



Pueblo Dam and James W. Broderick Hydropower Plant | sweeneyphoto.com

2023 Business Plan (2023-2025)



Southeastern Colorado Water Conservancy District

www.secwcd.com

1958

The Southeastern Colorado Water Conservancy District was formed for the primary purpose of forming and operating the Fryingpan-Arkansas Project.

1962

The Fry-Ark Project was approved by Congress.

1981

Repayment Contract for Project signed with the Bureau of Reclamation.

1995

The District formed an Enterprise Activity. The Enterprise is the business arm of the District.

2020

Hydroelectric Power subfund created in the Enterprise Budget.

2021

Arkansas Valley Conduit (AVC) subfund created in the Enterprise Budget.

2021

Fry-Ark Project Repayment Contract conversion signed.

2022

AVC conveyance, treatment and delivery contract signed by Reclamation, the District and Pueblo Water.



James W. Broderick Hydropower Plant/SECWCD

Building on Success

The Arkansas Valley Conduit (AVC) received a huge boost in 2022 with the infusion of \$60 million in federal funds from the Infrastructure Investment and Jobs Act. The federal funding came in addition to \$51.1 million already allocated to the AVC project and on the heels of the first federal construction contract.

We're building again!

The AVC is part of the Fryingpan-Arkansas (Fry-Ark) Project, which began in 1962. The Fry-Ark Project was built over the span of 20 years at a time when large federal water projects were booming. In the years since the bulk of the Fry-Ark Project was completed, it has been a struggle to maintain the nation's infrastructure.

The Southeastern Colorado Water Conservancy District (SECWCD) is at the

forefront of maintaining that infrastructure, with efforts in recent years to counteract the effects of reservoir sedimentation and adopting a proactive approach to asset valuation and condition assessment.

At the same time, SECWCD has entered its own construction program, complementing the work of our partners, the U.S. Bureau of Reclamation. In 2019, the James W. Broderick Hydropower Plant was completed, and will enter its fourth year of operation in 2023.



SECWCD, through its Water Activity Enterprise, is in the midst of its second construction project with the AVC. We will begin building the pipelines to connect our stakeholders with AVC in 2023.

The work we are doing today will reap even more benefits for future generations.

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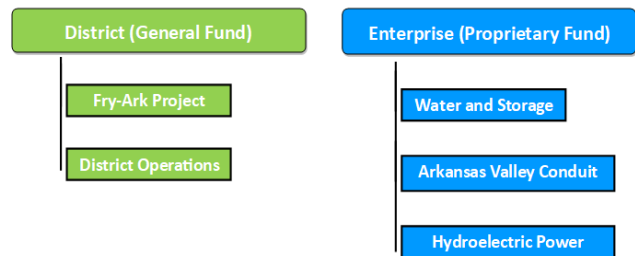
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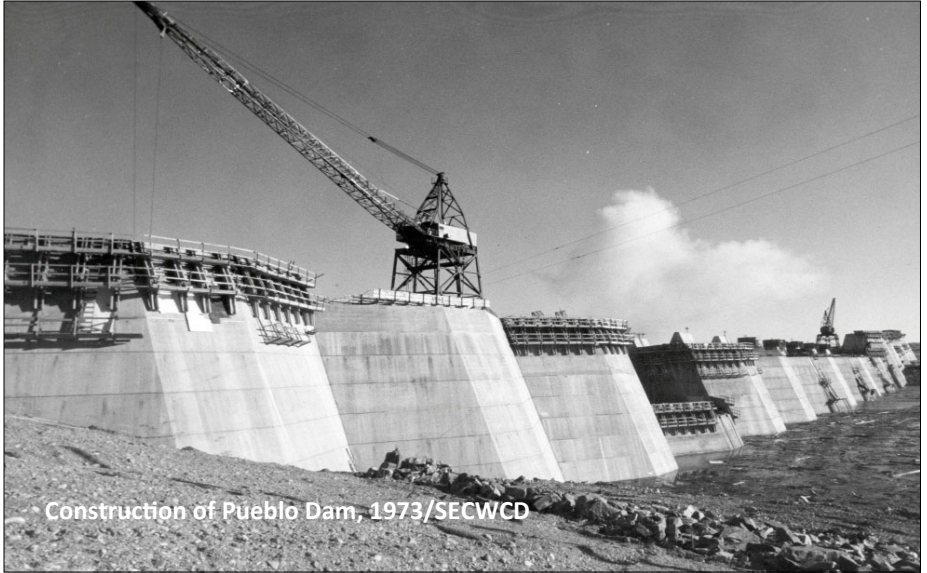
Items in the 2023 Business Plan are coded according to Strategic Plan (left) and District Fund Guide (right), depending on which areas they intersect.



Repayment Contract

Background & Purpose:

The total cost to build the Fry- ingpan-Arkansas Project was calculated as \$585 million in 1981. The District’s share of that cost was \$134.7 million, and the Repayment Contract allowed the District 50 years to repay that cost. The District paid off the municipal and industrial share first, to eliminate the 3.046 interest charge. The debt will be paid off on December 31, 2031.



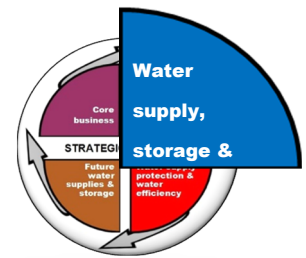
Construction of Pueblo Dam, 1973/SECWCD

New Contract Spreads Payments Until 2031

The District negotiated a conversion contract with Reclamation in 2021 as provided for in the 1982 Repayment Contract. The new Repayment Contract sets forth conditions in perpetuity that are substantially similar to the previous Contract, including the repayment schedule.

In 2018, Reclamation and the District signed Amendment 11 to the Repayment Contract. This allows the District to pay a fixed amount each year, making the remainder of ad valorem tax collections available for operations, maintenance and replacement (OM&R) of the Fryingpan-Arkansas Project, and for a reserve fund to pay for extraordinary maintenance, betterments or catastrophic events.

Strategic Plan Interface



Budget Fund

Fry-Ark Project

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2023 Action Plan

Payments are invoiced by the Bureau of Reclamation for both repayment and OM&R on June 30 and December 31 each year.

Revenue for payments comes from the Project mill levy, which is set at 0.9 mills. This is expected to generate about \$9.49 million in 2023, after fees and adjustments.

Project expenses include the debt repayment of \$1,467,572, and estimated OM&R of \$2,629,961. Fry-Ark Project OM&R credits are payments made to Reclamation on other contracts, and are expected to total \$587,846. The net payments to Reclamation are projected to total \$3,508,987.

The net total revenue over expenditures are projected to total \$5,985,221 which will contribute to the Fry-Ark Project reserve fund.

Fry-Ark Debt Repayment	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Payments continue until 2031	\$1,467,572	\$1,467,572	\$1,467,572	\$1,467,572

Operations, Maintenance and Replacement

Background & Purpose:

The District is responsible for a portion of all Fryingpan-Arkansas Project operations, maintenance and replacement (OM&R) by the Bureau of Reclamation. Depending on the feature of the Project, the District's share is between 47-56 percent. Cost allocations for the Project were determined in 1981. Other sources of repayment include electric power generation from the Mount Elbert Power Plant, and payments from other contracts.



Fry-Ark Collection System/SECWCD

2022 Activity

Payments of \$936,686 were made to Reclamation for the OM&R costs in fiscal year 2022, which is the period between October 1, 2020, and September 30, 2021.

2023 Action Plan

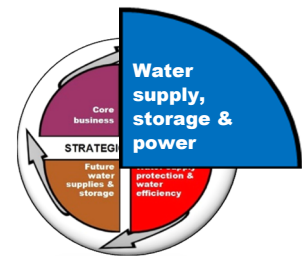
Payments are invoiced by the Bureau of Reclamation for both repayment and OM&R on June 30 and December 31 each year. The estimated total bill for 2023 is \$2,629,261

Revenue for payments comes from the Contract mill levy. This is expected to generate about \$9.62 million in 2023, and after fees and adjustments will yield \$9.494 million for Fry-Ark Project purposes.



Tools, Mount Elbert Power Plant/SECWCD

Strategic Plan Interface



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Fry-Ark Project



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Fryingpan-Arkansas OM&R	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Payments to Reclamation	\$936,686	\$2,629,261	\$2,505,310	\$2,165,324

Operations, Maintenance and Replacement Credits

Background & Purpose:

Revenues from Bureau of Reclamation charges on certain contracts help offset OM&R costs of the Fryingpan-Arkansas Project that otherwise would be paid by the District.



Pueblo Dam/SECWCD

2022 Activity

Operation, Maintenance and Replacement (OM&R) charges of \$936,686 were offset by \$238,692 in credits paid to the Bureau of Reclamation through other contracts.

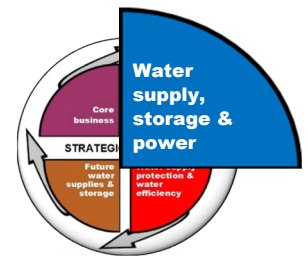
2023 Action Plan

Credits of \$587,646 are anticipated to offset OM&R charges of about \$2.629 million.



Granite Siphon/SECWCD

Strategic Plan Interface



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Fry-Ark Project

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Fry-Ark Project Credits	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Credited to Fry-Ark OM&R through other contracts	\$238,692	\$587,846	\$11,339	\$11,679

Fryingpan-Arkansas Reserve Fund Balance

Background & Purpose:

A Reserve Fund for the Fryingpan-Arkansas Project was established in the 11th Amendment to the Fry-Ark Contract in 2018, and confirmed in the 2022 Repayment Contract conversion. The Reserve Fund can be used for extraordinary expenses of the Fry-Ark Project with the consent of the District and Reclamation.



Hunter Creek/SECWCD

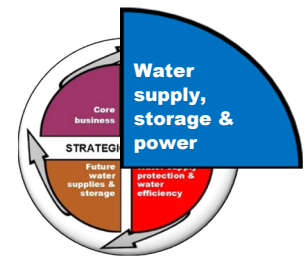
2022 Activity

The Fryingpan-Arkansas Reserve Fund increased by \$6,529,447 in 2022, after Repayment and Operations, Maintenance and Replacement (OM&R) were subtracted from ad valorem revenues. Discussions began with Reclamation to use Reserve Funds for Recovery of Storage and Asset Valuation for the Fry-Ark Project.

**Fry-Ark Reserve Fund
Balance Potential Activities**

- ✓ Joint seal repair at Pueblo Dam
- ✓ Interconnect at Pueblo Dam
- ✓ Recovery of Storage Activities
- ✓ Twin Lakes extraordinary maintenance
- ✓ Turquoise Lake extraordinary maintenance
- ✓ West Slope Collection System extraordinary maintenance and betterments.

Strategic Plan Interface



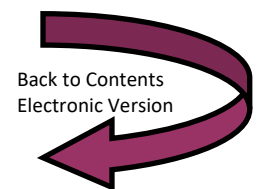
2023 Action Plan

The District continued discussions with Reclamation’s Eastern Colorado Area Office for use of Reserve Funds, and potentially Infrastructure Funds for the next steps of the Recovery of Storage and Asset Valuation studies.

The Reserve Fund balance will accumulate as usual, with Repayment and OM&R subtracted from ad valorem tax collections.

Budget Fund

Fry-Ark Project



Fry-Ark Reserve Fund Balance	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Reserves	\$21 million	\$26 million	\$32 million	\$38 million

Fry-Ark Project Miscellaneous Revenues

Background & Purpose:

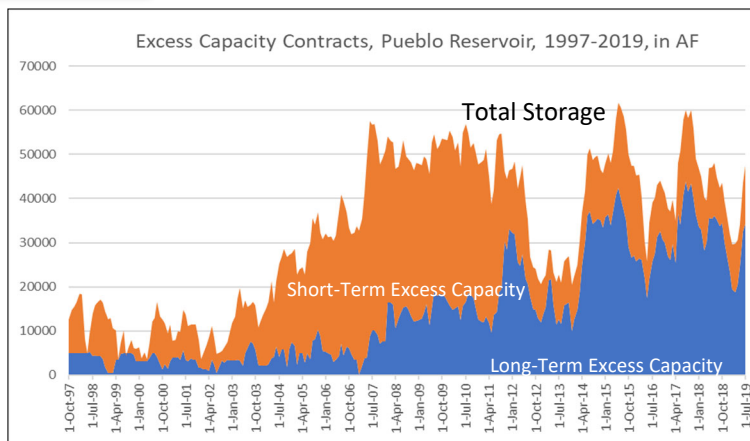
Miscellaneous Revenues from the Fry-Ark Project include contracts for use of excess storage or conveyance capacity in the project. Under PL 111-11, those revenues can be applied to unfinished parts of the Fry-Ark Project. Since 2009, the South Outlet Works, Ruedi Reservoir, and Fountain Valley Conduit received miscellaneous revenues. Miscellaneous revenues now are available for construction and repayment of the Arkansas Valley Conduit.



Pueblo Dam/SECWCD

2022 Activity

The Fountain Valley Conduit made its final payment to Reclamation for construction of the Fountain Valley Conduit, which was completed in 1985. Payment was three years ahead of schedule because of miscellaneous revenues.



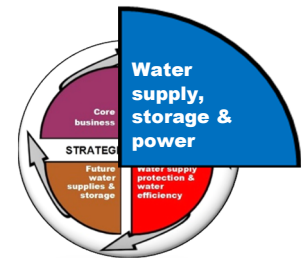
LONG-TERM CONTRACT	MAXIMUM AF	2022 AF	EXPIRATION
PUEBLO WATER	15,000	15,000	2025
CITY OF AURORA	10,000	10,000	2047
SOUTHERN DELIVERY SYSTEM	42,000	34,525	2049
SECWCD MASTER CONTRACT	29,938	7,585	2056
DONALA WATER & SANITATION	499	499	2058
BUREAU OF LAND MANAGEMENT	500	500	2058
TRIVIEW METRO DISTRICT	999	999	2062
LONG-TERM TOTAL	98,936	69,108	
TEMPORARY ANNUAL	25,000	7,400	Annually
TOTAL EXCESS CAPACITY	123,936	76,508	

Excess Capacity Contracts in Pueblo Reservoir total 75,518 acre-feet annually. Reclamation’s charge for long-term contracts within the District in 2023 is \$44.54 per acre-foot. The out-of-district rate in 2023 is \$57.12 per acre-foot.

2023 Action Plan

About \$3.5 million will be available for federal costs on the Arkansas Valley Conduit, because other parts of the Project in PL 111-11 have been fully funded.

Strategic Plan Interface



Budget Fund

Fry-Ark Project



Fry-Ark Miscellaneous Revenues	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Estimated Revenue Collection from Contracts	\$3.34 million	\$3.49 million	\$3.57 million	\$3.70 million

Excess Capacity Master Contract

Background & Purpose:

A 40-year Excess Capacity Master Contract between the District and Bureau was signed in 2016. It allows 37 entities within the District to store water in Pueblo Reservoir if and when space is available. So far, 16 participants have elected to sign contracts, and 21 more are expected to sign on as the Arkansas Valley Conduit is completed. Maximum storage is 29,938 acre-feet, with 7,585 under contract in 2023.



Pueblo Reservoir/SECWCD

2022 Activity

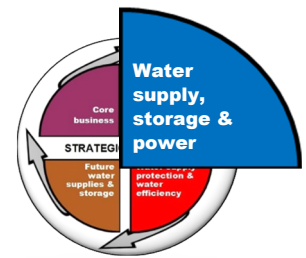
A total of 6,595 acre-feet were under contract at \$43.76 per acre-foot, generating \$288,597 in revenues. Actual storage levels ranged from 2,361-3,851 acre-feet, with an average of 3,000 acre-feet.

2023 Action Plan

Pueblo West added 990 acre-feet to its request for 2022, bringing the total to 7,585 acre-feet at \$44.54 per acre-foot, a payment of \$337,836.

Participant Levels in 2023	Maximum AF	2023 Contract AF
City of Canon City	1,000	10
City of Florence	2,250	20
City of Fountain	1,000	250
City of La Junta	2,000	600
Lower Arkansas Valley Water Conservancy	5,000	2,500
Town of Olney Springs	125	10
Penrose Water District Activity Enterprise	900	420
Town of Poncha Springs	200	50
Pueblo West Metropolitan District	6,000	1,000
City of Rocky Ford	1,200	100
City of Salida	2,000	625
Security Water and Sanitation District	1,500	250
St. Charles Mesa Water District	2,000	600
Stratmoor Hills Water District	200	150
Upper Arkansas Water Conservancy District	1,000	700
Widefield Water and Sanitation District	650	300
Other AVC Participants	2,913	0
Total	29,938	7,585

Strategic Plan Interface



Budget Fund

Fry-Ark Project

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Excess Capacity Master Contract	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Revenues collected and sent to Reclamation	\$288,597	\$337,836	\$343,904	\$350,048

Winter Water

Background & Purpose:

The Winter Water storage program allows native water to be stored from November 15-March 15 each year. The water is divided according to the priority in which it otherwise would have been used. Water can be stored in Pueblo Reservoir, John Martin Reservoir or in reservoirs owned by the canal companies. The District collects payments for Pueblo Reservoir storage, which are forwarded to Reclamation and applied to the Arkansas Valley Conduit under the Contract.



2022 Activity

A total of 92,223 acre-feet of water were stored in the 2020-21 Winter Water Program, with 34,461 acre-feet stored in Pueblo Reservoir. This was about 80 percent of the 20-year average. Payments to Reclamation totaled \$96,492, or \$2.80 for each acre-foot in Pueblo Reservoir.

In February, the District hosted a special meeting in Pueblo to explain water conditions in the Arkansas Valley to Winter Water participants.

In October, the District hosted the annual meeting of the Winter Water Board at Otero Junior College in La Junta.

2023 Action Plan

Winter Water is projected to provide 42,000 acre-feet in Pueblo Reservoir, based on the 20-year average.

Early indications (January 31 report) show that the 2022-2023 Winter Water Program was storing less than the previous year, about 72 percent of average.

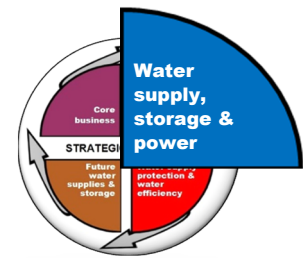
The District will host the October 2023 annual meeting in La Junta.

WINTER WATER PROGRAM

Participants:

- The Southeastern Colorado Water Conservancy District
- Amity Mutual Irrigation Company
- Bessemer Irrigating Ditch Company
- Catlin Canal Company
- The Colorado Canal Company
- The Fort Lyon Canal Company
- The High Line Canal Company
- The Holbrook Mutual Irrigating Company
- Lake Henry Reservoir Company
- Lake Meredith Reservoir Company
- Las Animas Consolidated Canal Company
- Oxford Farmers Ditch Company
- Riverside Dairy Ditch
- West Pueblo Ditch

Strategic Plan Interface



Budget Fund

Fry-Ark Project



Winter Water program	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Payments to Reclamation, based on 20-year average	\$96,492	\$117,600	\$117,600	\$117,600

Reclamation Reform Act

Background & Purpose:

The Reclamation Reform Act (RRA) was signed in 1982 to encourage family farming and limit speculation on irrigated farmland. Irrigation water users under federal projects are required to certify their landholdings by filing RRA forms prior to receiving Fry-Ark Project water. RRA compliance is a condition of the Fry-Ark Repayment Contract with Reclamation.



Farming in the Lower Arkansas Valley/Drone Photo by Jack Goble

2022 Activity

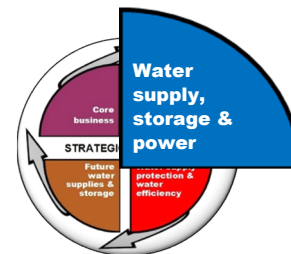
District staff met with about 340 of the 3,220 ditch shareholders in the Arkansas Valley to certify the amount of acres being farmed. Any landowner with more than 240 acres is required to report. These reports are confidential and protected.

Reclamation makes the determination of eligibility. RRA restricts Fry-Ark Project water to under 960 acres for qualified recipients, and under 640 acres for limited recipients.



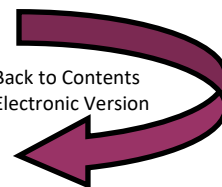
Farms in the Lower Arkansas Valley receive Fry-Ark Project Water. (SECWCD photos)

Strategic Plan Interface



Budget Fund

Fry-Ark Project



2023 Action Plan

Staff will continue to meet with landowners to assure compliance.

Reclamation Reform Act	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Budget for payments, if needed	0	\$2,000	\$2,000	\$2,000

Recovery of Storage

Background & Purpose:

Pueblo Reservoir has lost about 25,000 acre-feet of space due to sedimentation since the Pueblo Dam was completed in 1975. In 2020, the District launched a study to find remedies to restore the full amount of space intended to serve the Fryingpan-Arkansas Project. The first year of the study provided a better estimated of the rate of loss for storage space.



Lake Pueblo State Park/CPW

2022 Activity

Reclamation received \$1 million in funding on behalf of the Southeastern District to continue Recovery of Storage activities for Pueblo Reservoir. The Recovery of Storage program was moved into the Fryingpan-Arkansas Project fund rather than the District Operations fund to reflect the fact that the program seeks to preserve storage space, not expand it.

After initial meetings, a scope of work was developed. Reclamation will do a new bathymetric survey and LIDAR (Light Detection and Ranging) study of Pueblo Reservoir and take core samples of existing sediment, while Mott MacDonald will look for source areas of loading upstream.

An internal review of the presumed rate of sedimentation by the District showed that sedimentation could begin affecting excess capacity accounts by 2050, and could impact Fry-Ark Project water by 2099. Studies will look at the most effective way to regain all or part of that storage and how best to reduce sedimentation in the future.

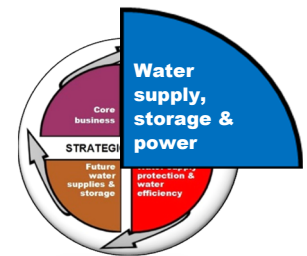
2023 Action Plan

A contract with Reclamation will be drafted to complete the scope of work, with funding for the District’s studies made available.

Reclamation plans to do bathymetric studies in the spring, when Pueblo Reservoir elevation is highest, and LIDAR in the fall, when the reservoir is typically at a lower elevation. Core samples will be taken during both periods.

Mott MacDonald will analyze data from the Reclamation bathymetric and LIDAR studies and core sampling and look at how options for dredging or raising storage elevations could be applied. The firm also will begin assessment of upstream areas to determine where most sediment is loading.

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Fry-Ark Project

Water & Storage



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Recovery of Storage	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures	—	\$150,000	\$150,000	\$150,000

Human Resources

Background & Purpose:

The District has developed a workforce that is well-trained in the skills needed to complete the tasks necessary to achieve the District’s goals. Staff has grown from just three people in the 1960s to 13 at the beginning of 2023. As the District’s projects, programs and operations increase in complexity, more workers are needed to carry out the work of the District.



Eleanor Ludwig worked as an intern for the District from May through August in 2022.



2022 Activity

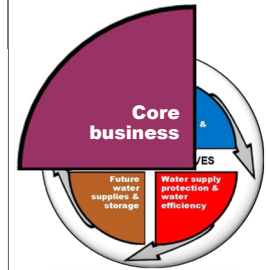
In 2022, the District hired a Project Coordinator to deal with the growing workload associated with the Arkansas Valley Conduit as it moves into construction. A Staff Attorney was also hired to assist in-house General Counsel in workload associated with AVC, the Fountain Valley Authority and Fryngpan-Arkansas Project, as well as bridging a gap in the District’s succession planning.

The District also filled a position for a part-time gardener and grounds associate, which had been vacant more than a year during the COVID-19 pandemic and recovery period.

During the summer, the District filled a slot for an intern, who assisted several departments with a variety of projects matched to her skill set.

A survey of employee salaries was conducted to ensure the District is paying its employees appropriate wages.

Strategic Plan Interface



Budget Fund

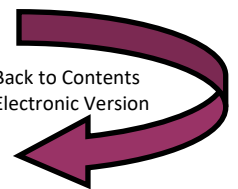
District Operations

2023 Action Plan

In 2023, the District plans to bring on a Water Distribution Operator to supervise construction activities and operation of projects such as the Arkansas Valley Conduit and the James W. Broderick Hydropower Plant.

Another position of Associate Engineer is anticipated to be filled in 2023 to deal with increasing workload and fulfill succession planning goals.

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Human Resources	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures	\$2,035,490	\$2,813,055	\$2,953,711	\$3,042,317

District Headquarters

Background & Purpose:

Headquarters is the central meeting place for the District’s Board and committees, as well as the workplace for its employees. Built in 2000, the building is now undergoing increased maintenance and replacement for HVAC and lighting systems. Communications upgrades also are needed, and a condition assessment will determine scheduling future improvements.



Upgraded displays in the Board Room

2022 Activity

The return to full-time occupancy of the Headquarters in 2021 required some structural upgrades.

In 2022, a condition assessment for the building was completed. The District also began looking at communication upgrades to facilitate hybrid (on-line and live) meetings.

Additional work stations were added to accommodate an expected increase in the number of employees.

Exterior lighting systems were upgraded in early 2022.

Interior lighting systems were replaced in December of 2022.

The Board approved new audiovisual equipment for the Board Room and Executive Conference Room.

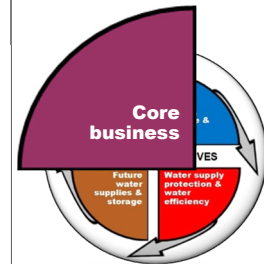


2023 Action Plan

In the first part of 2023, new audio visual equipment will be installed in the Board Room and Executive Conference Room.

Other building upgrades will continue.

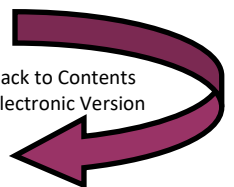
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District Operations

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Headquarters Operation	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Includes Building, Grounds, Vehicle Maintenance, IT	\$231,355	\$464,544	\$473,370	\$428,574

District Grounds

Background & Purpose:

The gardens of the District serve as an educational tool for conservation programs. Water-wise gardening techniques are practiced and explained through interpretive signs. The long-term goal of the demonstration garden is to provoke ideas that encourage water conservation while maintaining superior outdoor living conditions.



District grounds cleaned by a tree service in March/SECWCD

2022 Activity

In 2022, the District continued its recovery from COVID-19, when much of the work force was working from home. Recovery began in the second half of 2021, and much of the landscape was becoming overgrown.

The District hired a tree service in March to begin clearing the excess growth, and in June hired a part-time gardener to maintain the landscaping around the Headquarters building.

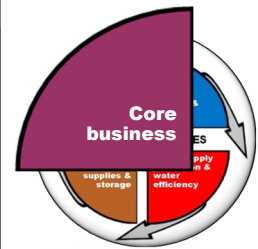
2023 Action Plan

The District will continue to develop plans to make its demonstration garden accessible and informative to those seeking to save water while maintaining quality landscaping. New signage will be installed.



A great horned owl roosts in a tree in the gardens at District headquarters.

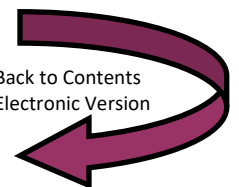
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District Operations

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District Grounds	2022 YTD	2023 Budget	2024 Projected	2025 Projected
(Expenses Included in Headquarters Operations)	\$17,053	\$27,154	\$8,512	\$8,768

Information Technology

Background & Purpose:

Information technology is critical to all facets of District and Enterprise operations. The District contracts for information technology services, and uses this outside expertise to adapt to rapid changes in hardware, software and Internet capability to develop the optimal environment for conducting business.



2022 Activity

In 2022, the District returned to working in the office, and restructuring meetings from virtual format to a hybrid of virtual and in-person. In 2020, the District added On Board software as the best option to incorporate the in-person and virtual experiences.

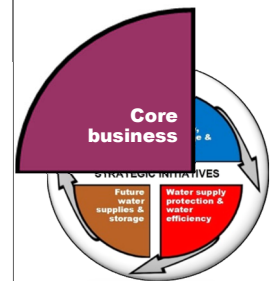
The District bought additional notepad computers in 2021 so Board members would have the option to review documents associated with the District either at Headquarters or on-line. Cameras and improved sound capability were added to work stations at the District.

Technology also connects the District with stakeholders and outside organizations. In 2022, there were both online and in-person meetings, conventions and water tours. Because the pandemic is likely to continue in the foreseeable future, having flexibility remains an important goal.

New work stations were added and a new computer server installed at the District.

The Board approved a new audio-visual system for the Board Room and Executive Conference Room.

Strategic Plan Interface



Budget Fund

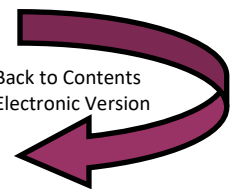
District Operations

2023 Action Plan

In 2023, the District plans to continue improving the work and meeting environment.

The new audio-visual systems will be installed by March 2023 under the work plan approved by the Board.

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Information Technology	2022 Budget	2023 Budget	2024 Projected	2025 Projected
(Expenses Included in Headquarters Operation)	\$92,000	\$211,000	\$25,000	\$25,000

Fleet Management

Background & Purpose:

The District owns three vehicles, which are generally replaced on a six-year cycle. One vehicle is used by the Executive Director for frequent trips throughout the state of Colorado, and out of state if necessary. The others are used by staff on District business trips.



2022 Activity

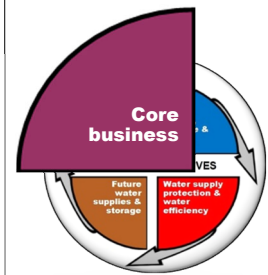
The District was scheduled to buy a new vehicle in 2022 to replace the 2014 Toyota Rav 4. Because there were fewer travel needs in recent years, there was low mileage on the vehicle, so the purchase was deferred.

2023 Action Plan

The District plans to purchase a new vehicle in 2023



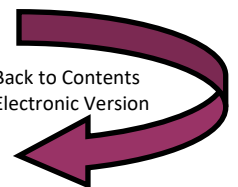
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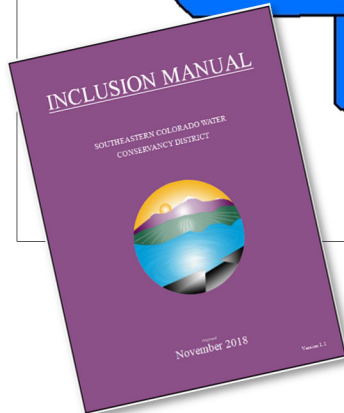
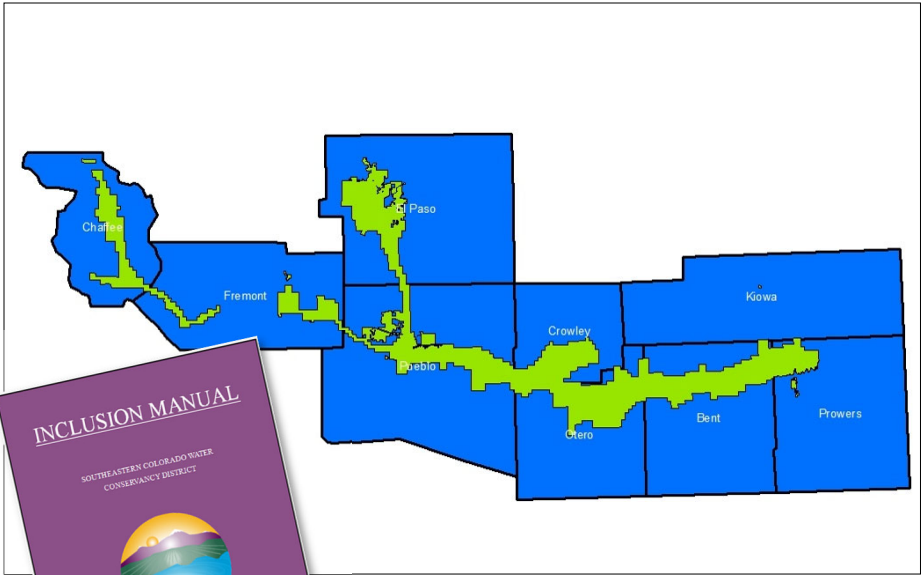
Fleet Management	2022 YTD	2023 Budget	2024 Projected	2025 Projected
(Included in Capital Outlay, Core Business)	0	\$45,000	0	\$45,000

Boundaries and Inclusion

Background & Purpose:

A project as part of the Legal Engineering program began in 2019 to determine District boundaries. This is important in order to maintain revenues that support the Fryingpan-Arkansas Project.

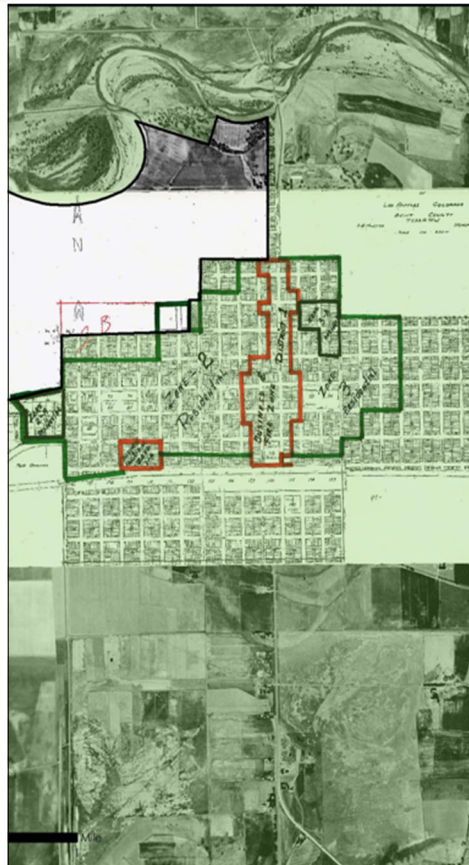
An Inclusion Manual was approved by the District Board in 2018. It includes policies for inclusion into the District by annexation, petition and election.



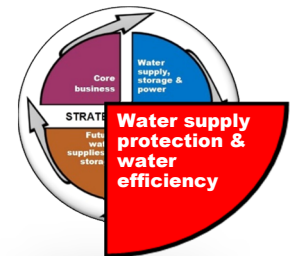
2022 Activity

An effort to precisely define District lines continued in 2022 with the assistance of Wilson Water Group. District boundaries, as described in the 1958 degree and subsequent inclusions, occasionally differ from modern GIS files. The boundaries are being “trued up” to avoid discrepancies.

The goal is to develop a comprehensive District boundary that can be readily distributed, displayed on the District website, easily maintained and updated annually, and trace changes in boundaries to corresponding inclusion documents.



Strategic Plan Interface



Budget Fund

District Operations



2023 Action Plan

The District has spent several years working with Colorado Springs to define boundaries. More work is needed, however, particularly in the remainder of El Paso County, Pueblo County, and Fremont County.

Boundaries and Inclusion	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Included in Legal Engineering Budget	\$5,000	\$5,000	\$5,000	\$5,000

Water Rights Protection

Background & Purpose:

Water rights in Colorado are defined in the state Constitution, and administered under what is called the “Colorado Doctrine,” or first in time, first in right. Water put to beneficial use is prioritized according to when the first use was claimed. The District has water rights in Divisions 2 and 5, and has adopted standard language for water court cases that have an impact on Fry-Ark Project water.



2022 Activity

Major cases in 2022 included diligence filing for the Recovery of Yield (ROY) case, in conjunction with Aurora, Colorado Springs, Fountain and the Pueblo Board of Water Works. ROY allows recovery of flows which otherwise could have been exchanged to maintain Arkansas River levels. The District also filed objections for several cases in Division 2 and 5 water court, including Colorado Springs’ application for exchange rights of Lower Arkansas Water Management Association (LAWMA) water under a water-sharing agreement and LAWMA’s filing to change the use of some Fort Lyon Canal water rights.

2023 Action Plan

The major Division 2 water court case will be a diligence filing for non-Project water exchanges, which are important for the Arkansas Valley Conduit.

Division 5 due diligence filings are anticipated in 2024.

The District will continue to monitor water court filings in 2022, intervene in cases when necessary, monitor state legislation and track Colorado River developments.

Fryingpan-Arkansas Project Key Water Rights

Division 2

Storage Rights: Turquoise Lake, Twin Lakes Reservoir, Mount Elbert Forebay, Pueblo Reservoir, 575,036 acre-feet absolute.

Other Structures: Mount Elbert Conduit, Halfmoon Diversion, 520 cfs.

Conditional Diversions: Six, 350-725 cfs.

Exchange Rights: Project water into Pueblo Reservoir, Twin Lakes Reservoir, and Turquoise Reservoir. Arkansas River exchanges.

Priority Date: February 10, 1939

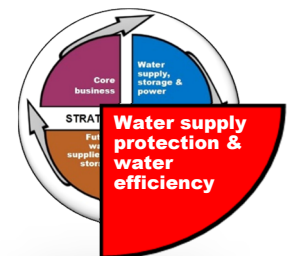
Division 5

Fryingpan-Arkansas Divide Tunnel (aka Boustead Tunnel, including all tunnels from North Side and South Side Collection Systems: 900 cfs unless Ruedi will fill, then 945 cfs.

(Stipulation generally precludes enlargement claims)

Priority Date: July 29, 1957

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Water Rights Protection	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Legal Representation Expenditures	\$241,920	\$300,000	\$315,000	\$330,750

Outside & Professional Services

Background & Purpose:

The District relies on outside consultants to perform much of the legal, technical, financial, and other professional services needed to meet the goals and objectives of the District on a routine basis. These are long-term relationships with specialized firms that bring years of expertise from diverse areas to the District. These services are used in all aspects of the District and Enterprise budgets.



Long-time District federal affairs consultant Christine Arbogast interviews Senator Michael Bennet at 2021 CWC summer conference/SECWCD

2022 Activity

The District and Enterprise continued to rely on outside consultants and professional services as work progressed on the Arkansas Valley Conduit (AVC), Recovery of Storage, Legal Engineering, the James W. Broderick Hydropower Plant and other projects and programs.

Consultants at the federal level were instrumental in helping to secure funding for the AVC, as well as broader policy issues. The Recovery of Storage program was advanced by the District’s consultants, who helped to move the program into the Bureau of Reclamation’s sphere by laying the groundwork for \$1 million in infrastructure funding.

Consultants also assisted the Enterprise in gathering a wealth of information that will be needed in the coming years to connect water systems with the AVC. The Enterprise also was able to assist Reclamation with necessary field work to begin construction of the AVC on an accelerated, and hired new engineering firms to begin design for spur and delivery lines that will be built by the Enterprise.

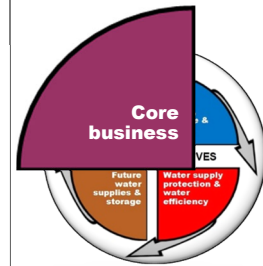
The District also contracts with an engineering firm to assist in legal activities involving District water rights, boundaries and Fry-Ark Project yield.

2023 Action Plan

The District and Enterprise will add an engineering consultant to assist with water resources associated with the AVC and other programs.

The level of outside and professional services is expected to grow as present activity continues and new tasks arise.

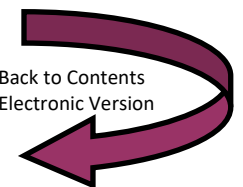
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Outside & Professional Services	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures (combined all funds)	\$414,955	\$730,388	\$776,387	\$820,979

Water Conservation and Education

Background & Purpose:

Water conservation is at the core of every activity undertaken by the District and Enterprise. The fair and equitable distribution of water among stakeholders within in the District requires wise use of water with minimum waste. In turn, supplemental Fry-Ark water provides a valuable resource in terms of municipal and domestic supply, and increased value in irrigation. Public understanding of these principles is crucial for the success of the Fry-Ark Project.



SECWCD President Bill Long (left) is interviewed for a Fry-Ark Project 60th Anniversary video by Chris Woodka (center) and Sam Ebersole (right).

2022 Activity

The District began a celebration of the 60th anniversary of the Fryingpan-Arkansas Project, presenting the first of five videos that are being produced to explain the Fry-Ark Project and its value to all water users in the Arkansas River basin. The video was shown at Lake Pueblo State Park on August 16, 2022, the actual date of the signing of the Fryingpan-Arkansas Act by President John F. Kennedy 60 years ago. The video was posted on the District web site. A video on the Fry-Ark Project’s impact on water management was shown at the October 2022 Board meeting. A video on the agricultural benefits of the Fry-Ark Project was shown at the January 2023 Board meeting. Upcoming videos will look at municipal & industrial benefits and environmental & recreation benefits of the Fry-Ark Project.

District staff also helped organize the Arkansas River Basin Forum, which returned as a live event for the first time since 2022. Held in Salida, the Forum recognized Roy Vaughan, former manager of the Fry-Ark Project, through an effort organized by staff. The District also hosted a panel discussion on issues facing the seven states in the Colorado River Compact.

2023 Action Plan

The District will contribute \$20,000 to the ANS program in 2023, to continue vigilance against the threat of zebra and quagga mussels or other invasive species in Pueblo Reservoir.

The District also will continue its association with Water Education Colorado, the Arkansas River Basin Water Forum, the Arkansas Basin Roundtable, Colorado Water Congress, Family Farm Alliance, National Water Resources Association, and other groups.

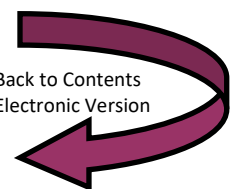
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Water Conservation & Education	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenses	\$42,118	\$62,830	\$62,772	\$64,047

Communications/Outreach

Background & Purpose:

Communications and Outreach support District and Enterprise activities through both education and advocacy. These activities complement programs and projects by providing clear explanation to stakeholders, decision makers, regulators and the general public. This interface promotes understanding of the policy direction of the District and Enterprise, as well as aiding in planning for the future. These activities are closely related to Conservation & Education.



Pueblo students tour the James W. Broderick Hydropower Plant/SECWCD

2022 Activity

During 2022, much of the communications effort of the District and Enterprise was focused on public meetings to discuss the Arkansas Valley Conduit (AVC) with individual water systems and larger groups. Two of the largest events were a meeting in June 2022 to discuss formation of a governance body to operate and maintain the AVC, and a meeting in July 2022 to update all participants on progress of the AVC.

Communications activity also was needed to coordinate federal and state funding requests for the AVC, reply to media requests for information and to regularly inform AVC participants about the newest developments of the AVC.

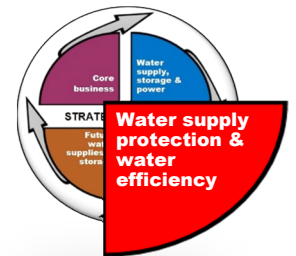
Staff also met with other agencies that are connected with Fryingpan-Arkansas Project facilities on control of aquatic nuisance species (ANS) to discuss a permanent solution to ANS issues at Project facilities.

There was also close communication with our partners, the Bureau of Reclamation, relating to Recovery of Storage, the James W. Broderick Hydropower Plant, Fry-Ark Project operations and numerous other issues.

2023 Action Plan

Communications will continue to play a large part in all aspects of District and Enterprise programs, projects and activities.

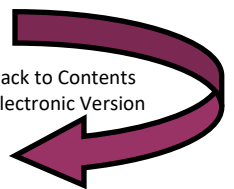
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Communications & Outreach	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Costs included with other budget funds	—	—	—	—

Reserve Funds

Background & Purpose:

A new approach to fund reserves was recommended in the 2019 Financial Study to create broad categories of reserves that would allow the District and Enterprise to meet extraordinary costs in the future — including costs that are known and those that are unexpected. Sources and target levels of Reserve Funds have yet to be determined.



Reserve Category	Purpose	Target Funding Level
Cash Reserve	Working cash sufficient to fund cash-flow variations in a typical operating cycle.	(To be determined)
Operating Reserve	Covers potential interruptions in District Operations and District Enterprise Fund revenue streams; and may be used to smooth and stabilize water rates over the short term.	(To be determined)
Capital Reserve	Funds capital repair, replacement, or betterment of SECWCD properties; funds other capital activities that may be undertaken by SECWCD.	(To be determined)
Exposure Reserve	Covers extraordinary, unforeseen events not otherwise covered by reserves or insurance.	(To be determined)

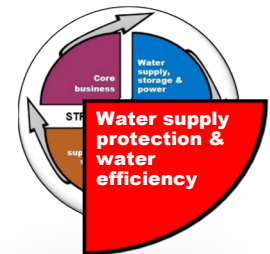
2022 Activity

Discussions on how to structure Reserve Funds were delayed.

2023 Action Plan

Discussion on sources and levels of reserve funds are expected to be part of the 2023 financial discussions.

Strategic Plan Interface



Budget Funds

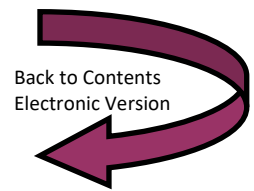
Fry-Ark Project

District Operations

Water & Storage

AVC

Hydropower



Asset Valuation & Condition Assessment

Background & Purpose:

The District began an asset valuation study in 2020 that looked at Fryingpan Arkansas features, District assets and Enterprise assets. The next phase of this study will be a condition assessment to determine future funding needs and priorities.



Fry-Ark Collection System/SECWCD

2022 Activity

Features and assets were identified and scored according to industry standards by Providence Infrastructure Consultants under a contract with the District.

All of the features of the Fry-Ark Project were studied individually, using Reclamation comprehensive, periodic, annual and special reviews. The Power Work Plan and Southeastern District budget documents also were used.

The District asset evaluated was the headquarters building, which was constructed in 2000.

The James W. Broderick Hydropower Plant was the sole enterprise asset evaluated.

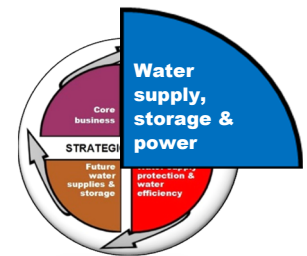
The Conclusions and Next Steps of the Providence study identified three areas for future study:

- 1) Use the feature scoring results from Phase 1 to prioritize condition assessment work. The condition assessment involves on-the-ground studies as well as continued document reviews.
- 2) Develop and refine condition assessment tools and checklists to be used during the performance of physical condition assessment work.
- 3) Refine the preliminary Capital Improvement Plan (CIP). As the condition assessment work is completed, more accurate projections can be plugged into the CIP.

2023 Action Plan

The goal for 2023 is to develop the CIP in a way that it can be integrated into the financial model.

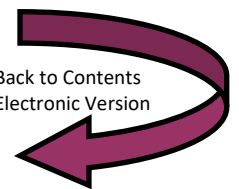
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Asset Valuation/Condition Assessment	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures	\$10,701	\$172,000	\$143,000	\$148,000

Streamflow Forecasting

Background & Purpose:

The Enterprise budget is based on 20-year averages for water sales and storage. The annual allocation is based on Reclamation’s May 1 forecasts for imports from the Fryingpan River based to the Arkansas River basin. Since 2012, imports have been significantly higher or lower than the May 1 forecast, pointing to the need for reliable tools to forecast Fry-Ark Project yield.



2022 Activity

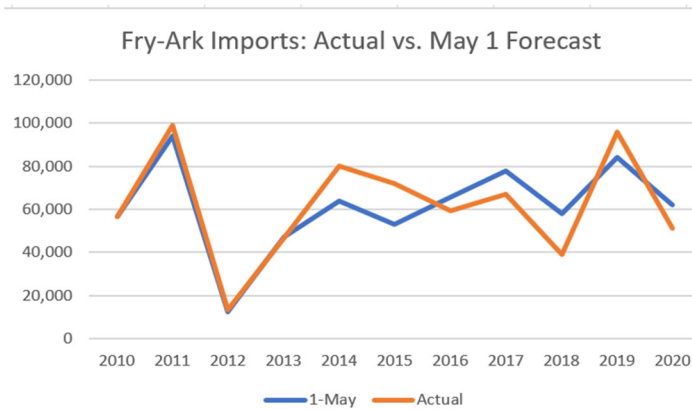
The May 1 forecast indicated that it would be a dry year and projected Fry-Ark imports at 45,300 acre-feet (50 percent probability). This turned out to be reasonably accurate, as actual Fry-Ark imports were 47,000 acre-feet. In recent years, predictability of the relationship of May 1 forecast to Fry-Ark yield has been more variable, because of climate variability. About 30 percent of the yield depends on precipitation after May 1.

Staff looked at two proposals for streamflow forecasting that could improve the correlation of snowpack to yield, one from the U.S. Geological Survey (USGS), and another from Airborne Snow Observatories Inc. (ASO). The USGS provides continual measurement at limited geographic points, while the ASO provides wide geographic observation with limited time.

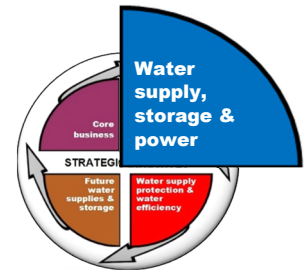
The two methods could work together to improve the model used by Reclamation.

2023 Action Plan

Staff reported to the Engineering & Resource Planning Committee in February 2023 that \$15,000 would be paid in a Joint Funding Agreement with USGS to add a station at higher elevation in the Fry-Ark collection system, while \$5,000 will be contributed toward ASO flyovers of the Roaring Fork basin.

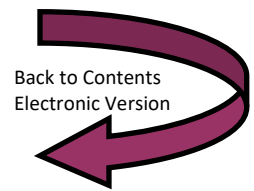


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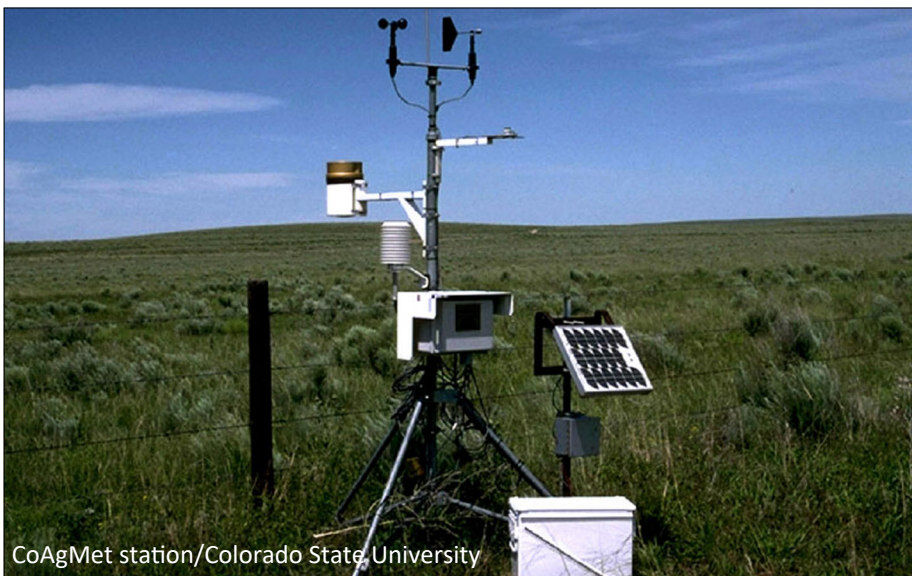


Streamflow Forecasting	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures	—	\$20,000	\$20,000	\$20,000

CoAgMet Monitoring

Background & Purpose:

CoAgMet, a program of Colorado State University, operates weather stations throughout the state of Colorado. The information is particularly valuable for irrigated agriculture, and helps contribute to water conservation. There are 17 sites that collect weather data in the Arkansas River basin, and 13 of those are aligned with the mainstem of the River. The District cooperates with other entities that fund the CoAgMet program.



CoAgMet station/Colorado State University

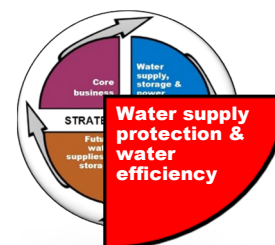
2022 Activity

The District made a \$2,000 contribution to support research through the Upper Arkansas Water Conservancy District sponsorship.

2023 Action Plan

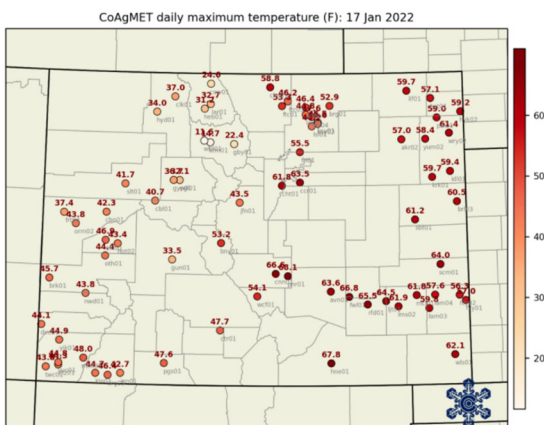
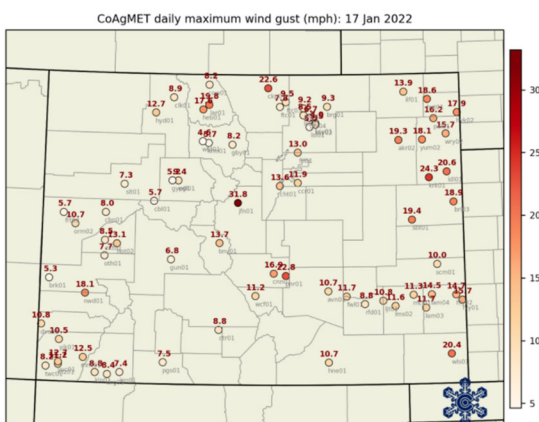
The District will make a \$2,000 contribution to support research through the Upper Arkansas Water Conservancy District sponsorship.

Strategic Plan Interface



Budget Fund

District Operations



Weather data is shared statewide through the CoAgMet program. The District supports stations in the Arkansas Valley.

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CoAgMet Monitoring	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures	\$2,000	\$2,000	\$2,000	\$2,000

Watershed Health

Background & Purpose:

With the increase in number and severity of wildland fires, water providers across the West face new issues associated with watershed health. A fire in the forested areas that surround the high-mountain reservoirs of the Fry-Ingpan-Arkansas Project could be devastating. Even lower elevation fires near Pueblo Reservoir pose a risk.

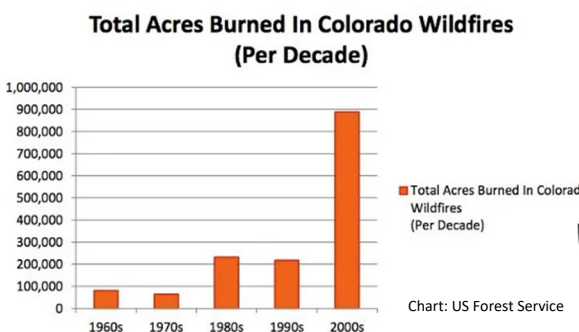


2022 Activity

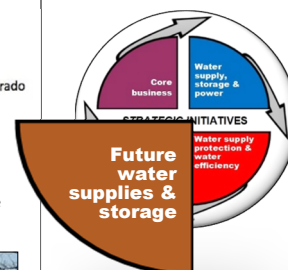
The Southeastern District historically continued to rely on its partnership in the Fry-Ark Project with the Bureau of Reclamation to pay for costs associated with Watershed Health.

2023 Action Plan

The District has budgeted money for potentially joining the Arkansas River Watershed Collaborative through the Arkansas Basin Roundtable for projects that have a direct relationship to Fry-Ark Project facilities. This would be a cost-share agreement with other water interests. No agreement is currently in place.

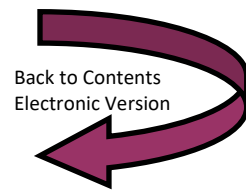


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Watershed Health	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures	—	\$10,000	\$10,000	\$10,000

Water Quality Monitoring

Background & Purpose:

The Enterprise is a cooperating agency with the U.S. Geological Survey (USGS) in the maintenance of stream gauges at key points in the Arkansas River basin. The Enterprise pays about 70 percent of the total costs, and Special Projects (Excess Capacity Master Contract, AVC and Enlargement) participants pay 80 percent of the Enterprise costs.



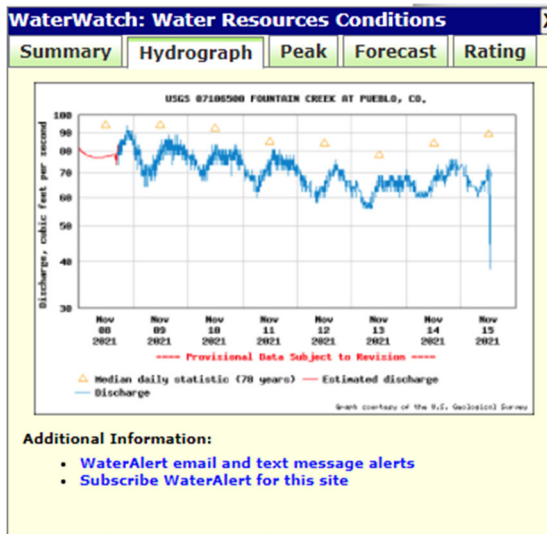
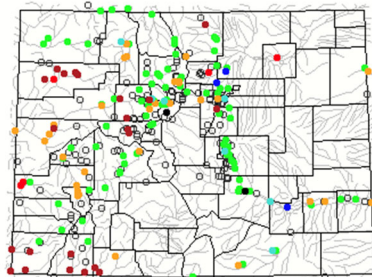
USGS gauge near Portland on the Arkansas River (USGS)

2022 Activity

The U.S. Geological Survey (USGS) monitors long-term water quality, collects continuous specific-conductance data, measures baseline changes, collects streamflow data, measures suspended sediment, and tracks reservoir quality at mainstem Arkansas River sites, major tributaries, and Pueblo Reservoir. The Enterprise has two Joint Funding Agreements with the USGS that support 10 monitoring stations on the mainstem and four stations on tributaries. The USGS posts information online and presents monthly reports to the District Board.

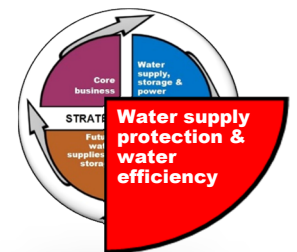
Daily Streamflow Conditions

Select a site to retrieve data and station information.
Monday, November 15, 2021 14:30ET



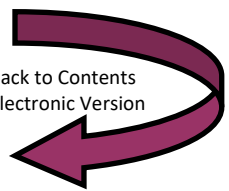
Examples of USGS Internet water data displays.

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2023 Action Plan

No major changes are planned in the water quality monitoring program in 2023.

Water Quality Monitoring	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenses	\$185,805	\$201,647	\$211,732	\$218,084

Colorado River Programs

Background & Purpose:

Programs in the Colorado River basin support Fryingpan-Arkansas Project water rights owned by the District. These programs are operated through partnerships with the Bureau of Reclamation, Colorado Water Conservation Board, Front Range Water Council, Colorado River Water Users Association and Colorado Water Congress.



2022 Activity

The District supported ongoing efforts to provide water to endangered fish species in the Colorado River. Providing additional water for release — the “10825 Program” benefits four species: Humpback Chub, Razorback Sucker, Bonytail and Colorado Pikeminnow. In 2021, the U.S. Fish and Wildlife downlisted the Humpback Chub to threatened, rather than endangered.

The District also supported a weather modification program that increases chances of snowfall in areas that benefit both the West Slope and water supply for the Front Range.

The District also participated in interstate discussions on how to deal with lingering drought in the Colorado River basin.



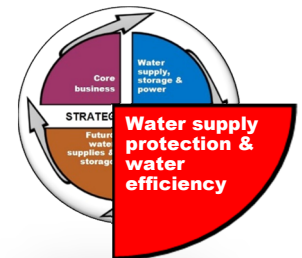
2023 Action Plan

Support for Colorado River programs will continue in 2022.

Each year, Arkansas River water users benefit from an average 130,000 acre-feet of water imported from the Colorado River, including about 59,000 acre-feet (20-year average) by the Fry-Ark Project.

Making sure this supply continues is a high priority for the Southeastern District and its stakeholders.

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Fry-Ark Project

Water & Storage



Colorado River Programs	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures	\$35,098	\$111,450	\$115,588	\$118,754

Fountain Creek Transit Loss Model

Background & Purpose:

The rate of flow, bank seepage, evapotranspiration rates, contributed flow from tributaries, and diversions are taken into account for the Fountain Creek Transit Loss Model. The District pays a charge for municipal return flows tracked during the previous year under the model. In years with no return flows, there is only a membership base fee.



Fountain Creek/SECWCD

Historic Action

The Fountain Creek Transit Loss Model was developed in 2007 by the U.S. Geological Survey to track flows along 78 miles of waterways. The Southeastern District joined in order to better measure municipal Return Flows.

The model breaks 78 miles of river into 33 reaches, and calculates the amount of losses at varying flows. It is necessary to measure the losses in order to assure water rights are not injured by the many diversions along Fountain Creek and Monument Creek.

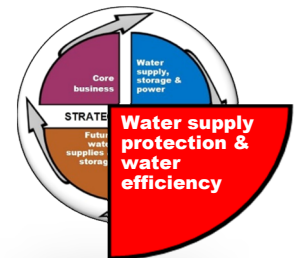
The District is one of 17 participants in the program, and pays an annual membership, plus an additional fee based on its share of Return Flows that are not claimed during the year.

The additional fee is assessed in the year following the measurement.

Fountain Creek Transit Loss Participants

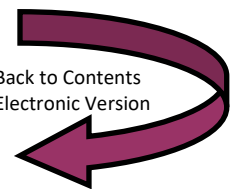
- ◆ Monument
- ◆ Woodmoor
- ◆ Triview
- ◆ Donala
- ◆ Forest Lakes
- ◆ Palmer Lake
- ◆ Fountain Mutual Irrigation Co.
- ◆ Colorado Springs Utilities
- ◆ Fountain
- ◆ Widefield
- ◆ Security
- ◆ Stratmoor Hills
- ◆ Chilcotte Ditch
- ◆ AGRA
- ◆ Cherokee Metro
- ◆ Colorado Centre
- ◆ Southeastern District

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2022 Activity

Membership base fee was paid.

2023 Action Plan

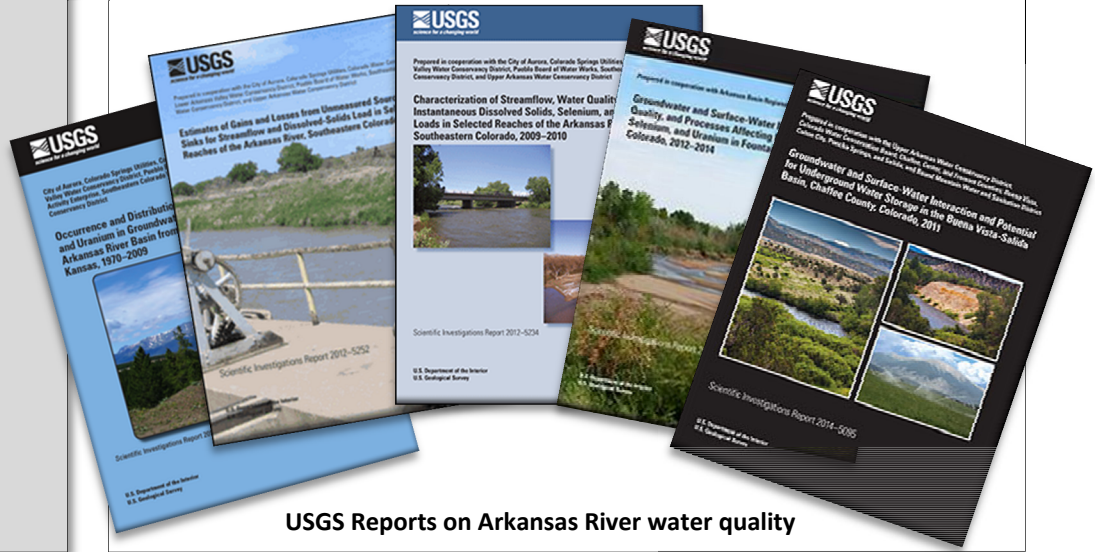
Membership base fee will be paid.

Fountain Creek Transit Loss	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenses	\$3,200	\$3,200	\$23,200	\$23,200

Regional Resource Planning Group

Background & Purpose:

More than a decade of studies guided by the Regional Resource Planning Group (RRPG) have produced clearer understanding of water quality issues in the Arkansas River basin. The group is now considering a future course of action that will guide future studies.



USGS Reports on Arkansas River water quality

2022 Activity

The RRPG began a three-year study to identify sources of Total Dissolved Solids (TDS) in the Arkansas River. The study will look at the relationship of TDS to Specific Conductance and identify the relationship of chemical composition of salts to land use, primarily in the Lower Arkansas Valley.

2023 Action Plan

The group will continue to meet in 2023 with the USGS to review progress on data collection at selected sites. The final report is due in 2024.

Historic Activity

The Regional Resource Planning Group (RRPG) was created with the signing of the October 3, 2003 Intergovernmental Agreement (IGA) between the Southeastern Colorado Water Conservancy District and Aurora.

Meetings began on May 21, 2004, and the group spent six years settling immediate issues and developing a long-term scope of work.

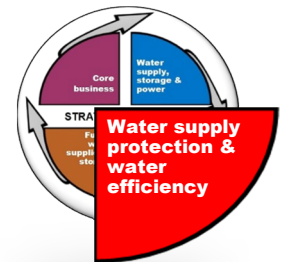
Though cooperative funding agreements with the USGS, six additional water quality studies were completed. A total of \$1.9 million was spent on studies, with RRPG members contributing 58 percent of the costs.

Studies ranged from underground storage in the Upper Arkansas River basin to Fountain Creek water quality to selenium sources in the Lower Arkansas River basin.

RRPG members are:

- Aurora
- Pueblo Water
- Colorado Springs Utilities,
- Lower Arkansas Valley Water Conservancy District
- Upper Arkansas Water Conservancy District
- Southeastern Colorado Water Conservancy District

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Budget Fund

Water & Storage

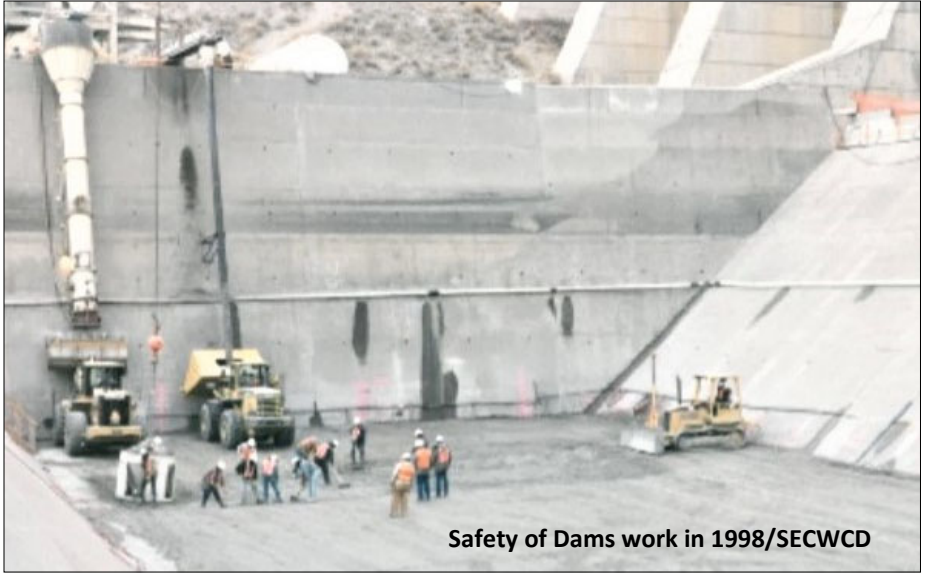
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Regional Resource Planning Group	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenses (paid pro-rata by RRPG members)	\$52,960	\$97,400	\$97,400	\$102,270

Safety of Dams

Background & Purpose:

The Enterprise collects a surcharge to repay Reclamation for a portion of the Safety of Dams work done in 1998 -99. The work included a series of rock bolts and a 22-foot concrete cap. The cost was \$17.6 million, and the District’s share was \$2.4 million (13.63%). The District paid the municipal cost (5.42%) first to avoid interest. The irrigation cost (8.21%) was spread at \$60,000 per year over 25 years.



Safety of Dams work in 1998/SECWCD

Historic Activity

After Reclamation completed its work to bolster Pueblo Dam, the Enterprise began payment for the Safety of Dams (SOD) surcharge in 2000. The obligation will be paid off in 2024.

The District Board opted to pay the M&I portion of costs in a lump sum to avoid interest payments, while the Irrigation payments are \$60,000 per year.

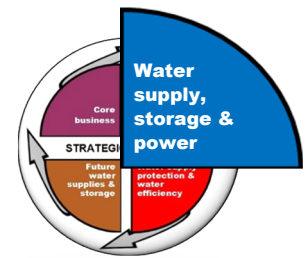
In a 1998 Board Resolution, there was a one-time transfer of reserves from the District to the Enterprise for “activities and obligations of the Activity Enterprise” in the amount of \$2,800,000. The District made the transfer in anticipation of SOD repayments, which was the major activity at the time. However, there is no mention of repayment of the money.

In 1999, the Board transferred \$1,000,000 in District reserves to the Enterprise to pay for the M&I portion of the SOD repairs as they were incurred to avoid the interest portion of repayment. Thus, a total of \$3.8 million was transferred from the District to the Enterprise for SOD.

For the actual work completed, Irrigation payments totaled \$1,450,819, and have no interest component.

Over a 25-year period this totals \$58,032 annually and is covered by annual payments of \$60,000 to Reclamation. The final payment in 2024 will be less than \$60,000.

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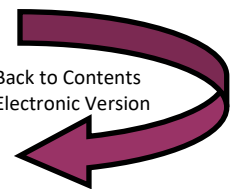
2022 Activity

Payment of \$60,000 was made.

2023 Action Plan

Payment of \$60,000 will be made.

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Safety of Dams	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Repayment to Reclamation	\$60,000	\$60,000	\$60,000	—

Upper Arkansas River Basin Storage

Background & Purpose:

Future storage in the Upper Arkansas River basin will allow the District to better time delivery of imported water, provide more efficient delivery to entities west of Pueblo, and to release water for the Upper Arkansas Voluntary Flow Management Program.



Trout Creek Project/UAWCD

Historic Activity

Innovative projects by the Upper Arkansas Water Conservancy District propose to add integrated surface and underground storage in the Upper Arkansas River.

Two projects also will explore new concepts for an interruptible water supply for cities in order to avoid “buy and dry” of irrigated farmland; enhance recreational and environmental opportunities; provide low-impact hydroelectric power generation; educate the public; and encourage public-private collaboration.

The two projects share many of the same components, but different in scale. Currently, the Upper Ark District is doing a feasibility study at Lake Ranch. The Trout Creek Multi-Use Project, for which the Upper Ark District is seeking funds in the form of partnerships, is a larger, more complex version of the Lake Ranch Multi-Use Project.

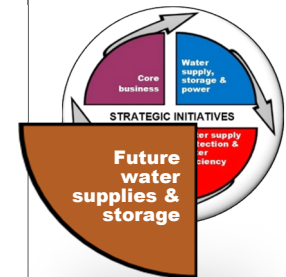


The project is located just west of Trout Creek Pass near Buena Vista, in an area that presently contains wetlands, wildlife habitat, and irrigated agriculture. The goal is to keep all of those values in a sustainable project.

Crucial to that is the need for storage. Surface storage, underground storage, and aquifer recharge ponds will all work in concert to fulfill the goal.

The Upper Arkansas District is actively pursuing the Trout Creek project and Southeastern has some upper basin storage goals that would fit in with the project.

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Upper Arkansas Storage	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Expenditures for cooperative program	—	\$25,000	\$25,000	\$25,000

Restoration of Yield

Background & Purpose:

Restoration of Yield (ROY) is part of the 2004 agreement to maintain recreational water levels in the Arkansas River through Pueblo. It allows participants to capture foregone exchanges through Pueblo downstream for later exchange. Since 2004, downstream space has been leased. The partners in the project have been investigating various sites for storage as well.



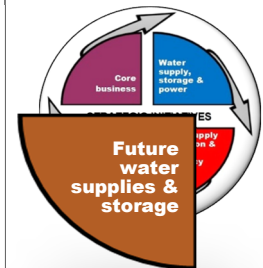
Previous Activity

The participants in the ROY project (see box at right) signed an intergovernmental agreement to purchase a reservoir site just east of Boone (see map below). The site was chosen following a comprehensive screening of potential sites that began in 2014. Flows would be diverted via the Colorado Canal into a 4,300 acre-foot reservoir. The total cost to acquire the property was \$2.85 million, of which The Enterprise's share is \$142,500.

ROY Participants

Pueblo Water	28.58%
Colorado Springs	28.57%
Aurora	28.57%
SECWCD	4.76%
Fountain	4.76%
Pueblo West	4.76%

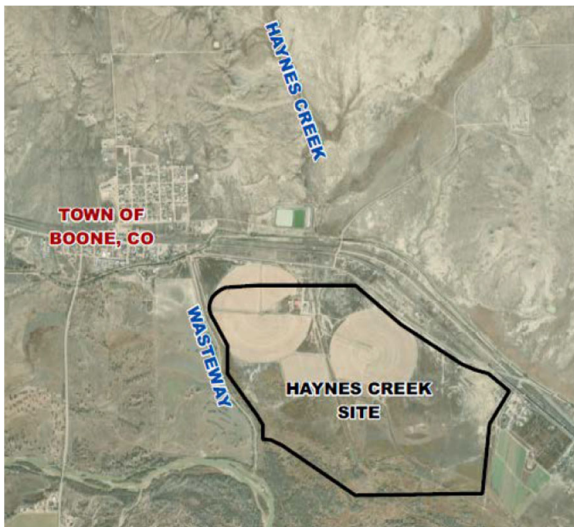
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2023 Action Plan

The construction of the Haynes Creek reservoir likely will not occur for 10 years, and the Enterprise's share would be about \$2 million.

Under the Capital Improvement Plan, it is recommended that \$200,000 be set aside annually to pay for the Enterprise portion of the reservoir construction.



Budget Fund

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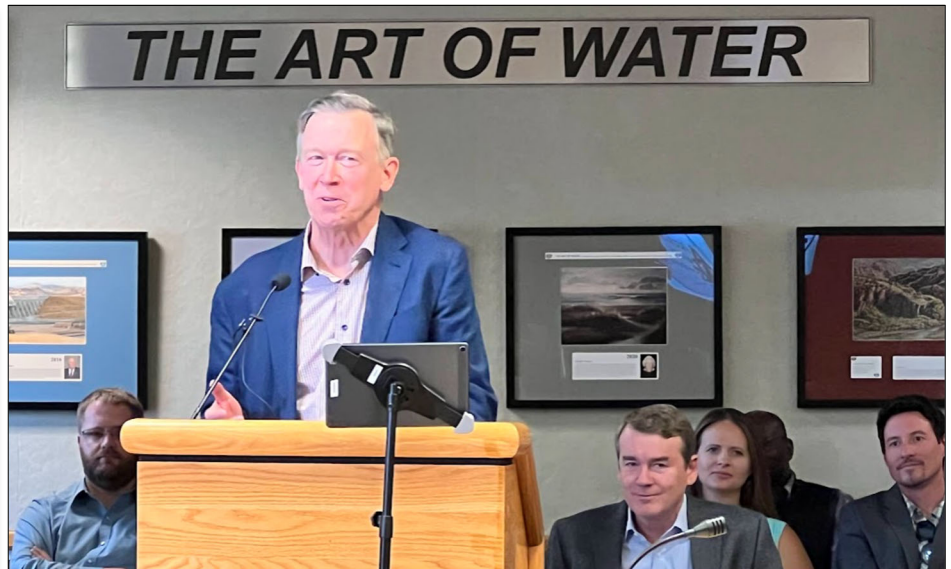
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Operations, Program, Project or Plan	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Development of ROY storage	—	\$200,000	\$200,000	\$200,000

Arkansas Valley Conduit Construction Plan

Background & Purpose:

The Arkansas Valley Conduit (AVC) is a 130-mile long pipeline that will bring clean drinking water to 50,000 people in 39 communities east of Pueblo. It was authorized in the 1962 Fryingpan-Arkansas Project Act, but was never built because the expense was greater than the communities could afford on their own. It was revived in 2000 as water quality issues became overwhelming. Federal legislation added a 65% federal cost-share in 2009.



U.S. Senators John Hickenlooper and Michael Bennet announced a \$60 million appropriation for the AVC at the October SECWCD Board meeting. (SECWCD photo)

2022 Activity

A three-party contract among Reclamation, the District and Pueblo Water was signed for conveyance, treatment and transmission of AVC water through Pueblo Water’s system to the AVC pipeline at 36th Lane and U.S. Highway 50.

Reclamation signed the first construction contract for AVC for the first 6 miles of pipeline, and continued design work on the injection site and the final 6 miles of the Boone Reach.

The Enterprise Board awarded a contract for the design of the Avondale and Boone delivery lines to GMS Consulting Engineers, and chose Kennedy Jenks and AECOM to design the remaining spur and delivery lines.

Meetings with participants reviewed the progress of AVC and opened the discussion of formation of a governance authority.

Federal Infrastructure funds totaling \$60 million were awarded to AVC, bringing total appropriations to \$111 million. The Colorado Water Conservation Board (CWCB) approved a \$20 million grant, in addition to the previous \$100 million finance package. Approval of the CWCB grant by the Colorado General Assembly is still needed.

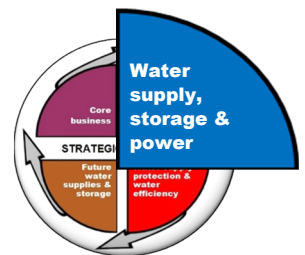
2023 Action Plan

The AVC Repayment Contract between the Enterprise and Reclamation will be negotiated during 2023. Agreements between AVC participants, the Enterprise and/or a governing board will be needed following adoption of the contract.

Construction will begin on the AVC trunk line and the Avondale and Boone delivery lines.

Design of spurs and delivery lines will begin.

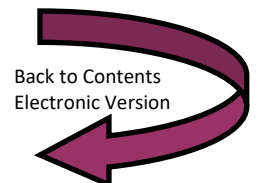
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Budget Fund

Fry-Ark Project

AVC

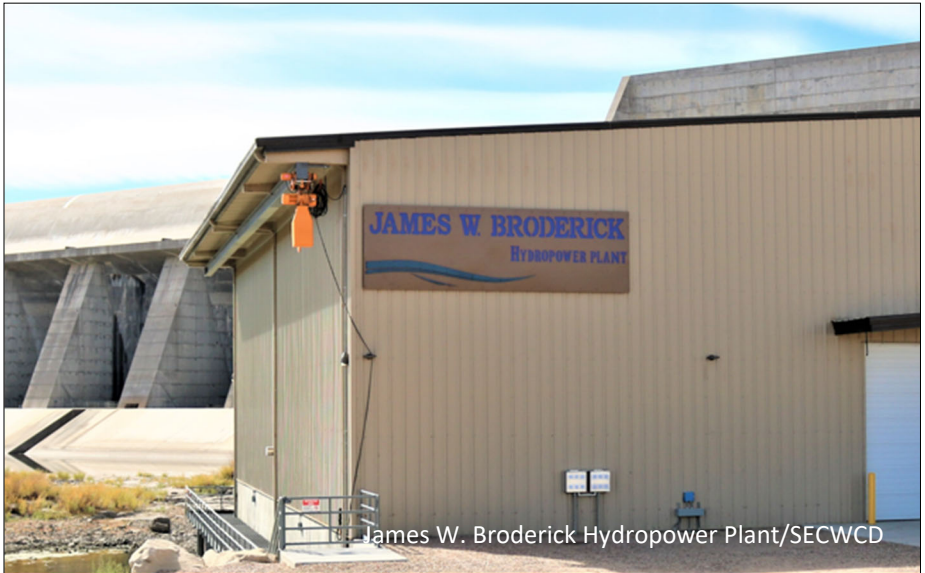


Arkansas Valley Conduit	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Enterprise operating expenditures	\$355,912	\$698,768	\$637,153	\$631,874
Enterprise capital outlay and improvements	\$751,305	\$2,578,250	\$742,250	\$231,235

James W. Broderick Hydropower Plant

Background & Purpose:

In 2019, the District began operating the James W. Broderick Hydropower Plant at Pueblo Dam. The Enterprise operates the Hydro Plant under a Lease of Power Privilege (LoPP), signed by the District and Reclamation in 2017. Power is sold to the city of Fountain and to Fort Carson through Colorado Springs Utilities. Revenues will repay a CWCB loan, and eventually help fund AVC OM&R.



James W. Broderick Hydropower Plant/SECWCD

2022 Activity

Power generation was about 65 percent of the expected average in 2022, because of low flows throughout the year and a shut down of the cone valve for repairs during the entire month of August. Reclamation expedited repairs, gaining an extra month of production.

2023 Action Plan

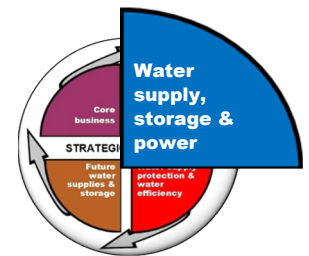
In 2023, mechanical plugs that would allow shutdown of the Hydro Plant for extended periods in the event of an emergency will be manufactured and shipped to the site. The plugs are a requirement of the LoPP with the Bureau of Reclamation. Erosion control, cathodic protection review and other maintenance procedures are planned as well. The CWCB loan will close in 2023, with the first payment to be made in 2024.



Stripped thrust nuts on the Pueblo Dam cone valve were repaired in August by Reclamation. (Reclamation photos)



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Hydroelectric Power	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Revenues from electric generation	\$832,115	\$1,504,342	\$1,360,530	\$1,387,590
Total Expenditures (OM&R & capital)	\$680,062	\$991,456	\$1,288,538	\$1,242,750

Water Sales

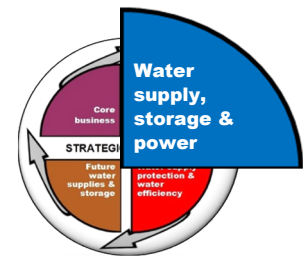
Background & Purpose:

Along with storage fees, water sales are the primary source of revenue for the Enterprise Activity. The District adopted a new rate structure for 2020, after more than 20 years without a rate increase. The new rates were applied in 2021, and will remain unchanged in 2022. The 2022 Financial Study will include a rate study.



Description	WATER RATES FOR 2023					
	Water Rate (\$)	Safety of Dams (\$)	Water Activity (\$)	Environmental Stewardship (\$)	Augmentation (\$)	Proposed Total Charge (\$)
Project Water Sales						
Irrigation	13.14	0.50	0.75	0.75	--	15.14
Municipal	13.14	0.50	1.50	0.75	--	15.89
Project Water Sales used for Well Augmentation						
Irrigation for Well Augmentation	13.14	0.50	0.75	0.75	2.60	17.74
Municipal for Well Augmentation	13.14	0.50	1.50	0.75	2.60	18.49
Storage Charges						
Winter Water Storage*	2.80	0.25	--	0.75	--	3.80
Carry-Over Project Water	--	1.00	1.25	0.75	--	3.00
If and When Storage						
In District	--	0.50	0.50	0.75	--	1.75
Out of District	--	2.00	4.00	0.75	--	6.75
Aurora	--	--	10.00	--	--	10.00
Project Water Return Flows						
Irrigation	12.00	0.50	--	0.75	--	13.25
Municipal	12.00	0.50	--	0.75	--	13.25

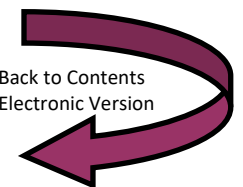
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2022 Action

No change in water and storage rates.

2023 Action Plan

Water rates will be part of the financial planning discussion by the Board in 2023.

Water & Storage Sales	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Revenue (Including Surcharges, Return Flows)	\$1,129,351	\$1,373,541	\$1,373,541	\$1,373,541

Return Flows

Background & Purpose:

The District has sold Return Flows from Project water since 1972. Return Flows provide revenue to support the Water Activity Enterprise. Return Flows are generated when the consumptive use of water is subtracted from the amount of water diverted. Municipal & Industrial and Irrigation uses both create Return Flows.



2022 Activity

In 2022, the Return Flow Policy was changed in order to allow Return Flows to be used for Rule 10 accounts under the state’s 2010 surface irrigation improvement rules for the Arkansas River basin, as well as Rule 14 under the 1996 irrigation rules.

The policy change is a result of the Fort Lyon Canal Pilot Program, which investigated ways in which irrigators could claim the first right of refusal, as specified in the District Allocation Principles. The pilot program began in 2014, when Fort Lyon Canal farmers approached the Board and asked to use Return Flows generated from Project Water applied to lands under the Fort Lyon Canal to augment wells and surface irrigation improvements.

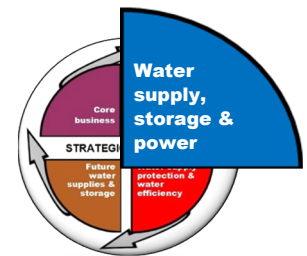
In 2021, the Enterprise determined that water could be allocated on a “farm unit” basis, under administration by the Colorado Division of Water Resources. In December 2021, Enterprise staff reached out to stakeholders to explain the changes in the Return Flow Policy to stakeholders at four meetings in all parts of the District.

2023 Action Plan

The new policy will be applied on all Return Flow sales for the second year.



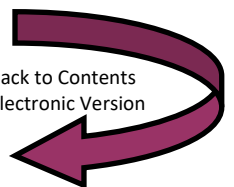
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Return Flow Sales	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Revenue (budget based on 20-year average)	\$80,355	95,712	95,712	95,712

Municipal Carryover Storage Charges

Background & Purpose:

Allocation principles allow municipal water to be stored in Pueblo Reservoir for multiple years. There has not been a charge for that, but the cost of service study that was part of the 2019 Financial Strategy and Stability Study recommended that such charges should be phased in over a five-year period.



Pueblo Dam/SECWCD

Pueblo Reservoir was primarily built to store water brought into the Arkansas River basin until it could be put to beneficial use.

Recognizing the variability of the region’s hydrology, it was always intended to fill, release water, and refill again.

Storage patterns by municipalities began to change following the severe drought of 2002, however, municipal users have kept greater volumes of water in storage.

The result has caused a change in the amount of Return Flows, and reduced demand for municipal Project water.

In the Financial Strategy and Sustainability Study, Jacobs Engineering attempted to assign a cost to storage, based on the number of acre-feet stored in Pueblo Reservoir and the “opportunity cost” to the District.

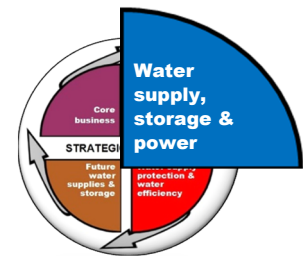
This led to a discussion by the Board of whether that was an appropriate method to use in assigning costs to storage, and how much storage should be charged.

The Board will take up the question of how storage should be paid for in the future.

Under Allocation Principles, only municipalities may carry Project water over for more than one year, and they already bear the costs for evaporation for the time water is stored. However, water in storage that is not being used annually has the potential to create more spill situations and to reduce revenues.

Ad valorem taxes repay construction costs, as well as OM&R for the Project. However, just as users pay annually for water that is imported, there is an appropriate cost for storage beyond the first year for water that is not used.

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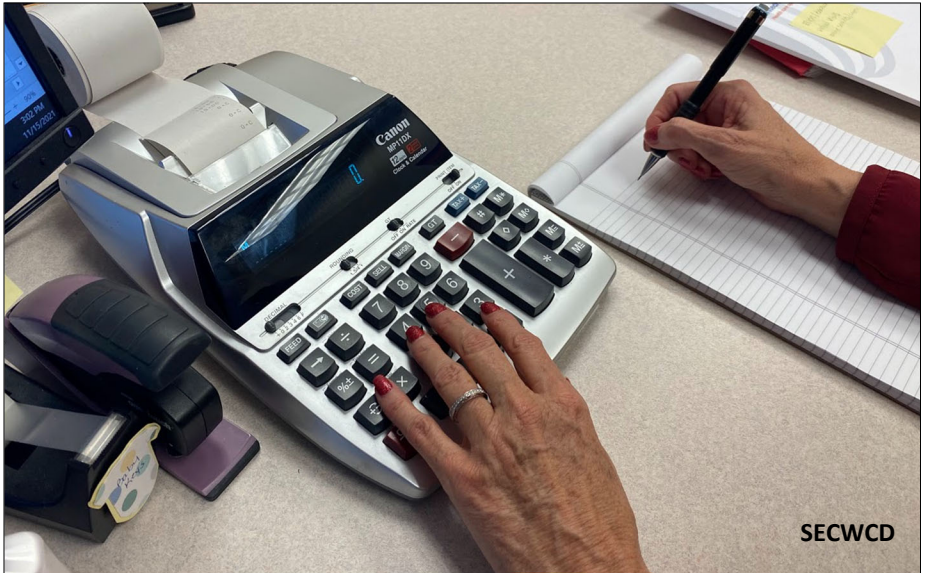


Municipal Carryover Storage Charges	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Revenue	—	—	—	—

Surcharges

Background & Purpose:

Surcharges were added to the Fryngpan-Arkansas water and storage charges throughout the history of the Enterprise. Surcharges serve specific purposes that may change over time. The Board asked staff in 2019 to look at surcharges to determine how they fit into the overall rate structure. The surcharges will be part of the financial discussion.



SECWCD

2022 Activity

Surcharges were collected on all water sales, return flow sales and storage in the Fryngpan-Arkansas Project. Surcharges were not included in the rate study that was part of the 2019 Financial Strategy and Sustainability Study, and were left as directed by the Board in the diagram to the right.

2023 Action Plan

Surcharges will be collected on all water sales, return flow sales and storage in the Fryngpan-Arkansas Project. Surcharges will be a part of the 2022 Financial Study.

Enterprise surcharges include:

- Safety of Dams (1998)**
- Water Activity Enterprise (2002)**
- Aurora IGA (2003)**
- Well Augmentation (2005)**
- Environmental Stewardship (2014)**

The first surcharge was applied in 1998 to cover the District’s cost for Pueblo Dam safety work.

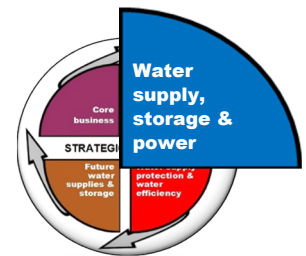
An Enterprise surcharge was added in 2002 to fund ongoing projects of the Enterprise.

The Aurora IGA in 2003 included a surcharge of \$10 per acre-foot as part of an agreement that allowed Aurora to obtain a Fry-Ark storage contract.

The well augmentation surcharge covers sole-source wells.

The Environmental Stewardship surcharge funds four specific programs.

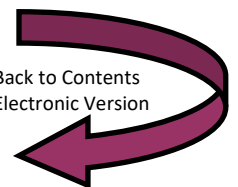
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Surcharges	2022 YTD	2023 Budget	2024 Projected	2025 Projected
Budget based on 20-year averages	\$665,452	\$681,930	\$681,930	\$681,930

Records Management

Background & Purpose:

There is a treasure trove of information about southern Colorado water available at District Headquarters. Moving the information into a digital format will save countless hours of research time when information is needed. The District is investigating the best method to transfer records to a digital format.



Future Activities

Throughout 65 years of history, the Southeastern Colorado Water Conservancy District has amassed a growing number of documents.

Reports, maps, and minutes of meetings are kept in the District’s vault, as well as in offices throughout the headquarters building.

Many of these records are necessary, while all of them contain information that is useful at some level. The issue is the accessibility of the records in an age where most anything can be found in a few clicks on a keyboard, or a swipe across a screen.

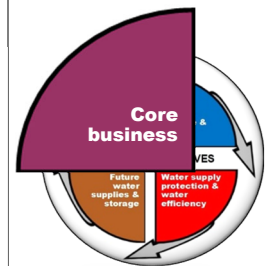
District staff has begun investigating various systems that will allow quick access to the historical records of the District.

A more systematic electronic filing system that can expand over time is needed.

The District has a long record of valuable service to its stakeholders and the larger community. Quality records systems are an important way to maintain this tradition of service.



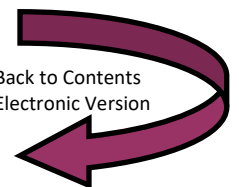
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Pueblo Dam Interconnect

Background & Purpose:

The interconnection and Pueblo Dam will connect the North and South Outlets to increase the reliability of municipal water supplies in the event of shutdowns for either maintenance or emergencies. The Interconnect could improve water quality by allowing municipal water providers more variety in elevation from which water is drawn. The 2016 cost estimate was \$16.5 million.



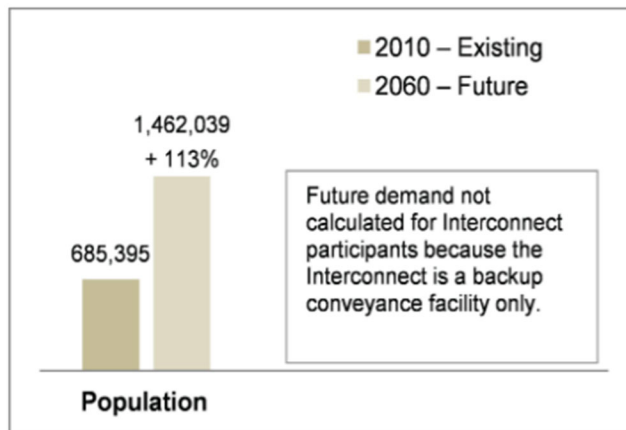
Future Activities

Interconnection of the North and South Outlets at Pueblo Dam would have benefits for both operations and water quality for municipal water providers who depend on Pueblo Reservoir.

The Interconnect was part of a 2013 Environmental Impact Statement that also studied the Arkansas Valley Conduit and the Excess Capacity Master Contract. The AVC project is underway, and the ECOM was signed by Reclamation and the Southeastern District in 2016.

During short-term maintenance and emergency situations, the Interconnect would move water between the North and South Outlets at Pueblo Dam. The Interconnect would be a 2.5-mile section of 84-inch pipeline to be constructed between the two outlet works.

Interconnect operations would require a long-term (40-year) contract between

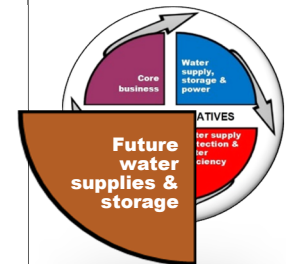


Reclamation and the Interconnect water providers for use during periodic maintenance or emergencies activities.

The Interconnect contract would also support deliveries of water to water connections at Pueblo Reservoir for the Arkansas Valley Conduit, Pueblo Fish Hatchery, Pueblo Water, Pueblo West Metropolitan District, Southern Delivery System, and Fountain Valley Authority.

No plans to build the Interconnect are foreseen in the immediate future.

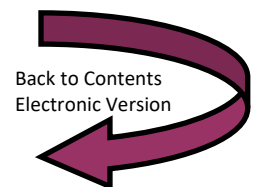
Strategic Plan Interface



Budget Fund

Fry-Ark Project

Water & Storage



Water Acquisition

Background & Purpose:

One function of the Southeastern Colorado Water Conservancy District, under state statute, is to purchase water rights for the benefit of stakeholders. The District Board has discussed this possibility in the past, but no action has resulted. There may be situations in the future where the District could purchase water rights to fill gaps in its portfolio.



Arkansas River downstream from Pueblo Dam/SECWCD

Future Activities

The District owns the water rights associated with the Fryingpan-Arkansas Project in both the Colorado River and Arkansas River basins. As a source of supplemental water, there is no “minimum” level of supply.

While the Board has looked at purchasing water in the past, there has not been a true need for an additional supply of water. There have been years when very little water was available for allocation — none at all in 1977 for instance.

At times, the water market outside the Fryingpan-Arkansas Project has been very active, but the Board has never chosen to participate, cities, towns, well associations, other conservancy districts, and even irrigation companies have purchased water rights for varying purposes over the years. The Southeastern District has remained focused on its mission to manage water from the Project, and has not seen the need to expand supplies.

Yet there are scenarios where it would be advantageous for the Enterprise to own water rights beyond those needed

for the Project. The availability of water is becoming increasingly critical as Colorado River imports may be threatened either from a curtailment related to the Colorado River compact or failure of aging infrastructure.

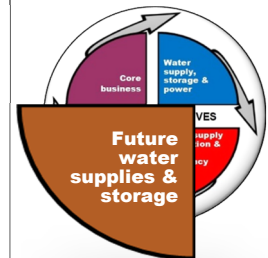
The Southeastern District has remained focused on its mission to manage water from the Project, and has not seen the need to expand supplies.

For example, the Allocation Principles allot about 54 percent of Project water to municipalities, but in most years not all of that is claimed. About 14 percent will be available to the Arkansas Valley Conduit when it is complete.

In a dry year, however, the 14 percent may not be enough to meet the needs of the AVC, and more water might have to be acquired. Owning water rights is one way to achieve that,

Purchase of water rights is listed in the Business Plan as a placeholder for decisions by future Boards.

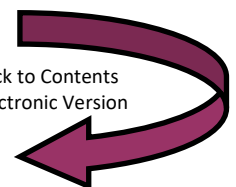
Strategic Plan Interface



Budget Fund

Water & Storage

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Electronic Version



Storage Development

Background & Purpose:

A shortage of storage was identified in the 1998 Water Needs Assessment conducted by the District in cooperation with key municipal stakeholders. Sites throughout the Arkansas Valley were identified and prioritized, leading to the Preferred Storage Options Plan. The need for storage remains, but the pace has changed as water conservation practices are implemented.

PROJECTIONS	Population	Water Use
1998 (Actual)	620,917	148,114 af
2019 (Actual)	893,261	165,682 af
2020 (Low Projection)	973,927	213,572 af
2020 (High Projection)	1,107,661	244,072 af
2040 (Low Projection)	1,192,598	243,470 af
2040 (High Projection)	1,626,678	335,013 af

Population and water demands foreseen in 1998 overestimated the rate of growth and need for new water supplies.

Future Activities

Two factors have lowered the M&I demand projected in the 1998 Water and Storage Needs Assessment:

- ♦ **Population growth:** While El Paso and Chaffee counties have significantly increased population since 1998, growth has been slower than projected in Pueblo and Fremont counties. Counties east of Pueblo generally lost population.
- ♦ **Conservation:** Per capita water use, particularly in El Paso and Pueblo counties, has dropped significantly.

The 1998 study was completed at the end of two decades of the largest population growth and wettest weather on record in the Arkansas River basin.

In addition, growth rates in the region were higher overall (about 47 percent from 1980-2000) and particularly in El Paso County (68 percent from 1980-2000). In the 2000-2017 period, growth overall has slowed to 26 percent, and El Paso County to 34 percent.

During the severe drought of 2002, many communities were on water restrictions.

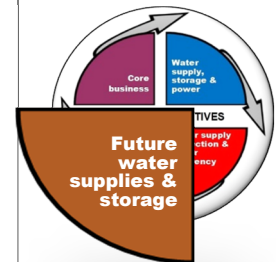
The outcome has been a reduction in total water use despite an increase in population.

Following the drought, there was an increase in active conservation programs by cities within the District. There was also direction from the Colorado Water Conservation Board to conserve water, and it was included as a statewide goal in the 2015 Colorado's Water Plan.

Many residential customers have reduced water use on their own as a response to drought or pricing. For instance, a study by Pueblo Water found water use decreased by about 17 percent from 1996-2007. Fountain water users cut back on use when rates increased as a result of Southern Delivery System.

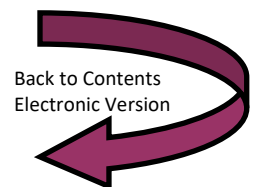
The outcome has been a reduction in total water use despite an increase in population. However, there will be a need for more storage in the future.

Strategic Plan Interface



Budget Fund

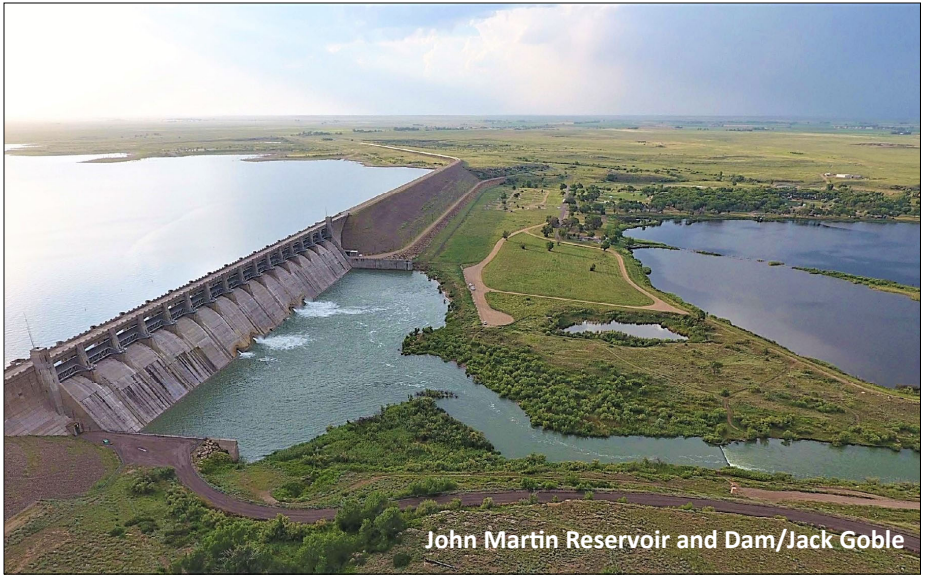
Water & Storage



John Martin Reservoir Storage

Background & Purpose:

The U.S. Supreme Court battle between Kansas and Colorado over the Arkansas River Compact ended in 2009, opening the possibility that the largest reservoir in the Arkansas River basin could be open for excess-capacity storage for certain Colorado entities. The Arkansas River Compact Administration is deliberating, but has made no decision.



John Martin Reservoir and Dam/Jack Goble

Future Activities

John Martin Reservoir was completed in 1948 as the regulating reservoir for the Arkansas River Compact between Kansas and Colorado.

The Compact was signed by both states and ratified by Congress shortly after completion. After a 24-year Supreme Court battle ended in 2009, the Arkansas River Compact Administration (ARCA) again began talking about the possibility of opening accounts for Colorado users in John Martin Reservoir.

John Martin Reservoir often has excess capacity space, filling to its conservation and recreation storage capacity of 341,000 acre-feet only during extremely wet years.

In 2015, the Colorado Water Conservation Board asked the Lower Arkansas Valley Water Conservancy District to sponsor a feasibility and scoping study. Deere & Ault Consultants completed Phase I of the study in 2017. Nine groups, including the Southeastern Colorado Water Conservancy District, have expressed an interest in using John Martin for storage.

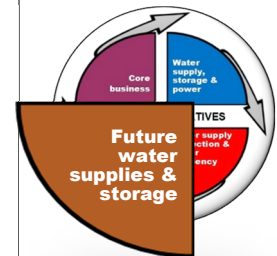
Others include four augmentation groups, the cities of Lamar and La Junta, the Lower Arkansas District, and Tri-State Generation & Transmission Co. Tri-State owns about half of the Amity Canal shares, and Amity stores some water in John Martin now.

Storage categories include augmentation flows, fully consumable flows from the Fry-Ark Project, and capturing releases from Pueblo Reservoir to avoid spills.

The study identified benefits for Colorado and Kansas. Storage categories include augmentation flows, fully consumable flows from the Fry-Ark Project, and capturing releases from Pueblo Reservoir to avoid spills. Kansas would receive a 5 percent storage charge (in water), reduce evaporation on its water, and receive better quality water.

Phase II of the study will be to provide a draft proposal of the study to Kansas for review, recommend changes in the 1980 Operating Plan and accounting system, and present the plan to ARCA.

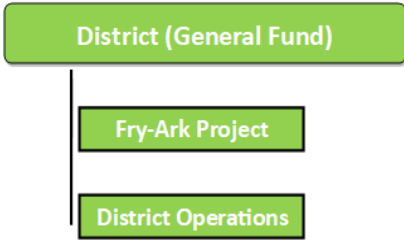
Strategic Plan Interface



Budget Fund

Water & Storage





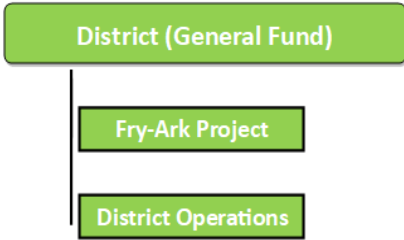
Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

District General Fund (Fry-Ark & District Operations)

Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
Fry-Ark Project Revenue					
Tax Collections					
Contract Mill Levy Collections	4510				
Fry-Ark Project - USBR	200	8,992,839.00	9,620,793.00	9,905,349.00	10,202,510.00
Abatement and Refund of Tax Collections	4530				
Fry-Ark Project - USBR	200	44,964.00	56,593.00	58,267.00	60,015.00
Prior Year Tax	4540				
Fry-Ark Project - USBR	200	(8,900.00)	(9,078.00)	(9,350.00)	(9,631.00)
County Collection Fees	6340				
Fry-Ark Project - USBR	200	<u>(158,273.00)</u>	<u>(174,100.00)</u>	<u>(182,805.00)</u>	<u>(188,289.00)</u>
Total Tax Collections		8,870,630.00	9,494,208.00	9,771,461.00	10,064,605.00
Fountain Valley Authority					
Fountain Valley Authority	4340				
Fry-Ark Project - USBR	200	<u>2,600,000.00</u>	<u>2,600,000.00</u>	<u>0.00</u>	<u>0.00</u>
Total Fountain Valley Authority		2,600,000.00	2,600,000.00	0.00	0.00
Winter Water Storage					
Winter Water Storage	4330				
Fry-Ark Project - USBR	200	<u>117,600.00</u>	<u>117,600.00</u>	<u>117,600.00</u>	<u>0.00</u>
Total Winter Water Storage		117,600.00	117,600.00	117,600.00	0.00
Excess Capacity Master Contract					
Excess Capacity Master Contract	4360				
Excess Capacity	140	<u>288,597.00</u>	<u>337,836.00</u>	<u>343,904.00</u>	<u>350,048.00</u>
Total Excess Capacity Master Contract		288,597.00	337,836.00	343,904.00	350,048.00
Extraordinary Maintenance Revenues					
Extraordinary Maintenance Revenues	4380				
Recovery of Storage-Sediment Study	167	0.00	<u>150,000.00</u>	<u>150,000.00</u>	<u>150,000.00</u>
Total Extraordinary Maintenance Revenues		0.00	150,000.00	150,000.00	150,000.00
Collection of RRA Fees					
RRA Fee Reimbursement	4135				
Fry-Ark Project - RRA (USBR)	205	<u>20,000.00</u>	<u>2,000.00</u>	<u>2,000.00</u>	<u>2,000.00</u>
Total Collection of RRA Fees		20,000.00	2,000.00	2,000.00	2,000.00
Total Fry-Ark Project Revenue		11,896,827.00	12,701,644.00	10,384,965.00	10,566,653.00
Fry-Ark Project Expenditures					
Contract Payments					
Fry-Ark Debt Payment	5010				
Fry-Ark Project - USBR	200	1,467,572.00	1,467,572.00	1,467,572.00	1,467,572.00
Fry-Ark OM&R Charges	5060				
Fry-Ark Project - USBR	200	2,529,272.00	2,629,261.00	2,505,310.00	2,165,324.00
Fry-Ark OM&R Credits	5061				
Fry-Ark Project - USBR	200	<u>(455,269.00)</u>	<u>(587,846.00)</u>	<u>(11,339.00)</u>	<u>(11,679.00)</u>
Total Contract Payments		3,541,575.00	3,508,987.00	3,961,543.00	3,621,217.00
Fountain Valley Authority					
Payment - Fountain Valley Authority	5040				
Fry-Ark Project - USBR	200	<u>2,600,000.00</u>	<u>2,600,000.00</u>	<u>0.00</u>	<u>0.00</u>
Total Fountain Valley Authority		2,600,000.00	2,600,000.00	0.00	0.00
Winter Water Storage					
Payment - Winter Water Storage - USBR	5030				
Fry-Ark Project - USBR	200	<u>117,600.00</u>	<u>117,600.00</u>	<u>117,600.00</u>	<u>117,600.00</u>
Total Winter Water Storage		117,600.00	117,600.00	117,600.00	117,600.00
Excess Capacity Master Contract					
Payment - Excess Capacity Master Contract - USBR	5065				
Excess Capacity	140	<u>288,597.00</u>	<u>337,836.00</u>	<u>343,904.00</u>	<u>350,048.00</u>
Total Excess Capacity Master Contract		288,597.00	337,836.00	343,904.00	350,048.00



Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

District General Fund (Fry-Ark & District Operations)

Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
Extraordinary Maintenance Expenditure					
Extraordinary Maintenance Expenditure	5080				
Recovery of Storage-Sediment Study	167	0.00	150,000.00	150,000.00	150,000.00
Total Extraordinary Maintenance Expenditure		0.00	150,000.00	150,000.00	150,000.00
RRA Fees					
Reclamation Reform Act Audit	6025				
Fry-Ark Project - RRA (USBR)	205	20,000.00	2,000.00	2,000.00	2,000.00
Total RRA Fees		20,000.00	2,000.00	2,000.00	2,000.00
Total Fry-Ark Project Expenditures		6,567,772.00	6,716,423.00	4,575,047.00	4,240,865.00
Total Fry-Ark Revenues Over (Under) Expenditures		<u>5,329,055.00</u>	<u>5,985,221.00</u>	<u>5,809,918.00</u>	<u>6,325,788.00</u>
Grant Revenue					
State					
Grant Revenue - Contingency	4170				
District - Administration	300	400,000.00	400,000.00	400,000.00	400,000.00
Total State		400,000.00	400,000.00	400,000.00	400,000.00
Total Grant Revenue		400,000.00	400,000.00	400,000.00	400,000.00
Grant Expenditures					
State					
Grant Expenditure - State	7260				
District - Administration	300	400,000.00	400,000.00	400,000.00	400,000.00
Total State		400,000.00	400,000.00	400,000.00	400,000.00
Total Grant Expenditures		400,000.00	400,000.00	400,000.00	400,000.00
Total Grant Revenues Over (Under) Expenditures		<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Operating Revenue					
Tax Revenue for Operations					
Specific Ownership Tax Collections	4420				
District - Administration	300	810,000.00	830,000.00	854,900.00	880,547.00
Operating Tax Revenue	4520				
District - Administration	300	393,437.00	362,195.00	372,907.00	384,095.00
Total Tax Revenue for Operations		1,203,437.00	1,192,195.00	1,227,807.00	1,264,642.00
Interfund Reimbursements					
Enterprise Admin Reimbursement	4440				
Water Activity Enterprise Reimbursement	220	1,326,983.00	1,695,957.00	1,780,755.00	1,834,178.00
Excess Capacity Reimbursement	225	18,682.00	21,969.00	23,067.00	23,759.00
Enlargement Reimbursement	230	10,464.00	11,987.00	12,586.00	12,964.00
Arkansas Valley Conduit Reimbursement	235	342,598.00	405,445.00	425,717.00	438,488.00
Hydroelectric Power Reimbursement	240	48,868.00	62,781.00	65,920.00	67,898.00
Total Interfund Reimbursements		1,747,595.00	2,198,139.00	2,308,045.00	2,377,287.00
Investment Revenue					
Interest Income	4040				
Fry-Ark Project - USBR	200	117.00	412.00	422.00	433.00
Ad Valorem Interest	210	5,000.00	5,100.00	5,228.00	5,358.00
District - Administration	300	1,446.00	1,013.00	1,039.00	1,065.00
Interest on Bonds	4042				
Fry-Ark Project - USBR	200	51,045.00	227,464.00	233,151.00	238,979.00
District - Administration	300	33,810.00	49,556.00	50,795.00	52,065.00
Total Investment Revenue		91,418.00	283,545.00	290,635.00	297,900.00
Total Operating Revenue		3,042,450.00	3,673,879.00	3,826,487.00	3,939,829.00
Operating Expenditures					

2023 BUSINESS PLAN/3-YEAR BUDGET

Southeastern Colorado Water Conservancy District Business Plan (2023-2025)

District General Fund (Fry-Ark & District Operations)

Statement of Revenue and Expenditures

		2022 Budget	2023 Budget	2024 Budget	2025 Budget
Human Resources					
Staff Payroll	5110				
District - Administration	300	1,469,938.00	1,936,897.00	2,033,742.00	2,094,754.00
Incentive/Performance Capacity	5120				
District - Administration	300	42,000.00	48,000.00	50,400.00	51,912.00
Directors Payroll	5140				
District - Administration	300	36,000.00	36,000.00	37,800.00	38,934.00
Payroll Taxes	5210				
District - Administration	300	109,035.00	150,934.00	158,481.00	163,235.00
HSA Contributions	5220				
District - Administration	300	49,500.00	54,450.00	57,173.00	58,888.00
401 Retirement Contribution	5230				
District - Administration	300	141,104.00	170,653.00	179,186.00	184,561.00
457 Retirement Contribution	5235				
District - Administration	300	84,662.00	93,557.00	98,235.00	101,182.00
Health Insurance	5250				
District - Administration	300	212,139.00	270,433.00	283,955.00	292,473.00
Life Ins - Staff & Directors	5254				
District - Administration	300	10,089.00	12,202.00	12,812.00	13,196.00
Medical Reimbursement Expense	5255				
District - Administration	300	4,950.00	4,950.00	5,198.00	5,353.00
LT Disability Ins	5256				
District - Administration	300	8,564.00	11,415.00	11,986.00	12,345.00
Employee Assistance Program	5258				
District - Administration	300	910.00	1,355.00	1,423.00	1,465.00
Dental Insurance	5260				
District - Administration	300	12,751.00	15,573.00	16,352.00	16,842.00
Vision Insurance	5265				
District - Administration	300	2,739.00	2,636.00	2,768.00	2,851.00
Worker's Compensation Insurance	5270				
District - Administration	300	3,250.00	4,000.00	4,200.00	4,326.00
Total Human Resources		2,187,631.00	2,813,055.00	2,953,711.00	3,042,317.00
Headquarter Operations					
Admin Fees for Human Resources	6015				
District - Administration	300	4,737.00	5,987.00	6,287.00	6,475.00
Bank Fees	6030				
District - Administration	300	1,000.00	1,094.00	1,149.00	1,184.00
Board Awards/Gifts	6040				
District - Administration	300	103.00	488.00	512.00	527.00
Board Memberships/Subscriptions	6070				
District - Administration	300	8,996.00	9,442.00	9,915.00	10,212.00
Board Printing	6090				
District - Administration	300	216.00	284.00	298.00	307.00
Board Room Presentation Equipment and Maintenance	6100				
Information Technology (IT) Program	324	621.00	550.00	578.00	595.00
Board Room Accessories	6110				
District - Administration	300	391.00	619.00	650.00	670.00
Board/Committee Meals	6120				
District - Administration	300	6,469.00	9,113.00	9,568.00	9,855.00
Building Heating/Cooling	6130				
District - Administration	300	2,588.00	2,847.00	2,989.00	3,079.00
Building Other/Misc Maintenance	6140				
District - Administration	300	724.00	1,202.00	1,262.00	1,300.00

2023 BUSINESS PLAN/3-YEAR BUDGET

District (General Fund)

Fry-Ark Project

District Operations

Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

District General Fund (Fry-Ark & District Operations)

Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
Building Plumbing & Electrical	6150				
District - Administration	300	2,035.00	2,239.00	2,350.00	2,421.00
Building Tools & Equipment	6160				
District - Administration	300	207.00	110.00	116.00	119.00
Computer - General Contracts	6250				
Information Technology (IT) Program	324	28,792.00	33,700.00	35,385.00	36,447.00
Computer - Supplies	6260				
Information Technology (IT) Program	324	250.00	276.00	290.00	299.00
Computer - Hardware	6270				
Information Technology (IT) Program	324	15,000.00	16,500.00	17,325.00	17,845.00
Computer - Software and Licenses	6280				
Information Technology (IT) Program	324	25,596.00	30,600.00	32,130.00	33,094.00
Insurance - Automobile	6580				
District - Administration	300	1,744.00	1,500.00	1,575.00	1,622.00
Insurance - Excess Liability/Umbrella	6590				
District - Administration	300	3,015.00	3,790.00	3,980.00	4,099.00
Insurance - General Liability	6600				
District - Administration	300	12,925.00	17,410.00	18,281.00	18,829.00
Insurance - Property & Liability	6610				
District - Administration	300	5,224.00	4,985.00	5,836.00	6,011.00
Insurance - Public Official Liability	6620				
District - Administration	300	1,244.00	1,375.00	1,444.00	1,487.00
Legal Notices	6630				
District - Administration	300	2,262.00	1,000.00	1,050.00	1,082.00
Maintenance - Backflow Testing	6640				
District - Administration	300	228.00	121.00	127.00	131.00
Maintenance Fire System	6650				
District - Administration	300	500.00	609.00	639.00	658.00
Maintenance - Janitorial Services	6660				
District - Administration	300	3,291.00	5,330.00	5,596.00	5,764.00
Maintenance - Pest Control	6670				
District - Administration	300	531.00	535.00	561.00	578.00
Maintenance - Waste Disposal	6680				
District - Administration	300	1,986.00	2,336.00	2,453.00	2,527.00
Maintenance - Security	6690				
District - Administration	300	1,250.00	1,925.00	2,021.00	2,082.00
Maintenance - Snow Removal	6700				
District - Administration	300	2,246.00	2,471.00	2,594.00	2,672.00
Maintenance - Window Cleaning	6710				
District - Administration	300	890.00	979.00	6,028.00	1,209.00
Maintenance Facilities - Blacktop	6720				
District - Administration	300	1,000.00	1,000.00	1,050.00	1,082.00
Office - Equipment (New and Maintenance)	6730				
District - Administration	300	6,935.00	2,033.00	2,135.00	2,199.00
Office - Coffee/Snacks	6740				
District - Administration	300	700.00	688.00	722.00	744.00
Office - Copy Machine Color	6752				
District - Administration	300	5,000.00	9,693.00	10,178.00	10,483.00
Office - General/Staff Memberships	6760				
District - Administration	300	7,700.00	8,580.00	9,009.00	9,279.00
Awards & Gifts - Other	6765				
District - Administration	300	336.00	427.00	449.00	462.00
Office - Printing	6770				
District - Administration	300	3,661.00	4,027.00	4,228.00	4,355.00

District (General Fund)

Fry-Ark Project

District Operations

Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

District General Fund (Fry-Ark & District Operations)

Statement of Revenue and Expenditures

		2022 Budget	2023 Budget	2024 Budget	2025 Budget
Office - Publications & Subscriptions	6780				
District - Administration	300	758.00	935.00	982.00	1,011.00
Phone - Cell	6790				
Information Technology (IT) Program	324	7,500.00	10,177.00	10,685.00	11,006.00
Phone - Equipment Maintenance	6800				
Information Technology (IT) Program	324	1,487.00	2,150.00	2,258.00	2,325.00
Phone & Internet	6810				
Information Technology (IT) Program	324	14,056.00	12,245.00	12,857.00	13,243.00
Postage & Shipping	6820				
District - Administration	300	4,680.00	5,148.00	5,405.00	5,568.00
Staff Awards and Gifts	6850				
District - Administration	300	3,647.00	1,650.00	1,733.00	1,784.00
Supplies - Janitorial	7020				
District - Administration	300	360.00	458.00	480.00	495.00
Supplies - Office	7030				
District - Administration	300	4,291.00	4,720.00	4,956.00	5,105.00
Supplies - Paper	7040				
District - Administration	300	1,113.00	1,224.00	1,286.00	1,324.00
Supplies - Toner	7050				
District - Administration	300	1,189.00	1,308.00	1,373.00	1,414.00
Utilities	7070				
District - Administration	300	19,466.00	21,413.00	22,483.00	23,158.00
Utilities - Airport Fee	7075				
District - Administration	300	931.00	990.00	1,039.00	1,071.00
Vehicle R&M - 2014 Rav4	7112				
District - Administration	300	750.00	825.00	866.00	892.00
Vehicle R&M - 2017 Rav4	7114				
District - Administration	300	750.00	825.00	866.00	892.00
Vehicle R&M - 2019 Highlander	7115				
District - Administration	300	750.00	825.00	866.00	892.00
Web Contracts - Design & Support	7120				
Information Technology (IT) Program	324	1,242.00	2,200.00	2,310.00	2,379.00
Web Hosting	7130				
Information Technology (IT) Program	324	678.00	746.00	783.00	807.00
Landscape - Materials, Supplies and Plants	7170				
Landscape Maintenance	314	2,598.00	2,500.00	2,625.00	2,704.00
Landscape Maintenance & Contracts	7180				
Landscape Maintenance	314	20,725.00	24,654.00	5,887.00	6,064.00
Contingency - Operating	7250				
District - Administration	300	<u>152,176.00</u>	<u>183,686.00</u>	<u>192,870.00</u>	<u>198,656.00</u>
Total Headquarter Operations		399,540.00	464,544.00	473,370.00	482,574.00
Meetings and Travel					
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	6370				
District - Administration	300	500.00	550.00	578.00	595.00
Directors Airfare	6390				
District - Administration	300	2,108.00	2,319.00	2,435.00	2,508.00
Directors Hotels	6400				
District - Administration	300	6,662.00	8,428.00	8,850.00	9,115.00
Directors Meals	6410				
District - Administration	300	500.00	550.00	578.00	595.00
Directors Meeting Registrations	6420				
District - Administration	300	6,630.00	7,843.00	8,235.00	8,482.00
Directors Mileage Reimbursement	6430				

2023 BUSINESS PLAN/3-YEAR BUDGET

District (General Fund)

Fry-Ark Project

District Operations

Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

District General Fund (Fry-Ark & District Operations)

Statement of Revenue and Expenditures

		2022 Budget	2023 Budget	2024 Budget	2025 Budget
District - Administration	300	12,760.00	9,636.00	10,118.00	10,421.00
Executive - Airfare	6480				
District - Administration	300	2,302.00	2,532.00	2,656.00	2,739.00
Executive - District Vehicle Gas	6490				
District - Administration	300	1,718.00	2,440.00	2,562.00	2,639.00
Executive - Hotels	6500				
District - Administration	300	3,417.00	4,309.00	4,524.00	4,660.00
Executive - Meals	6510				
District - Administration	300	607.00	668.00	701.00	722.00
Executive - Meeting Registrations	6520				
District - Administration	300	3,200.00	5,277.00	5,541.00	5,707.00
Executive - Other Travel Expense	6530				
District - Administration	300	300.00	330.00	347.00	357.00
Meeting Expense	6725				
District - Administration	300	1,477.00	1,625.00	1,706.00	1,757.00
Meeting Meals - Non Staff Member	6727				
District - Administration	300	300.00	550.00	578.00	595.00
Staff Travel -Airfare	6860				
District - Administration	300	5,240.00	5,784.00	6,052.00	6,234.00
Staff Travel - District Vehicle Gas	6870				
District - Administration	300	2,279.00	3,057.00	3,210.00	3,306.00
Staff Travel - Hotels	6880				
District - Administration	300	8,516.00	13,000.00	13,650.00	14,059.00
Staff Travel - Meals	6890				
District - Administration	300	2,018.00	3,320.00	3,486.00	3,590.00
Staff Travel - Registrations	6900				
District - Administration	300	9,273.00	13,500.00	14,175.00	14,601.00
Staff Travel - Other Travel	6910				
District - Administration	300	1,024.00	1,126.00	1,183.00	1,218.00
Staff Professional Certification /Licenses	6960				
District - Administration	300	1,915.00	2,547.00	2,674.00	2,754.00
Staff Education (General Skills)	7010				
District - Administration	300	<u>10,000.00</u>	<u>10,000.00</u>	<u>10,500.00</u>	<u>10,815.00</u>
Total Meetings and Travel		82,746.00	99,371.00	104,342.00	107,469.00
Outside and Professional Services					
Annual Audit	6020				
District - Administration	300	37,565.00	39,980.00	41,979.00	43,238.00
Consultant HR Breadbasket	6328				
District - Administration	300	10,000.00	0.00	0.00	15,000.00
Consultant/Lobbying Services - Federal	6330				
District - Administration	300	41,901.00	46,091.00	57,750.00	59,483.00
Colorado River Services	6350				
Water Rights Protection	168	20,500.00	22,550.00	23,678.00	24,388.00
Legal Representation	6440				
District - Administration	300	310,500.00	300,000.00	315,000.00	330,750.00
Water Policy Management Consultants	6455				
Water Resources Policy & Management	323	22,019.00	11,000.00	11,550.00	11,897.00
Engineering Outside Contracts	6470				
District - Administration	300	<u>50,000.00</u>	<u>25,000.00</u>	<u>26,250.00</u>	<u>27,038.00</u>
Total Outside and Professional Services		492,485.00	444,621.00	476,207.00	511,794.00
Water Conservation and Education					
Tours & Anniversary Events	6540				
District - Administration	300	33,000.00	15,000.00	15,750.00	16,223.00
Sponsorships, Exhibits & Ads	6840				

2023 BUSINESS PLAN/3-YEAR BUDGET

District (General Fund)

Fry-Ark Project

District Operations

Southeastern Colorado Water Conservancy District Business Plan (2023-2025)

District General Fund (Fry-Ark & District Operations)

Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
District - Administration	300	25,000.00	25,000.00	26,250.00	27,038.00
ANS - Aquatic Nuisance Species Program	6845				
District - Administration	300	20,000.00	20,000.00	20,000.00	20,000.00
Xeriscape Ed Programs & Publications	7240				
Xeriscape Brochures	506	317.00	330.00	347.00	348.00
Xeriscape Signage	530	417.00	2,500.00	425.00	438.00
Total Water Conservation and Education		<u>78,734.00</u>	<u>62,830.00</u>	<u>62,772.00</u>	<u>64,047.00</u>
Planning and Development					
Future Water Supply & Storage	6210				
Colorado River Issues	166	10,000.00	11,000.00	10,000.00	9,403.00
Recovery of Storage-Sediment Study	167	300,000.00	0.00	0.00	0.00
Fry-Ark Condition Assessment	327	250,000.00	172,000.00	143,000.00	148,000.00
Watershed Management	650	10,000.00	10,000.00	10,000.00	10,000.00
Healthy Forest	651	20,000.00	20,000.00	20,000.00	20,000.00
Water Supply Protection & Efficiency	6211				
Fry-Ark Project - RRA (USBR)	205	0.00	6,500.00	6,825.00	7,030.00
Water Right Protection & Legal Cases	322	235,000.00	237,500.00	238,875.00	236,481.00
Boundary Engineering	326	15,000.00	6,000.00	6,300.00	6,489.00
Water Supply Storage & Power	6212				
Finance Study	325	100,000.00	100,000.00	0.00	0.00
Streamflow Forecasting	329	10,000.00	20,000.00	20,000.00	20,000.00
Total Planning and Development		<u>950,000.00</u>	<u>583,000.00</u>	<u>453,000.00</u>	<u>457,403.00</u>
Total Operating Expenditures		<u>4,191,136.00</u>	<u>4,467,421.00</u>	<u>4,523,402.00</u>	<u>4,665,604.00</u>
Total Operations Revenues Over (Under) Expenditures		<u>(1,148,686.00)</u>	<u>(793,542.00)</u>	<u>(696,915.00)</u>	<u>(725,775.00)</u>
Capital Outlay and Improvements					
Capital Outlay - Core Business	7900				
Vehicle	301	45,000.00	45,000.00	0.00	45,000.00
Facilities	306	30,000.00	38,000.00	46,200.00	63,500.00
Landscape Maintenance	314	20,000.00	20,000.00	10,000.00	10,000.00
Information Technology (IT) Program	324	92,000.00	211,000.00	25,000.00	25,000.00
Total Capital Outlay and Improvements		<u>187,000.00</u>	<u>314,000.00</u>	<u>81,200.00</u>	<u>143,500.00</u>
Total Revenues Over (Under) Expenditures		<u>3,993,369.00</u>	<u>4,877,679.00</u>	<u>5,031,803.00</u>	<u>5,456,513.00</u>

Enterprise (Proprietary Fund)

Water and Storage

Arkansas Valley Conduit

Hydroelectric Power

Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

Water Activity Enterprise

Statement of Revenue and Expenditures

		2022 Budget	2023 Budget	2024 Budget	2025 Budget
Total Fry-Ark Revenues Over (Under) Expenditures		<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Grant Revenues Over (Under) Expenditures		<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Operating Revenue					
Water Sales, Surcharges and Fees					
Return Flow Water Sales	4010				
Agricultural Use	100	81,168.00	83,712.00	83,712.00	83,712.00
Municipal Use	150	12,000.00	12,000.00	12,000.00	12,000.00
Well Augmentation Surcharge	4030				
Water Activities Enterprise Admin	190	13,507.00	13,926.00	13,926.00	13,926.00
Surcharge Revenue	4050				
Safety of Dams	170	197,927.00	171,043.00	171,043.00	171,043.00
Environmental Surcharge	175	203,173.00	184,265.00	184,265.00	184,265.00
Water Activities Enterprise Admin	190	245,918.00	212,696.00	212,696.00	212,696.00
Storage Fees	4100				
Aurora IGA	120	100,000.00	100,000.00	100,000.00	100,000.00
Project Water Sales	4320				
Agricultural Use	100	262,366.00	270,592.00	270,592.00	270,592.00
Municipal Use	150	<u>315,439.00</u>	<u>325,307.00</u>	<u>325,307.00</u>	<u>325,307.00</u>
Total Water Sales, Surcharges and Fees		1,431,498.00	1,373,541.00	1,373,541.00	1,373,541.00
Investment Revenue					
Interest Income	4040				
Aurora IGA	120	646.00	200.00	205.00	210.00
Water Activities Enterprise Admin	190	566.00	200.00	205.00	210.00
Interest on Bonds	4042				
Aurora IGA	120	29,906.00	32,314.00	33,122.00	33,950.00
Water Activities Enterprise Admin	190	<u>13,835.00</u>	<u>31,576.00</u>	<u>32,365.00</u>	<u>33,175.00</u>
Total Investment Revenue		44,953.00	64,290.00	65,897.00	67,545.00
Partnership Contributions					
Regional Resource Planning Payments	4205				
Regional Resource Planning Group	182	<u>110,000.00</u>	<u>61,324.00</u>	<u>61,324.00</u>	<u>64,390.00</u>
Total Partnership Contributions		110,000.00	61,324.00	61,324.00	64,390.00
Other Operating Revenue					
Aurora IGA - Administration Fee	4090				
Aurora IGA	120	<u>50,000.00</u>	<u>50,000.00</u>	<u>50,000.00</u>	<u>50,000.00</u>
Total Other Operating Revenue		<u>50,000.00</u>	<u>50,000.00</u>	<u>50,000.00</u>	<u>50,000.00</u>
Total Operating Revenue		1,836,451.00	1,549,155.00	1,550,762.00	1,555,476.00
Operating Expenditures					
Headquarter Operations					
Bank Fees	6030				
Aurora IGA	120	800.00	55.00	58.00	59.00
Water Activities Enterprise Admin	190	160.00	121.00	127.00	131.00
Contingency - Operating	7250				
Water Activities Enterprise Admin	190	<u>81,823.00</u>	<u>77,458.00</u>	<u>77,538.00</u>	<u>77,774.00</u>
Total Headquarter Operations		82,783.00	77,634.00	77,723.00	77,964.00
Outside and Professional Services					
Consultant/Lobbying Services - Federal	6330				
Water Activities Enterprise Admin	190	46,431.00	51,074.00	53,628.00	55,237.00
Colorado River Services	6350				
10825	163	466.00	715.00	751.00	773.00

2023 BUSINESS PLAN/3-YEAR BUDGET

Enterprise (Proprietary Fund)

Water and Storage

Arkansas Valley Conduit

Hydroelectric Power

Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

Water Activity Enterprise

Statement of Revenue and Expenditures

		2022 Budget	2023 Budget	2024 Budget	2025 Budget
Recovery Implementation Program	164	13,968.00	14,724.00	15,480.00	15,923.00
Colorado River Issues	166	34,155.00	37,571.00	39,449.00	40,632.00
River Basin Weather Modification Program	169	9,936.00	25,000.00	26,250.00	27,038.00
Engineering Outside Contracts	6470				
ROY 6 Party IGA	160	1,000.00	2,500.00	2,750.00	2,833.00
Water Activities Enterprise Admin	190	50,000.00	25,000.00	26,250.00	27,037.00
Transit Loss Study Expenses	6826				
Fountain Creek Transit Loss	610	3,486.00	3,773.00	3,962.00	4,081.00
Research Project Support	6830				
CoAgMet O&M	800	2,000.00	2,000.00	2,100.00	2,163.00
Total Outside and Professional Services		<u>161,442.00</u>	<u>162,357.00</u>	<u>170,600.00</u>	<u>175,717.00</u>
Personnel and Overhead					
Office Overhead	6762				
Water Activities Enterprise Admin	190	447,414.00	481,803.00	505,893.00	521,070.00
Project Directors Allocation	6821				
Water Activities Enterprise Admin	190	24,120.00	24,120.00	25,326.00	26,086.00
Project Personnel	6822				
Water Activities Enterprise Admin	190	855,449.00	1,190,034.00	1,249,536.00	1,287,022.00
Total Personnel and Overhead		<u>1,326,983.00</u>	<u>1,695,957.00</u>	<u>1,780,755.00</u>	<u>1,834,178.00</u>
Partnerships					
Safety of Dams - Pueblo	6170				
Safety of Dams	170	60,000.00	60,000.00	10,820.00	0.00
Water Quality	7060				
Water Activities Enterprise Admin	190	15,841.00	16,537.00	17,364.00	17,885.00
RRPG Project Costs	7065				
Regional Resource Planning Group	182	135,000.00	97,400.00	97,400.00	102,270.00
Total Partnerships		<u>210,841.00</u>	<u>173,937.00</u>	<u>125,584.00</u>	<u>120,155.00</u>
Other Payments					
Reimbursement to Other Project/Fund	5047				
Water Activities Enterprise Admin	190	1,581.00	1,739.00	1,826.00	1,881.00
Total Other Payments		<u>1,581.00</u>	<u>1,739.00</u>	<u>1,826.00</u>	<u>1,881.00</u>
Planning and Development					
Core Business	6200				
District Upfront Capital Expense	215	300,000.00	300,000.00	315,000.00	324,450.00
Future Water Supply & Storage	6210				
ROY 6 Party IGA	160	10,000.00	10,000.00	10,000.00	10,000.00
Basin Storage	165	25,000.00	25,000.00	25,000.00	25,000.00
Total Planning and Development		<u>335,000.00</u>	<u>335,000.00</u>	<u>350,000.00</u>	<u>359,450.00</u>
Total Operating Expenditures		<u>2,118,630.00</u>	<u>2,446,624.00</u>	<u>2,506,488.00</u>	<u>2,569,345.00</u>
Total Operations Revenues Over (Under) Expenditures		<u>(482,179.00)</u>	<u>(897,469.00)</u>	<u>(955,726.00)</u>	<u>(1,013,869.00)</u>
Capital Outlay and Improvements					
Capital Outlay-Future Water Supply & Storage	7910				
ROY 6 Party IGA	160	200,000.00	200,000.00	200,000.00	200,000.00
Total Capital Outlay and Improvements		<u>200,000.00</u>	<u>200,000.00</u>	<u>200,000.00</u>	<u>200,000.00</u>
Total Revenues Over (Under) Expenditures		<u>(682,179.00)</u>	<u>(1,097,469.00)</u>	<u>(1,155,726.00)</u>	<u>(1,213,869.00)</u>

Enterprise (Proprietary Fund)

Water and Storage

Arkansas Valley Conduit

Hydroelectric Power

Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

Water Activity Enterprise/Enlargement Project

Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
Operating Revenue					
Participant Payments					
Payments - Participants	4130				
Enlargement	130	<u>94,883.00</u>	<u>101,277.00</u>	<u>106,341.00</u>	<u>109,531.00</u>
Total Participant Payments		<u>94,883.00</u>	<u>101,277.00</u>	<u>106,341.00</u>	<u>109,531.00</u>
Interfund Reimbursements					
Matching Project Contribution	4140				
Enlargement	130	<u>1,581.00</u>	<u>1,739.00</u>	<u>1,826.00</u>	<u>1,881.00</u>
Total Interfund Reimbursements		<u>1,581.00</u>	<u>1,739.00</u>	<u>1,826.00</u>	<u>1,881.00</u>
Total Operating Revenue		<u>96,464.00</u>	<u>103,016.00</u>	<u>108,167.00</u>	<u>111,412.00</u>
Operating Expenditures					
Personnel and Overhead					
Office Overhead	6762				
Enlargement	130	<u>4,996.00</u>	<u>5,420.00</u>	<u>5,691.00</u>	<u>5,862.00</u>
Project Personnel	6822				
Enlargement	130	<u>5,468.00</u>	<u>6,567.00</u>	<u>6,895.00</u>	<u>7,102.00</u>
Total Personnel and Overhead		<u>10,464.00</u>	<u>11,987.00</u>	<u>12,586.00</u>	<u>12,964.00</u>
Partnerships					
Water Quality	7060				
Enlargement	130	<u>86,000.00</u>	<u>91,029.00</u>	<u>95,581.00</u>	<u>98,448.00</u>
Total Partnerships		<u>86,000.00</u>	<u>91,029.00</u>	<u>95,581.00</u>	<u>98,448.00</u>
Total Operating Expenditures		<u>96,464.00</u>	<u>103,016.00</u>	<u>108,167.00</u>	<u>111,412.00</u>
Total Operations Revenues Over (Under)		<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Expenditures					
Total Revenues Over (Under) Expenditures		<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

Enterprise (Proprietary Fund)

Water and Storage

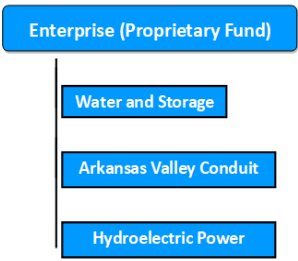
Arkansas Valley Conduit

Hydroelectric Power

Southeastern Colorado Water Conservancy District
Business Plan (2023-2025)

Water Activity Enterprise/ Excess Capacity Project
Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
Operating Revenue					
Participant Payments					
Payments - Participants	4130				
Excess Capacity	140	<u>98,682.00</u>	<u>108,605.00</u>	<u>114,035.00</u>	<u>117,456.00</u>
Total Participant Payments		<u>98,682.00</u>	<u>108,605.00</u>	<u>114,035.00</u>	<u>117,456.00</u>
Total Operating Revenue		98,682.00	108,605.00	114,035.00	117,456.00
Operating Expenditures					
Personnel and Overhead					
Office Overhead	6762				
Excess Capacity	140	5,161.00	5,962.00	6,260.00	6,448.00
Project Personnel	6822				
Excess Capacity	140	<u>13,521.00</u>	<u>16,007.00</u>	<u>16,807.00</u>	<u>17,311.00</u>
Total Personnel and Overhead		<u>18,682.00</u>	<u>21,969.00</u>	<u>23,067.00</u>	<u>23,759.00</u>
Partnerships					
Water Quality	7060				
Excess Capacity	140	<u>80,000.00</u>	<u>86,636.00</u>	<u>90,968.00</u>	<u>93,697.00</u>
Total Partnerships		<u>80,000.00</u>	<u>86,636.00</u>	<u>90,968.00</u>	<u>93,697.00</u>
Total Operating Expenditures		<u>98,682.00</u>	<u>108,605.00</u>	<u>114,035.00</u>	<u>117,456.00</u>
Total Operations Revenues Over (Under)		0.00	0.00	0.00	0.00
Expenditures					
Total Revenues Over (Under) Expenditures		<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>



Southeastern Colorado Water Conservancy District

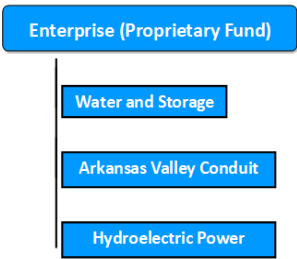
Business Plan (2023-2025)

Water Activity Enterprise

Arkansas Valley Conduit Fund

Statement of Revenue and Expenditures

Grant Revenue					
State					
Grant Revenue State/Local	4160				
Ark Valley Conduit - General	110	400,000.00	400,000.00	400,000.00	400,000.00
Total State		<u>400,000.00</u>	<u>400,000.00</u>	<u>400,000.00</u>	<u>400,000.00</u>
Total Grant Revenue		400,000.00	400,000.00	400,000.00	400,000.00
Grant Expenditures					
State					
Grant Expenditure - State	7260				
Ark Valley Conduit - General	110	400,000.00	400,000.00	400,000.00	400,000.00
Total State		<u>400,000.00</u>	<u>400,000.00</u>	<u>400,000.00</u>	<u>400,000.00</u>
Total Grant Expenditures		400,000.00	400,000.00	400,000.00	400,000.00
Total Grant Revenues Over (Under) Expenditures		<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Operating Revenue					
Participant Payments					
Payments - Participants	4130				
Ark Valley Conduit - General	110	276,221.00	329,599.00	379,039.00	435,895.00
Total Participant Payments		<u>276,221.00</u>	<u>329,599.00</u>	<u>379,039.00</u>	<u>435,895.00</u>
Federal Appropriations & USBR					
Federal IPA USBR Contract	4163				
IPA USBR Contract Employee Payroll	113	131,508.00	143,889.00	151,083.00	155,616.00
IPA Employee Benefits	114	74,581.00	79,180.00	83,139.00	85,633.00
Total Federal Appropriations & USBR		<u>206,089.00</u>	<u>223,069.00</u>	<u>234,222.00</u>	<u>241,249.00</u>
Other Grants					
Other Grants	4180				
Avondale and Boone Delivery	904	140,000.00	1,060,000.00	0.00	0.00
La Junta Spur Delivery	907	0.00	880,000.00	320,000.00	0.00
Crowley, Olney, CCWA, Ordway, Sugar, 96 Pipeline D.L	915	12,000.00	0.00	0.00	0.00
Valley Water Delivery	923	185,000.00	0.00	0.00	0.00
Vroman, Patterson, Fayette, Eureka, RF, Hancock, Hilltop, NDG, WGV	925	502,000.00	0.00	0.00	0.00
Swink, So Swink, Homestead, LaJunta 1 Delivery	927	78,000.00	0.00	0.00	0.00
Riverside Delivery	929	73,000.00	0.00	0.00	0.00
Holbrook N.W, Ctr, Cheraw, Beehive, LJ2, Bent's Ft, SSide EED	931	362,000.00	0.00	0.00	0.00
Las Animas Delivery	933	193,000.00	140,250.00	52,750.00	0.00
Hasty, McClave Delivery	935	54,000.00	64,000.00	25,000.00	0.00
May Valley Delivery	941	374,000.00	219,000.00	120,000.00	0.00
Total Other Grants		<u>1,973,000.00</u>	<u>2,363,250.00</u>	<u>517,750.00</u>	<u>0.00</u>
Investment Revenue					
Interest Income	4040				
Ark Valley Conduit - General	110	100.00	100.00	103.00	105.00
Interest on Bonds	4042				
Ark Valley Conduit - General	110	22,945.00	15,328.00	15,711.00	16,104.00
Total Investment Revenue		<u>23,045.00</u>	<u>15,428.00</u>	<u>15,814.00</u>	<u>16,209.00</u>
Total Operating Revenue		<u>2,478,353.00</u>	<u>2,931,348.00</u>	<u>1,146,825.00</u>	<u>693,353.00</u>
Operating Expenditures					
Headquarter Operations					
Bank Fees	6030				
Ark Valley Conduit - General	110	500.00	55.00	58.00	59.00



Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

Water Activity Enterprise

Arkansas Valley Conduit Fund

Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
Board/Committee Meals	6120				
Ark Valley Conduit - General	110	1,200.00	744.00	781.00	804.00
Office - Printing	6770				
Ark Valley Conduit - General	110	500.00	550.00	578.00	595.00
Contingency - Operating	7250				
Ark Valley Conduit - General	110	<u>42,647.00</u>	<u>146,567.00</u>	<u>57,341.00</u>	<u>34,668.00</u>
Total Headquarter Operations		44,847.00	147,916.00	58,758.00	36,126.00
Meetings and Travel					
Directors Airfare	6390				
Ark Valley Conduit - General	110	1,000.00	1,100.00	1,155.00	1,190.00
Directors Hotels	6400				
Ark Valley Conduit - General	110	500.00	550.00	578.00	595.00
Directors Meals	6410				
Ark Valley Conduit - General	110	200.00	220.00	231.00	238.00
Directors Mileage Reimbursement	6430				
Ark Valley Conduit - General	110	200.00	220.00	231.00	238.00
Executive - Airfare	6480				
Ark Valley Conduit - General	110	1,000.00	1,100.00	1,155.00	1,190.00
Executive - Hotels	6500				
Ark Valley Conduit - General	110	500.00	550.00	578.00	595.00
Executive - Meals	6510				
Ark Valley Conduit - General	110	200.00	220.00	231.00	238.00
Executive - Other Travel Expense	6530				
Ark Valley Conduit - General	110	200.00	220.00	231.00	238.00
Meeting Expense	6725				
Ark Valley Conduit - General	110	2,017.00	2,000.00	2,100.00	2,163.00
Meeting Meals - Non Staff Member	6727				
Ark Valley Conduit - General	110	500.00	550.00	578.00	595.00
Staff Travel - District Vehicle Gas	6870				
Ark Valley Conduit - General	110	750.00	1,200.00	1,260.00	1,298.00
Staff Travel - Hotels	6880				
Ark Valley Conduit - General	110	1,000.00	3,300.00	3,465.00	3,569.00
Staff Travel - Meals	6890				
Ark Valley Conduit - General	110	<u>500.00</u>	<u>1,320.00</u>	<u>1,386.00</u>	<u>1,428.00</u>
Total Meetings and Travel		8,567.00	12,550.00	13,179.00	13,575.00
Outside and Professional Services					
Annual Audit	6020				
Ark Valley Conduit - General	110	20,000.00	20,000.00	21,000.00	21,630.00
Consultant/Lobbying Services - Federal	6330				
Ark Valley Conduit - General	110	39,009.00	37,410.00	39,280.00	40,459.00
Legal Representation	6440				
Ark Valley Conduit - General	110	25,875.00	27,500.00	28,875.00	29,741.00
Water Policy Management Consultants	6455				
Ark Valley Conduit - General	110	10,000.00	11,000.00	11,550.00	11,897.00
AVC Legal	721	<u>25,000.00</u>	<u>27,500.00</u>	<u>28,875.00</u>	<u>29,741.00</u>
Total Outside and Professional Services		119,884.00	123,410.00	129,580.00	133,468.00
Water Conservation and Education					
Tours & Anniversary Events	6540				
Ark Valley Conduit - General	110	<u>2,000.00</u>	<u>2,000.00</u>	<u>2,100.00</u>	<u>2,163.00</u>
Total Water Conservation and Education		2,000.00	2,000.00	2,100.00	2,163.00
Personnel and Overhead					
Office Overhead	6762				
Ark Valley Conduit - General	110	19,787.00	27,098.00	28,453.00	29,306.00
Project Personnel	6822				

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Water Activity Enterprise

Arkansas Valley Conduit Fund

Statement of Revenue and Expenditures

Enterprise (Proprietary Fund)

Water and Storage

Arkansas Valley Conduit

Hydroelectric Power

		2022 Budget	2023 Budget	2024 Budget	2025 Budget
Ark Valley Conduit - General	110	116,724.00	155,278.00	163,042.00	167,933.00
IPA USBR Contract Employee Payroll	113	131,506.00	143,889.00	151,083.00	155,616.00
IPA Employee Benefits	114	74,581.00	79,180.00	83,139.00	85,633.00
Total Personnel and Overhead		342,598.00	405,445.00	425,717.00	438,488.00
Partnerships					
Water Quality	7060				
Ark Valley Conduit - General	110	7,559.00	7,447.00	7,819.00	8,054.00
Total Partnerships		7,559.00	7,447.00	7,819.00	8,054.00
Total Operating Expenditures		525,455.00	698,768.00	637,153.00	631,874.00
Total Operations Revenues Over (Under) Expenditures		1,952,898.00	2,232,578.00	509,672.00	61,479.00
Capital Outlay and Improvements					
Water Policy Management Consultants	7800				
AVC Engineering	719	25,000.00	10,000.00	10,500.00	10,815.00
Engineering Outside Contracts	7810				
Ark Valley Conduit - General	110	25,000.00	27,500.00	53,875.00	55,491.00
Construction Consultant	111	103,500.00	125,000.00	131,250.00	135,188.00
GMS Consultant - County Design Agreements	900	210,359.00	27,500.00	28,875.00	29,741.00
Avondale and Boone Delivery	904	140,000.00	1,060,000.00	0.00	0.00
La Junta Spur Delivery	907	0.00	880,000.00	320,000.00	0.00
Crowley, Olney, CCWA, Ordway, Sugar, 96 Pipeline D.L	915	12,000.00	0.00	0.00	0.00
Valley Water Delivery	923	185,000.00	0.00	0.00	0.00
Vroman, Patterson, Fayette, Eureka, RF, Hancock, Hilltop, NDG, WGV	925	502,000.00	0.00	0.00	0.00
Swink, So Swink, Homestead, LaJunta 1 Delivery	927	78,000.00	0.00	0.00	0.00
Riverside Delivery	929	73,000.00	0.00	0.00	0.00
Holbrook N.W., Ctr. Cheraw, Beehive, LJ2, Bent's Ft, SSide EED	931	362,000.00	0.00	0.00	0.00
Las Animas Delivery	933	193,000.00	140,250.00	52,750.00	0.00
Hasty, McClave Delivery	935	54,000.00	64,000.00	25,000.00	0.00
May Valley Delivery	941	374,000.00	219,000.00	120,000.00	0.00
Capital Outlay - Core Business	7900				
Ark Valley Conduit - General	110	0.00	25,000.00	0.00	0.00
Total Capital Outlay and Improvements		2,336,859.00	2,578,250.00	742,250.00	231,235.00
Total Revenues Over (Under) Expenditures		(383,961.00)	(345,672.00)	(232,578.00)	(169,756.00)

Enterprise (Proprietary Fund)

Water and Storage

Arkansas Valley Conduit

Hydroelectric Power

Southeastern Colorado Water Conservancy District

Business Plan (2023-2025)

Water Activity Enterprise

Hydroelectric Power Fund

Statement of Revenue and Expenditures

		<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2024 Budget</u>	<u>2025 Budget</u>
Operating Revenue					
Investment Revenue					
Interest Income	4040				
Hydropower Administration	850	312.00	100.00	103.00	105.00
Interest on Bonds	4042				
Hydropower Administration	850	<u>1,700.00</u>	<u>20,168.00</u>	<u>20,672.00</u>	<u>21,189.00</u>
Total Investment Revenue		<u>2,012.00</u>	<u>20,268.00</u>	<u>20,775.00</u>	<u>21,294.00</u>
Hydroelectric Generation Revenue					
Hydroelectric Power Loan	4200				
Hydropower Administration	850	172,200.00	172,200.00	0.00	0.00
Hydroelectric Generation Revenue-CS-U	4201				
Hydropower Administration	850	637,500.00	652,500.00	668,750.00	683,750.00
Hydroelectric Generation Revenue-Fountain	4202				
Hydropower Administration	850	650,875.00	661,875.00	673,125.00	684,625.00
Hydroelectric Power Transmission	4203				
Hydropower Administration	850	<u>29,002.00</u>	<u>17,767.00</u>	<u>18,655.00</u>	<u>19,215.00</u>
Total Hydroelectric Generation Revenue		<u>1,489,577.00</u>	<u>1,504,342.00</u>	<u>1,360,530.00</u>	<u>1,387,590.00</u>
Total Operating Revenue		<u>1,491,589.00</u>	<u>1,524,610.00</u>	<u>1,381,305.00</u>	<u>1,408,884.00</u>
Operating Expenditures					
Headquarter Operations					
Bank Fees	6030				
Hydropower Administration	850	500.00	132.00	139.00	143.00
Building Tools & Equipment	6160				
Hydropower Administration	850	4,427.00	2,000.00	2,100.00	2,163.00
Equipment Maint and Repairs	6165				
Hydropower Administration	850	0.00	10,000.00	20,000.00	20,600.00
Insurance - Automobile	6580				
Hydropower Administration	850	415.00	0.00	0.00	0.00
Insurance - Excess Liability/Umbrella	6590				
Hydropower Administration	850	10,154.00	20,779.00	22,712.00	23,393.00
Insurance - General Liability	6600				
Hydropower Administration	850	15,969.00	14,569.00	15,298.00	15,757.00
Insurance - Property & Liability	6610				
Hydropower Administration	850	42,068.00	49,920.00	53,015.00	54,605.00
Maintenance Fire System	6650				
Hydropower Administration	850	3,020.00	3,607.00	3,787.00	3,901.00
Maintenance - Security	6690				
Hydropower Administration	850	200.00	1,546.00	1,623.00	1,671.00
Phone & Internet	6810				
Hydropower Administration	850	1,261.00	1,387.00	1,456.00	1,500.00
Postage & Shipping	6820				
Hydropower Administration	850	103.00	0.00	0.00	0.00
Supplies - Office	7030				
Hydropower Administration	850	103.00	0.00	0.00	0.00
Utilities	7070				
Hydropower Administration	850	15,818.00	17,400.00	5,270.00	5,428.00
Landscape Maintenance & Contracts	7180				
Hydropower Administration	850	2,898.00	2,000.00	2,100.00	2,163.00
Contingency - Operating	7250				
Hydropower Administration	850	<u>74,579.00</u>	<u>67,620.00</u>	<u>71,001.00</u>	<u>73,131.00</u>
Total Headquarter Operations		<u>171,515.00</u>	<u>190,960.00</u>	<u>198,501.00</u>	<u>204,455.00</u>
Meetings and Travel					
Staff Travel - District Vehicle Gas	6870				
Hydropower Administration	850	100.00	110.00	116.00	119.00

Enterprise (Proprietary Fund)

Water and Storage

Arkansas Valley Conduit

Hydroelectric Power

Southeastern Colorado Water Conservancy District

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Water Activity Enterprise

Hydroelectric Power Fund

Statement of Revenue and Expenditures

		2022 Budget	2023 Budget	2024 Budget	2025 Budget
Staff Travel - Hotels	6880				
Hydropower Administration	850	500.00	833.00	875.00	901.00
Staff Travel - Meals	6890				
Hydropower Administration	850	100.00	160.00	168.00	173.00
Staff Travel - Other Travel	6910				
Hydropower Administration	850	100.00	100.00	105.00	108.00
Total Meetings and Travel		800.00	1,203.00	1,264.00	1,301.00
Personnel and Overhead					
Office Overhead	6762				
Hydropower Administration	850	17,313.00	21,678.00	22,762.00	23,445.00
Project Personnel	6822				
Hydropower Administration	850	31,555.00	41,103.00	43,158.00	44,453.00
Total Personnel and Overhead		48,868.00	62,781.00	65,920.00	67,898.00
Debt Service					
Hydroelectric CWCB Loan Payment	7300				
Hydropower Administration	850	0.00	0.00	428,716.00	428,716.00
Hydroelectric Interest During Construction	7301				
Hydropower Administration	850	347,844.00	347,844.00	347,844.00	347,844.00
Total Debt Service		347,844.00	347,844.00	776,560.00	776,560.00
Annual Project Expense					
Energy Transmission (BH)	7302				
Hydropower Administration	850	58,005.00	35,533.00	37,310.00	38,429.00
Operations & Maintenance Operator	7310				
Hydropower Administration	850	55,899.00	48,950.00	51,398.00	52,939.00
Operations & Maint Lubrication & Routine	7311				
Hydropower Administration	850	20,673.00	17,506.00	18,382.00	18,933.00
Operation & Maintenance (USBR & OM&R)	7312				
Hydropower Administration	850	6,000.00	2,741.00	2,878.00	2,965.00
Lease of Power Privilege-Annual Fee	7315				
Hydropower Administration	850	54,000.00	61,738.00	64,825.00	66,770.00
Total Annual Project Expense		194,577.00	166,468.00	174,793.00	180,036.00
Total Operating Expenditures		763,604.00	789,256.00	1,217,038.00	1,230,250.00
Total Operations Revenues Over (Under) Expenditures		727,985.00	755,354.00	164,267.00	178,634.00
Capital Outlay and Improvements					
Capital Improvement - Hydroelectric (CWCB)	6171				
Hydropower Administration	850	172,200.00	172,200.00	0.00	0.00
Capital Improvement - Hydroelectric (Other)	6172				
Hydropower Administration	850	100,000.00	50,000.00	60,000.00	0.00
Capital Outlay - Core Business	7900				
Hydropower Administration	850	0.00	0.00	11,500.00	12,500.00
Total Capital Outlay and Improvements		272,200.00	222,200.00	71,500.00	12,500.00
Total Revenues Over (Under) Expenditures		455,785.00	533,154.00	92,767.00	166,134.00

