oil or gas production from new wells	
16. Taxable property omitted (from current year's CV)	\$ 2,324,378
17. Destruction of Property improvements	\$ 5,000,137
18. Disconnections/Exclusions	
19. Previously taxable property	\$ 40,570,038
20. Inflation <u>2.6%</u> (The U.S. Bureau of Labor Statistics (http://www.bls.gov/cpi/home.htm) will not release this number, the Consumer Price Index (CPI) for the Denver-Boulder Area, until February of next year. Forecasts of this inflation figure may be obtained by contacting the Dept. of Local Affairs (DOLA) at (303) 866-2156. or at www.dola.colorado.gov)	

¹ There will be a difference between net assessed valuation and gross assessed valuation only if there is a "tax increment financing" entity, such as a Downtown Development Authority or Urban Renewal Authority, within the boundaries of the jurisdiction.

² For the "5.5%" limit only (Part A of this Form), this is the lesser of: (a) the total amount of dollars levied for general operating purposes on the net assessed valuation before deducting any Temporary Tax Credit [if Form DLG 70 was used to certify levies in the previous year, this figure is on Line 1], or (b) last year's "5.5%" revenue limit.

³ Increased production of a producing mine, previously exempt federal property, or new primary oil or gas production from any oil and gas leasehold or land. NOTE: These values may not be used in this calculation until certified to, or applied for, by filing specific forms with the Division of Local Government [forms can be found in the *Financial Management Manual*, published by/on the State Auditor's Office web page or contact the Division of Local Government].

⁴ Taxes paid by properties that had been previously omitted from the tax roll. This is identified on the CV as "taxes collected last year on omitted property as of Aug. 1."

⁵ This figure is available on the CV that you received from the assessor last year.

⁶ This applies only if an "Order" to reduce the property tax revenue was issued to the government in the spring of the current year by the Division of Local Government, pursuant to 29-1-301(6), C.R.S.

A. Steps to calculate the “5.5%” Limit (refer to numbered lines on the previous page):

A1. Adjust the previous year’s revenue to correct the revenue base, if necessary:

$$\begin{array}{r} \$ \quad 252,305 \\ \text{Line 2} \end{array} + \begin{array}{r} \$ \quad 66 \\ \text{Line 8} \end{array} = \text{A1. } \boxed{\$ \quad 252,371} \\ \text{Adjusted property tax revenue base}$$

A2. Calculate the previous year’s tax rate, based upon the adjusted revenue base:

$$\begin{array}{r} \$ \quad 252,371 \\ \text{Line A1} \end{array} \div \begin{array}{r} \$ \quad 7,246,073,277 \\ \text{Line 1} \end{array} = \text{A2. } \boxed{0.000035} \\ \text{Adjusted Tax Rate}^7 \\ \text{(round to 6 decimal places)}$$

A3. Total the assessed valuation of all the current year “growth” properties:⁸

$$\begin{array}{r} \text{Line 4} \\ + \$ \quad 206,930 \\ \text{Line 6} \end{array} + \begin{array}{r} \$ \quad 115,756,098 \\ \text{Line 5} \end{array} = \text{A3. } \boxed{\$ \quad 115,963,028} \\ \text{Total "growth" properties}^9$$

A4. Calculate the revenue that “growth” properties would have generated:

$$\begin{array}{r} \$ \quad 115,963,028 \\ \text{Line A3} \end{array} \times \begin{array}{r} 0.000035 \\ \text{Line A2} \end{array} = \text{A4. } \boxed{\$ \quad 4,059} \\ \text{Revenue from "growth" properties}$$

A5. Expand the adjusted revenue base (Line A1) by the “revenue” from “growth” properties:

$$\begin{array}{r} \$ \quad 252,371 \\ \text{Line A1} \end{array} + \begin{array}{r} \$ \quad 4,059 \\ \text{Line A4} \end{array} = \text{A5. } \boxed{\$ \quad 256,430} \\ \text{Expanded revenue base}$$

A6. Increase the Expanded Revenue Base (Line A5) by allowable amounts:

$$\left[\begin{array}{r} \$ \quad 256,430 \\ \text{Line A5} \end{array} \times 1.055^{10} \right] + \begin{array}{r} \text{DLG-Approved Revenue Increase} \\ + \\ \text{Voter-Approved Revenue Increase}^1 \end{array} = \text{A6. } \boxed{\$ \quad 270,534} \\ \text{Increased Revenue Base}$$

A7. Current Year’s “5.5%” Revenue Limit:

$$\begin{array}{r} \$ \quad 270,534 \\ \text{Line A6} \end{array} - \begin{array}{r} \$ \quad 222 \\ \text{Line 7} \end{array} = \text{A7. } \boxed{\$ \quad 270,312} \\ \text{Current Year's "5.5%" Revenue Limit}^{11}$$

A8. Reduce Current Year’s “5.5%” Revenue Limit by any amount levied over the limit in the previous year:

$$\begin{array}{r} \$ \quad 270,312 \\ \text{Line A7} \end{array} - \begin{array}{r} \text{Line 9} \end{array} = \text{A8. } \boxed{\$ \quad 270,312} \\ \text{Reduced Current Year's "5.5%" Limit.} \\ \text{This is the maximum allowed to be} \\ \text{levied this year}^{13}$$

A9. Calculate the mill levy which would generate the Reduced Revenue Limit (Line A8):

$$\begin{array}{r} \$ \quad 270,312 \\ \text{Line A8} \end{array} \div \begin{array}{r} \$ \quad 7,417,275,494 \\ \text{Line 3} \end{array} \times 1,000 = \text{A9. } \boxed{0.036} \\ \text{Mill Levy (round to 3 decimals)}$$

⁷ If this number were multiplied by 1,000 and rounded to three decimal places, it would be the mill levy necessary in the previous year to realize the revenue in line A1.

⁸ The values of these properties are “excluded” from the “5.5%” limit, according to 29-1-301(1)(a) C.R.S.

⁹ This revenue is the amount that the jurisdiction theoretically would have received had those “excluded” or “growth” properties been on the tax roll in the previous year.

¹⁰ This is the “5.5%” increase allowed in 29-1-301(1), C.R.S.

¹¹ This figure can be used if an election was held to increase property tax revenue above the “5.5%” limit.

¹² Rounded to the nearest whole dollar, this is the “5.5%” statutory property tax revenue limit.

¹³ DLG will use this amount to determine if revenue has been levied in excess of the statutory limit.

Steps to calculate the TABOR Limit (refer to numbered lines on page one):¹⁴

B. TABOR “Local Growth” Percentage

B1. Determine net growth valuation:

$$\frac{\$ 1,086,303,475}{\text{Lines 11+12+13+14+15+16}} - \frac{\$ 45,570,175}{\text{Lines 17+18+19}} = \frac{\$ 1,040,733,300}{\text{Net Growth Value}}$$

B2. Determine the (theoretical) valuation of property which was on the tax roll last year:

$$\frac{\$ 56,563,717,874}{\text{Line 10}} - \frac{\$ 1,040,733,300}{\text{Line B1}} = \frac{\$ 55,522,984,574}{\text{Net Growth Value}}$$

B3. Determine the rate of “local growth”:

$$\frac{\$ 1,040,733,300}{\text{Line B1}} \div \frac{\$ 55,522,984,574}{\text{Line B2}} = \frac{0.018744}{\text{Local Growth Rate (round to 6 decimal places)}}$$

B4. Calculate the percentage of “local growth”:

$$\frac{0.018744}{\text{Line B3}} \times 100 = \frac{1.87\%}{\text{(round to 2 decimal places)}}$$

C. TABOR Property Tax Revenue Limit

C1. Calculate the growth in property tax revenue allowed:

$$\frac{\$ 252,305}{\text{Line 2}^{15}} \times \frac{4.47\%}{\text{Line B4 + line 20}} = \frac{\$ 11,278}{\text{Increase allowed}}$$

C2. Calculate the TABOR property tax revenue limit:

$$\frac{\$ 252,305}{\text{Line 2}} + \frac{\$ 11,278}{\text{Line C1}} = \frac{\$ 263,583}{\text{TABOR Property Tax Revenue Limit}}$$

C3. Calculate the mill levy which would generate the TABOR Property Tax Revenue Limit (Line C2):

$$\left[\frac{\$ 263,583}{\text{Line C2}} \div \frac{\$ 7,417,275,494}{\text{Line 3}} \right] \times 1,000 = \frac{0.036}{\text{Mill Levy (round to 3 decimal places)}}$$

D. Which One To Use? There is general agreement among practitioners that the most restrictive of the two revenue limits (“5.5%” or TABOR) must be respected, disallowing the levying of the greater amount of revenue which would be allowed under the other limit. Therefore, one must decide which of the two limits is more restrictive.

Compare Line A7 (Current Year’s 5.5% Revenue Limit) to Line C2 (TABOR Property Tax Revenue Limit). The lesser of the two is the more restrictive revenue limit.

NOTE: TABOR(4)(a) requires prior voter approval to levy a mill levy above that of the prior year. This is a third limit on property taxes that must be respected, independent of the two revenue limitations calculated above. If the lesser of the two mill levies in A9 and C3 is more than the levy of the prior year, it is possible that neither of the revenue amounts may be generated, and that revenues must be lowered to comply with this third limit.

¹⁴This section is offered as a guideline only. The Division is required by law to enforce the “5.5%” limit, but does not have any authority to define or enforce any of the limitations in TABOR.

¹⁵NOTE: For the TABOR property tax revenue limit only (Part C of this form), it may be preferable to use the actual amount levied in the previous year, ignoring footnote #2 on page 1. This is a local option. DLG staff is available to discuss the alternatives.

8.5 Strategic Plan

The full Strategic Plan is available on the [District Website](#).



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INTRODUCTION

As a 50 year old organization, the District needs to create strategies and actions with a new management system designed to manage strategy. Strategic performance requires objectives, issues, and employees to be aligned with the organization's strategy. With rapid changes in technology and processes, the formulation and implementation of strategy must be a continual and participative process. Organizations need a language for communicating strategy and systems to implement it. Success comes from having strategy become everyone's everyday job.

In the past, the District's management system focused on financial measures. Financial measures are lag indicators that report on outcomes that are the consequences of past actions. A new strategic management approach will retain measures of financial performance and supplement them with measures of the organization's vision and strategy. Therefore, the objectives and measures, financial and nonfinancial, will be derived from the organization's vision and strategy.

The vision and strategy allows the District to concentrate on factors that create

economic value. This allows the District to build a management system that is designed to manage strategy. This system has three distinct dimensions:

1. Strategy: Make strategy the District's central agenda in order to communicate in ways that are understood and acted on.
2. Focus: Create focus and use it as a navigation tool. Every resource and activity is focused on the strategy.
3. Organization: Mobilize employees to establish new alignments linked to the strategy, objectives, and issues.

DEVELOPMENT

The development of the Strategic Plan (Plan) is to identify and prioritize activities, to improve current and future operations, and to accomplish the organization's mission and goals in light of changing and probable events. The Strategic Plan will provide a basis for guiding the District toward the next century. The Plan will be updated and revised every six years.

The Strategic Plan will clearly communicate the programmatic direction to Southeastern stakeholders. The Plan will provide direction for conducting capital, resource, and financial planning; for developing and implementing programs and projects; and for preparing the District budget. The basic policies in the Strategic Plan will facilitate and guide progress in the coming years

on the Long-Term Financial Plan, the System Overview Study, the Long Range Personnel Plan, the Annual Operating Plan, and the annual budget process. It will provide a basis for evaluation of the District's accomplishments in accordance to its mission, vision, values, and goals.

OUR VISION

As we strive to realize our vision of the future, all our actions and efforts will be guided by communication, consultation, and cooperation, focused in a direction of better accountability through modernization and integration across the Southeastern Colorado Water Conservancy District.



OUR VALUES

Reliability

Ensure we will optimize our existing Colorado River supply

Leadership

We will be a leader in local and regional water issues

Our Employees

Our employees are our most important resource

Stewardship

We serve our District and its people by responsibly managing the resources entrusted to our care

Excellence

We expect world-class performance and we strive for improvement in all we do

Environment

We will operate in an environmentally responsible manner

CORE VALUES

A commitment to honesty and integrity

A promise of responsible and professional service and action

A focus on fairness and equity

Objectives and Strategies

The following presents the objectives and strategies that staff believes will achieve the District's mission, goals, and objectives. Staff has followed the Board's direction in developing the key result areas, as well as the preliminary objectives and strategies that comprise the Strategic Plan.

Although it represents many hours of work, this effort is far from complete. The strategic planning process, will start the development of benchmarks for productivity

and accomplishment, and will initiate a dialogue on resource allocation and priorities. Most importantly, staff is seeking the Board's counsel on its work to date and guidance in extending the strategic planning process to fully include the Board, and other appropriate stakeholders.

The development of a Strategic Plan is necessary to identify and prioritize District activities and improve overall operations. The Plan can serve as a covenant with

the Board, specifying exactly what staff will achieve and for which it will be held accountable. When completed, the Plan will provide clear direction for delegating resources, for long-term financial planning, and for executing District programs and projects. The preliminary Plan is not intended to be complete or final. It is expected, however, to improve substantially the ongoing involvement of the Board, stakeholders, and staff.

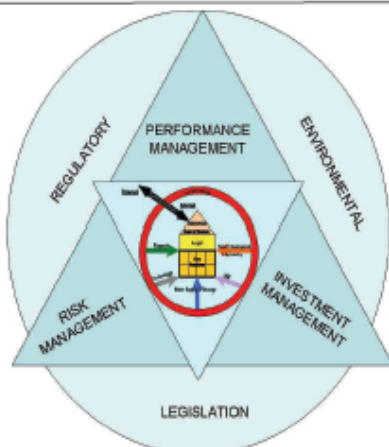
DEVELOPMENT PROCESS

Given that the Strategic Plan is a dynamic document, it is designed to be modified over time. At present, it captures The District's key results areas and identifies a number of issues, objectives and strategies (management strategies) necessary to take the District into the next century. For example, it establishes a level of service and integrated resource planning objectives to guide all planning and programs, it

commits to increase productivity in the next decade, enhances the District's workforce, and it sets out to develop a financial structure that will support the achievement of the level of service and resource objectives.

In undertaking the strategic planning process, the District could have chosen to hire a consultant to interview stakeholders, develop recommendations, and a

plan for approval by staff and the Board. While the approach might have saved time and avoided inconvenience, it could not have assured acceptance by and commitment from staff that must be relied upon for implementation. Instead, the planning process has involved all staff in a dialogue to develop a common understanding of District priorities and a shared vision of how all individual activities fit into the overall plan.



IDENTIFYING KEY PLANNING UNCERTAINTIES

The following crucial areas were identified and evaluated in order to develop the Strategic Plan, Goals, Objectives and Management Strategies.

1. Shift in Supply and Demand
2. Water Quality Changes
3. Regional Roles
4. Catastrophic Events and Failures
5. Regulatory and Environmental Issues
6. Changes in Technology
7. Climate Change
8. Economic, Political, and Social Issues



ELEMENTS OF THE STRATEGIC PLAN

Key Results Areas

The District performed a situational analysis which identified internal strengths and areas in need of improvement, in addition to external opportunities and threats.

During the situational analysis, the changing environment highlighted the resource challenges facing the District. Staff has defined the District's resource challenges as the Key Results Areas. Key Result Areas have been established as a means of assessing the District's related mission, goals, and objectives.

Strategic Goals

Following the situational analysis, the Strategic Goals are broad statements of organizational aspirations for the future. They reflect the distinctive capabilities that the District possesses in order to achieve its mission.

Strategic Objectives

The objectives established in the Strategic Plan are commitments that are both specific and measurable. They are internally focused, indicating desired results in either financial or other quantifiable terms.

Performance against measurable objectives is the prime indicator for judging whether or not the goals are being achieved. The evaluation of key success factors, and internal and external issues, form the basis for deciding whether the objectives are realistic and sufficient.

Objectives require both the commitment and expenditure of resources, as described in their related strategies. The objectives presented in the Strategic Plan are not meant to be conclusive. They are intended to provide a basis for dialogue regarding what must happen

to achieve the Board's mission and goals. Further analysis must be conducted on strategies to determine associated resource requirements needed to achieve desired results.

Management Strategies

Management strategies listed under the Strategic Objectives state overall approaches to achieving the objectives. They identify opportunities to be explored and resources to be organized to take advantage of opportunities. Although they are not detailed, they define the framework for developing specific work or action plans.

Key Performance Indicators

Key Performance Indicators are used by an organization to evaluate its success or the success of a particular activity in which it is engaged. Success is defined as making

progress toward strategic goals, but often, success is simply the repeated achievement of some level of operational goal.

Process Status

Process Status indicates the process each Management Strategy is in during a particular phase. Further explanation for the Process Status is provided on page 18 of this document and definitions for the processes are included in the footer of each page of the Strategic Plan Matrix on pages 6 - 17.

NEXT and FUTURE STEPS

Next Steps

A number of tasks remain in the development of the Strategic Plan. They include developing program guidelines, priorities, and performance measures that are consistent with actions identified in the Plan. These will be developed in the next phase of the process. In addition a review and further development of objectives and strategies based on counsel provided by an ad-

hoc sounding board, Board Committees, individual Board members, and then back to the Board as a whole for final review and refinement.

Future Steps

Future steps include the development of a Management Strategies model; development of a plan to internalize the Strategic Plan into all activities (including the budget process); assign-

ing a schedule and timeline to management strategies for implementation; and developing an accountability model for staff core.

MAJOR ELEMENTS OF THE STRATEGIC PLAN

- ◆ Mission
- ◆ Vision
- ◆ Values
- ◆ Key Results Areas
- ◆ Strategic Goals
- ◆ Strategic Objectives
- ◆ Management Strategies
- ◆ Process Status
- ◆ Budget
- ◆ Timelines
- ◆ Performance Reporting

THE STRATEGIC PLAN STAMP

This page is intended to illustrate what is known as the Strategic Plan Stamp. The Stamp is used to demonstrate how the different elements of the Strategic Plan fit together.



Core functions are defined as a majority of the programs and projects to accomplish the day to day operations of the SECWCD



To review and manage water cases to protect Fryingpan-Arkansas Project water rights and to advise the Board and District on policies



Master Repayment Contract No. 5-07-70-W0086 between the United States and the SECWCD



The governing body, responsible from a legal and fiduciary perspective for overseeing the activities of SECWCD

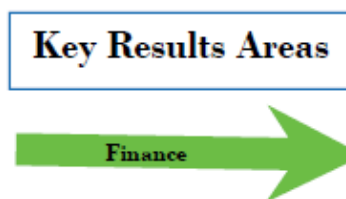
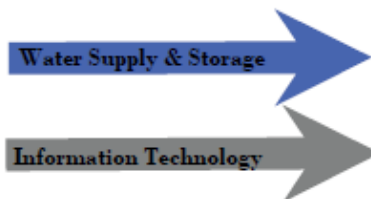


Internal: Educate potential future SECWCD leaders

External: Better inform and involve community decision makers and leaders



Develop a "leadership vision" and effectively communicate it to a variety of organizations



8.6 Glossary of Terms

A/F	Acre-Foot Water
Ag	Agricultural
Aurora	City of Aurora
AVC	Arkansas Valley Conduit : The Arkansas Valley Conduit (AVC), is a proposed water supply project to serve the needs of communities in the lower Arkansas Valley, a pipeline (Interconnect) to convey water between the existing south outlet works and a future north outlet works at Pueblo Reservoir..." Reclamation Newsletter October 2012
Balanced Budget	A balanced budget reflects on single fiscal year that the overall difference between government revenues and spending equal.
BWWP	Board of Water Works of Pueblo, Colorado
COAgMet	Colorado Agricultural Meteorology Outreach Program http://ccc.atmos.colostate.edu/~coagmet/
CPI	The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.
CSU	Colorado Springs Utilities
CWCB	Colorado Water Conservation Board
CWRPDA	Colorado Water Resources and Power Development Authority
DISTRICT	Southeastern Colorado Water Conservancy District
DOLA	Department of Local Affairs
EIS	Environmental Impact Statement: An EIS is a document that describes the impacts on the environment as a result of a proposed action.
Enterprise	Southeastern Colorado Water Activity Enterprise
ESA	Endangered Species Act: Through federal action and by encouraging the establishment of state programs, the 1973 Endangered Species Act provided for the conservation of ecosystems upon which threatened and endangered species of fish, wildlife, and plants depend.
Excess Capacity	Southeastern Long-Term Excess Capacity Master Contract for storage in Pueblo Reservoir to improve water supply.
Fountain Valley Authority	A pipeline that is part of the Fry-Ark contract with Reclamation
Fry-Ark	Fryingpan-Arkansas Project (Entire System from Ruedi Reservoir east to Pueblo)
FTP	Full Time Positions
FVA	Fountain Valley Authority

General Fund	Governmental Activities and/or District Fund
Governmental Activities	District Activities
IGA	Intergovernmental Agreement (Contract)
IPA	Intergovernmental Personnel Act: The Intergovernmental Personnel Act Mobility Program provides for the temporary assignment of personnel between the Federal Government and state and local governments, colleges and universities, Indian tribal governments, federally funded research and development centers, and other eligible organizations.
IT	Information Technology (Computers and related communication devices)
LAVWCD	Lower Arkansas Valley Water Conservancy District
LoPP	Lease of Power Privilege: Contractual right given to a nonfederal entity to utilize, consistent with project purposes, water power head and storage from Reclamation. projects for electric power generation.
M&I	Municipal and Industrial
Master Contract	Southeastern Long-Term Excess Capacity Master Contract
Mill	Millage tax: The amount per 1000 that property tax is calculated on
Mill Levy	An ad valorem tax that a property owner must pay annually on their property
MOA	Memorandum of Agreement (Contract)
MOU	Memorandum of Understanding (Contract)
Muni	Municipal
MWH	MWH Global: Engineering firm hired by USBR for the AVC project
NEPA	National Environmental Protection Act
NEPA EIS	National Environmental Protection Act Environmental Impact Statement
Northern	Northern Colorado Water Conservancy District
OM&R	Operations, Maintenance and Repair
Proprietary Fund	Business Activities and/or the Enterprise Fund
PSOP	Preferred Storage Options Plan: a plan to enlarge reservoirs for storage, as well as investigating other storage methods
Reclamation	United States Bureau of Reclamation
RICD	Recreational In-Channel Diversion: RICDs are functionally similar to instream flow rights in that they allow the appropriation of an amount of streamflow for use within the river channel. Unlike instream flow rights, however, RICDs require that the flow be “diverted, captured, controlled, and placed to beneficial use between specific points defined by control structures.”

RICD (Cont.)	Recovery Implementation Program: Partners of the Upper Colorado River Endangered Fish Recovery Program are recovering four species of endangered fish in the Colorado River and its tributaries in Colorado, Utah, and Wyoming while water use and development continues to meet human needs in compliance with interstate compacts and applicable federal and state laws.
ROY	Restoration of Yield: Methods of restoring or increasing water yeild, and water quality
RRA	Reclamation Reform Act
RRPG	Regional Resource Planning Group
SECO	Southeastern Colorado Waterwise
SECWCD	Southeastern Colorado Water Conservancy District
SELTEC	Southeastern Long-Term Excess Capacity Master Contract
SO Tax	Specific Operating Tax: Collected on personal vehicles, such as automobiles and trailers
SOD	The Safety of Dams (SOD) program focuses on evaluating and implementing actions to resolve safety concerns at Reclamation dams. Under this program, Reclamation will complete studies and identify and accomplish needed corrective action on Reclamation dams. The selected course of action relies on assessments of risks and liabilities with environmental and public involvement input to the decision-making process.
STAG	State and Tribal Assistance Grant
TABOR	Taxpayer Bill of Rights Amendment of the Colorado Constitution Section 20 Article X
The Authority	Fountain Valley Authority
The Conduit	AVC, Arkansas Valley Conduit
The Project	Fryingpan-Arkansas Project (Entire System from Ruedi Reservoir East to Pueblo)
UAWCD	Upper Arkansas Water Conservancy District
USBR	United States Bureau of Reclamation
USGS	United States Geological Survey
WAE	Southeastern Colorado Water Activity Enterprise
WCFS	Water Conservation Field Services Program: to encourage water conservation and efficient use of water supplies on Reclamation's projects and to foster improved water management on a watershed basis throughout the western states.
WDR	Water District Review: An auditing spot check of the RRA paperwork of those landholders reporting over 960 acres by Reclamation

